

# ANNUAL BUDGET OF MATJHABENG LOCAL MUNICIPALITY

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2022/23 TO 2024/25

MEDIUM TERM REVENUE AND EXPENDITURE FORECASTS

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## **PART 1 – ANNUAL BUDGET**

### **1.1 MAYOR'S REPORT**

The budget cycle for Matjhabeng Local Municipality starts on the 1<sup>st</sup> of July of each year, and ends at 30<sup>th</sup> June the following year.

According to section 24(1) of the Municipal Finance Management Act, a municipal council must at least 30 days before the start of the new financial year, consider approval of the annual budget.

The Matjhabeng Municipality's Annual Budget includes an Operational Budget that provides for the annual expenditure and revenue estimates for 2022/23 MTREF, as well as a Capital Budget that provides for the on-going investment in infrastructure necessary to provide services to the community.

The consolidated Revenue Budget for the 2022/23 financial year is R3 799 628 509, inclusive of operating and capital transfers and R3 632 818 509 excluding capital transfers and contributions. The Expenditure Budget for the 2022/23 MTREF is R3 572 130 903.

The Operational budget is divided into revenue and expenditure sections. The sources of revenue comprise of property rates, electricity, water, sanitation; refuse removal, grants and subsidies, interest and investment income and other revenue. The total consolidated revenue is R3 799 628 509 inclusive of both operating and capital grants. The expenditure by type includes items such as employee related costs, bulk services, inventory, contracted services, debt impairment, depreciation and asset impairment, transfers and grants and general expenditure. The total expenditure is R3 572 130 903, and the capital budget is R166 809 000.

The water tariff is increasing with 11.75% as a result of the unit price of water and the present difficult economic situation. The bulk service provider, Sedibeng Water is increasing its tariffs with 6,5% for the 2022/23 financial year. The overall electricity tariff is increasing with 6% and Eskom, the bulk electricity supplier is increasing with 9.61%. The refuse tariff is increasing with 8%, this increase will assist with the repair and maintenance of the municipality's infrastructure. The sewerage tariff is increasing with 8%.

The Annual Budget for the 2022/23 MTREF is based on the following assumptions:

Budget Assumptions: -

- Consumer Price Index (CPIX) of approximately 6%

The CPIX inflation is forecasted to be within the upper limit of the 3 to 6 per cent target band. (Source: Reserve Bank and National Treasury, MFMA Circular 112 & 113)

- Increase in Sedibeng Water tariffs by 6,55%
- Eskom Tariff increase of 9.61%. (NERSA Approved Guidelines Municipal Electricity Price increase)
- Salary increases of approximately 6%
- National Treasury MFMA Budget Circular No. 112 & 113 (Guideline from NT)

The average pay rate of 80% has been informed by the following factors: -

- The budgeted collection rate of the adjustment budget.
- Improving the effectiveness of revenue management processes and procedures to ensure that all revenues owed is collected.
- Starting the process of implementing tariffs that reasonably reflect the cost associated with rendering the service.
- Indigent management system to curb consumption to ensure they do not exceed their allocation.
- Implementation of the cost containment policy of council.

### **Capital Budget**

The Capital Budget for the 2022/23 financial year is R 166 809 000 and is entirely funded by grants. The sources of funds for the capital budget are as follow:

Municipal Infrastructure Grant	R136 630 000
Water Services Infrastructure Grant	R 25 800 000
Integrated National Electrification Programme Grant	R 4 380 000

### **1.2 Executive Summary**

The Matjhabeng Local Municipality Annual Budget for the 2022/23 financial year is compiled in accordance with the prescripts of the Municipal Finance Management Act 56 of 2003, Municipal Budget and Reporting Regulations and National Treasury's MFMA Circulars.

A review of the service delivery priorities was performed as part of this year's planning and budget process, hence the development of the Annual Budget for the 2022/23 financial year is informed by the key service delivery priorities. The key performance areas of the municipality are:

- KPA 1: Good governance
- KPA 2: Basic Service Delivery
- KPA 3: Inclusive economic development and job creation
- KPA 4: Institutional Transformation
- KPA 5: Financial sustainability and viability

The municipal strategic objectives have been set to deliver the above stated key performance areas:

- Ensuring access to basic services for all residence;
- Developing and sustaining spatial, natural and built environments;
- Providing integrated and sustainable human settlements;
- Addressing the challenges of poverty, unemployment and social inequality;
- Fostering a safe, secure and healthy environment for employees and communities;
- Developing a prosperous and diverse economy;
- Accelerating service delivery through the acquisition and retention of competent and efficient human capital;
- Ensuring sound financial management and viability.

A review of expenditure was also undertaken so to eliminate spending on non-core activities and the implementation of MFMA Circular 82. The municipal cost containment policy was developed in line with the cost containment regulations and subsequently adopted as a policy of council.

The main challenges experienced during the compilation of the 2022/23 MTREF can be summarised as follows:

- The ongoing difficulties in the national and local economy;
- Aging and poorly maintained water, roads and electricity infrastructure;
- The need to reprioritise projects and expenditure within the existing resource envelope given the cash flow realities and declining cash position of the municipality;
- The increased cost of bulk water and electricity (due to tariff increases from Sedibeng Water and Eskom), which is placing upward pressure on service tariffs to residents. Continuous high tariff increases are not sustainable - as there will be point where services will no-longer be affordable;
- The facilities of the municipality is not properly maintained due to the low revenue collected on the rental of these facilities this can largely be attributed to the tariffs not being cost reflective.
- Wage increases for municipal staff that continue to exceed consumer inflation, as well as the need to fill critical vacancies;
- Producing a funded budget.
- Affordability of capital projects from own funding.
- Availability of affordable capital/borrowing.

The operational grant allocation for the 2022/23 financial year is R 636 814 000. The Equitable Share allocation is R628 523 000, Finance Management Grant is R 3 100 000 and the Expanded Public Works allocation is R5 191 000.

In view of the above, the following table represents a consolidated overview of the 2022/23 Medium-term Revenue and Expenditure Framework:

Table 1 – A4 Budgeted Financial Performance (revenue and expenditure)

FS184 Matjhabeng - Table A4 Budgeted Financial Performance (revenue and expenditure)

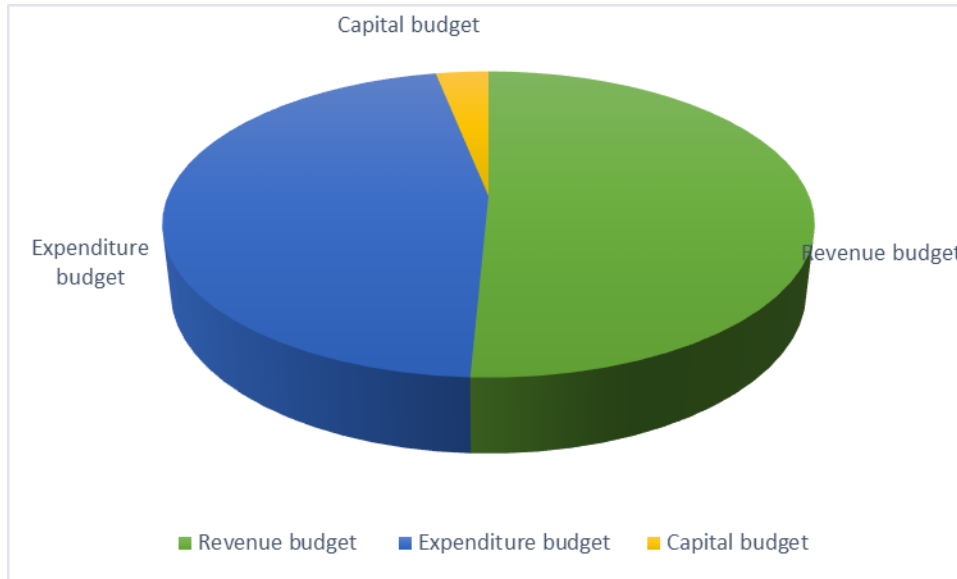
Description	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
<b>Revenue By Source</b>										
Property rates	376 085 166	401 961 704	424 353 316	423 255 274	423 255 274	423 255 274	268 868 545	440 185 484	466 596 619	494 592 416
Service charges - electricity revenue	571 939 711	645 780 710	654 193 122	890 362 742	890 362 742	890 362 742	474 178 914	943 784 506	1 000 411 576	1 060 436 272
Service charges - water revenue	327 134 979	404 897 934	412 665 563	403 577 748	403 577 748	403 577 748	287 969 117	450 993 069	496 092 375	525 857 918
Service charges - sanitation revenue	141 624 520	149 646 509	164 794 341	175 322 933	175 322 933	175 322 933	134 031 568	189 348 767	200 709 694	212 752 275
Service charges - refuse revenue	86 555 799	90 350 896	100 109 200	117 249 482	117 249 482	117 249 482	82 549 299	126 629 441	134 227 206	142 280 839
Rental of facilities and equipment	15 366 401	13 748 446	17 103 249	25 082 797	25 082 797	25 082 797	13 195 836	26 587 765	28 183 031	29 874 013
Interest earned - external investments	1 118 760	2 106 916	814 805	4 334 438	4 334 438	4 334 438	383 450	4 594 504	4 870 174	5 162 385
Interest earned - outstanding debtors	204 821 915	229 141 420	210 548 083	229 017 753	229 017 753	229 017 753	162 345 838	242 758 818	257 324 347	272 763 808
Dividends received	20 400	21 446	22 848	24 182	24 182	24 182	29 192	25 633	27 171	28 801
Fines, penalties and forfeits	8 877 833	4 265 607	5 639 146	25 172 698	25 172 698	25 172 698	1 447 869	26 683 060	28 284 044	29 981 086
Licences and permits	129 382	91 360	193 583	0	0	0	73 244	205 198	217 510	230 560
Agency services										
Transfers and subsidies	462 252 000	502 011 557	632 601 000	567 659 000	467 559 000	467 559 000	327 200 625	636 814 000	677 569 000	727 086 000
Other revenue	8 918 005	4 099 596	24 093 905	606 257 805	606 257 805	606 257 805	7 653 302	480 608 264	573 044 761	607 427 452
Gains	47 545 780	49 890 089	52 315 324	60 000 000	60 000 000	60 000 000	0	63 600 000	20 000 000	20 000 000
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>2 252 390 652</b>	<b>2 498 014 191</b>	<b>2 699 447 484</b>	<b>3 527 316 852</b>	<b>3 427 216 852</b>	<b>3 427 216 852</b>	<b>1 759 926 798</b>	<b>3 632 818 509</b>	<b>3 887 557 508</b>	<b>4 128 473 825</b>
<b>Expenditure By Type</b>										
Employee related costs	707 492 378	699 826 895	833 733 638	886 219 623	886 132 896	886 132 896	552 725 138	938 647 743	994 966 620	1 054 664 629
Remuneration of councillors	31 770 599	30 274 209	28 671 496	38 104 520	38 104 520	38 104 520	12 623 264	40 390 794	42 814 240	45 383 099
Debt impairment	554 662 155	684 012 154	814 216 642	529 097 528	343 097 528	343 097 528	4 181 330	460 743 476	594 493 983	630 163 621
Depreciation & asset impairment	528 737 269	253 022 920	233 600 606	170 672 575	123 001 502	123 001 502	0	131 153 243	159 022 438	158 563 784
Finance charges	281 765 183	281 932 415	108 812 105	204 411 837	139 761 837	139 761 837	1 118 648	134 172 259	188 431 529	199 737 421
Bulk purchases - electricity	450 358 536	528 574 945	544 880 225	516 350 463	322 362 144	322 362 144	-16 068 168	565 971 742	599 930 047	635 925 850
Inventory consumed	0	0	0	742 282 272	742 282 272	742 282 272	0	786 819 208	834 028 361	884 070 063
Contracted services	425 564 397	415 820 503	533 701 677	129 170 646	396 971 711	396 971 711	227 899 605	211 540 513	133 056 363	140 832 704
Transfers and subsidies	0	1 478 207	1 527 801	780 900	984 450	984 450	968 406	827 754	877 419	930 065
Other expenditure	197 992 880	283 532 219	310 305 711	282 757 943	441 845 807	441 845 807	314 444 646	301 864 171	319 976 033	339 174 587
Losses	0	0	0	0	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>3 178 343 396</b>	<b>3 178 474 467</b>	<b>3 409 449 902</b>	<b>3 499 848 307</b>	<b>3 434 544 667</b>	<b>3 434 544 667</b>	<b>1 097 892 869</b>	<b>3 572 130 903</b>	<b>3 867 597 033</b>	<b>4 089 445 823</b>
<b>Surplus/(Deficit)</b>	<b>-925 952 744</b>	<b>-680 460 276</b>	<b>-710 002 418</b>	<b>27 468 545</b>	<b>-7 327 815</b>	<b>-7 327 815</b>	<b>662 033 929</b>	<b>60 687 606</b>	<b>19 960 475</b>	<b>39 028 002</b>
District	151 382 785	109 084 140	157 742 041	158 069 000	158 069 000	158 069 000	88 179 000	166 810 000	173 933 000	184 101 000
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises,	0	0	0	0	0	0	0	0	0	0
Transfers and subsidies - capital (in-kind - all)	0	0	0	0	0	0	0	0	0	0
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>-774 569 959</b>	<b>-571 376 137</b>	<b>-552 260 376</b>	<b>185 537 545</b>	<b>150 741 185</b>	<b>150 741 185</b>	<b>750 212 929</b>	<b>227 497 606</b>	<b>193 893 475</b>	<b>223 129 002</b>
Taxation										
<b>Surplus/(Deficit) after taxation</b>	<b>-774 569 959</b>	<b>-571 376 137</b>	<b>-552 260 376</b>	<b>185 537 545</b>	<b>150 741 185</b>	<b>150 741 185</b>	<b>750 212 929</b>	<b>227 497 606</b>	<b>193 893 475</b>	<b>223 129 002</b>
Attributable to minorities										
<b>Surplus/(Deficit) attributable to municipality</b>	<b>-774 569 959</b>	<b>-571 376 137</b>	<b>-552 260 376</b>	<b>185 537 545</b>	<b>150 741 185</b>	<b>150 741 185</b>	<b>750 212 929</b>	<b>227 497 606</b>	<b>193 893 475</b>	<b>223 129 002</b>
Share of surplus/ (deficit) of associate										
<b>Surplus/(Deficit) for the year</b>	<b>-774 569 959</b>	<b>-571 376 137</b>	<b>-552 260 376</b>	<b>185 537 545</b>	<b>150 741 185</b>	<b>150 741 185</b>	<b>750 212 929</b>	<b>227 497 606</b>	<b>193 893 475</b>	<b>223 129 002</b>

The total revenue is inclusive of all the revenue due to the municipality which includes operating and capital grants.

Total operating expenditure for the 2022/2 financial year has been appropriated at R 3 572 180 903 and translates into a budgeted surplus of R227 497 606.

The total capital budget for the MTREF is R 166 810 000 for the 2022/23 financial year and R 173 933 000 for the 2023/24 financial year.

**Budget 2022/23**



**1.3 Operating Budget Framework**

The proposed operating revenue framework is R3 799 628 509 and the consolidated revenue is approximately R3 685 385 852. The operating expenditure framework is totalling at R3 572 130 903.

**1.3.1 Operating Revenue Framework**

For the municipality to achieve the set targets in terms of service delivery it needs to generate sufficient revenue. The financial state of affairs of the municipality necessitates difficult decisions to be made in terms of tariff increases, cost containment measures and balancing expenditure against planned realistic revenues. Efficient and effective revenue management is thus crucial.

The municipality’s revenue strategy is built around the following key components:

- National Treasury’s guidelines and macroeconomic policy;
- Growth and continued economic development;
- Efficient revenue management, which aims to ensure a 70% annual collection rate for property rates and an average of 60% per cent for other key service charges;
- Electricity tariff increases as approved by the National Electricity Regulator of South Africa (NERSA);
- Achievement of full cost recovery of specific user charges especially in relation to trading services;
- Determining the tariff escalation rate by establishing/calculating the revenue requirement of each service;
- The municipality’s Property Rates Policy approved in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA);
- Increase ability to extend new services and recover costs;
- The municipality’s Indigent Policy and rendering of free basic services; and
- Tariff policies of Matjhabeng Local Municipality.
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**Revenue Raising Strategy**

- Implementation of the Revenue Enhancement Strategy by increasing the revenue base of the municipality.
- Rejuvenate disconnection project (Operation Patala) with a revenue protection unit in place to monitor reconnections and disconnections.
- Installation of new meters in unmetered areas and replacement of faulty meters.
- Implementation and installation of Automated meter reading (AMR) meters.
- Review budget related policies
- Implementation of the Supplementary Valuation Roll
- Reconciliation between the billing system and the valuation roll.
- Review the tariffs for services rendered to ensure that tariffs are cost reflective.

**Table 2 – Budget Financial Performance (Revenue)**

FS184 Matjhabeng - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
<b>Revenue By Source</b>										
Property rates	376 085 166	401 961 704	424 353 316	423 255 274	423 255 274	423 255 274	268 868 545	440 185 484	466 596 619	494 592 416
Service charges - electricity revenue	571 939 711	645 780 710	654 193 122	890 362 742	890 362 742	890 362 742	474 178 914	943 784 506	1 000 411 576	1 060 436 272
Service charges - water revenue	327 134 979	404 897 934	412 665 563	403 577 748	403 577 748	403 577 748	287 969 117	450 993 069	496 092 375	525 857 918
Service charges - sanitation revenue	141 624 520	149 646 509	164 794 341	175 322 933	175 322 933	175 322 933	134 031 568	189 348 767	200 709 694	212 752 275
Service charges - refuse revenue	86 555 799	90 350 896	100 109 200	117 249 482	117 249 482	117 249 482	82 549 299	126 629 441	134 227 206	142 280 839
Rental of facilities and equipment	15 366 401	13 748 446	17 103 249	25 082 797	25 082 797	25 082 797	13 195 836	26 587 765	28 183 031	29 874 013
Interest earned - external investments	1 118 760	2 106 916	814 805	4 334 438	4 334 438	4 334 438	383 450	4 594 504	4 870 174	5 162 385
Interest earned - outstanding debtors	204 821 915	229 141 420	210 548 083	229 017 753	229 017 753	229 017 753	162 345 838	242 758 818	257 324 347	272 763 808
Dividends received	20 400	21 446	22 848	24 182	24 182	24 182	29 192	25 633	27 171	28 801
Fines, penalties and forfeits	8 877 833	4 265 607	5 639 146	25 172 698	25 172 698	25 172 698	1 447 869	26 683 060	28 284 044	29 981 086
Licences and permits	129 382	91 360	193 583	0	0	0	73 244	205 198	217 510	230 560
Agency services										
Transfers and subsidies	462 252 000	502 011 557	632 601 000	567 659 000	467 559 000	467 559 000	327 200 625	636 814 000	677 569 000	727 086 000
Other revenue	8 918 005	4 099 596	24 093 905	606 257 805	606 257 805	606 257 805	7 653 302	480 608 264	573 044 761	607 427 452
Gains	47 545 780	49 890 089	52 315 324	60 000 000	60 000 000	60 000 000	0	63 600 000	20 000 000	20 000 000
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>2 252 390 652</b>	<b>2 498 014 191</b>	<b>2 699 447 484</b>	<b>3 527 316 852</b>	<b>3 427 216 852</b>	<b>3 427 216 852</b>	<b>1 759 926 798</b>	<b>3 632 818 509</b>	<b>3 887 557 508</b>	<b>4 128 473 825</b>

Table 2 (Table A4 Budgeted Financial Performance – revenue) displays the operating revenue which excludes the capital transfers and contributions which is in line with the Municipal Budget and Reporting Regulations.

The main sources of revenue are property rates, service charges and transfers recognized as operational.

**Property Rates**

The estimated revenue from Property Rates for the 2022/23 is R440 185 484, which represents a 4% increase from the 2021/22 financial year. Property Rates represent 12% of the estimated revenue budget. The estimated collection rate is set at 90%

**Service charges**

The service charges for the 2022/23 budget are R1 710 755 783, 47% of the revenue budget represents service charges. Service Charges consist of revenue derived from the sale of electricity, water, sanitation, and refuse.



Electricity revenue increases with an overall average of 6% which is informed by the guidelines from National Treasury.

The estimated revenue from electricity is R943 784 506, 25% of the revenue budget. The estimated revenue from Water is R450 993 069, 12% of the revenue budget. The estimated revenue from Sanitation and Refuse service charges are R 189 348 767 and R126 629 441, which represents 5% and 3% respectively.

### **Operational Transfers and Grant receipts**

Transfers recognized as operational receipts is the second largest revenue source which is 18% of the revenue and amount to R636 814 000 for the 2022/23 financial year as per the draft Division of Revenue (DoRA) Bill 2022. The Equitable share allocation is a grant which supplement the municipality's own revenue for the provision of the necessary basic level of services to each poor household within their jurisdiction.

### **Other Revenue Sources**

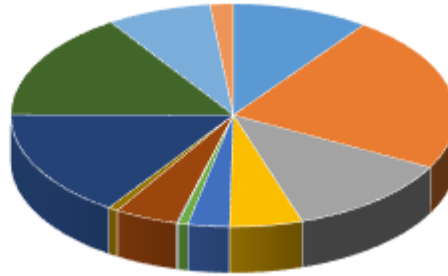
The total amount for other revenue sources is R781 462 242 and consist of:

Rental of facilities and equipment	R26 587 765
Interest earned - external investments	R4 594 504
Interest earned - outstanding debtors	R242 758 818
Dividends received	R25 633
Fines, penalties and forfeits	R26 683 060
Licences and permits	R205 198
Other revenue	R480 608 264

### **Gains on disposal of PPE**

The municipality intends to dispose of assets during the 2022/23 financial year and has already started with the process. The projected revenue from the disposal of assets is R63 600 000. This projected revenue will be utilized as a source of funding for capital projects.

### Revenue per source



- Property rates
- Service charges - water revenue
- Service charges - refuse revenue
- Interest earned - external investments
- Dividends received
- Licences and permits
- Other revenue
- Service charges - electricity revenue
- Service charges - sanitation revenue
- Rental of facilities and equipment
- Interest earned - outstanding debtors
- Fines, penalties and forfeits
- Transfers and subsidies
- Gains on disposal of PPE

### 1.3.2 Operating Expenditure Framework

The Municipality therefore has a great challenge of providing basic services to its population with limited resources.

FS184 Matjhabeng - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
<b>Expenditure By Type</b>										
Employee related costs	707 492 378	699 826 895	833 733 638	886 219 623	886 132 896	886 132 896	552 725 138	938 647 743	994 966 620	1 054 664 629
Remuneration of councillors	31 770 599	30 274 209	28 671 496	38 104 520	38 104 520	38 104 520	12 623 264	40 390 794	42 814 240	45 383 099
Debt impairment	554 662 155	684 012 154	814 216 642	529 097 528	343 097 528	343 097 528	4 181 330	460 743 476	594 493 983	630 163 621
Depreciation & asset impairment	528 737 269	253 022 920	233 600 606	170 672 575	123 001 502	123 001 502	0	131 153 243	159 022 438	158 563 784
Finance charges	281 765 183	281 932 415	108 812 105	204 411 837	139 761 837	139 761 837	1 118 648	134 172 259	188 431 529	199 737 421
Bulk purchases - electricity	450 358 536	528 574 945	544 880 225	516 350 463	322 362 144	322 362 144	-16 068 168	565 971 742	599 930 047	635 925 850
Inventory consumed	0	0	0	742 282 272	742 282 272	742 282 272	0	786 819 208	834 028 361	884 070 063
Contracted services	425 564 397	415 820 503	533 701 677	129 170 646	396 971 711	396 971 711	227 899 605	211 540 513	133 056 363	140 832 704
Transfers and subsidies	0	1 478 207	1 527 801	780 900	984 450	984 450	968 406	827 754	877 419	930 065
Other expenditure	197 992 880	283 532 219	310 305 711	282 757 943	441 845 807	441 845 807	314 444 646	301 864 171	319 976 033	339 174 587
Losses	0	0	0	0	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>3 178 343 396</b>	<b>3 178 474 467</b>	<b>3 409 449 902</b>	<b>3 499 848 307</b>	<b>3 434 544 667</b>	<b>3 434 544 667</b>	<b>1 097 892 869</b>	<b>3 572 130 903</b>	<b>3 867 597 033</b>	<b>4 089 445 823</b>

#### Employee Related Cost & Councillor Remuneration

The budgeted employee related cost is R938 647 743 which is 26% of the total expenditure budget. Councillor Remuneration is budgeted at R40 390 794.

#### Bulk Purchases

Budgeted amount for bulk purchases for electricity is R565 971 742 which is 16% of the total expenditure budget. Eskom is increasing the bulk municipal tariff with 9.61%. Please note that the matter NERSA and Eskom matter is still n court.

#### Water Inventory

As from 2021/22 financial year municipalities are advised to budget and account for bulk water purchases as inventory as per GRAP 12. Municipalities must budget for water as inventory in the 2021/22 MTREF, hence water will no longer form part of bulk purchases.

The budgeted amount for water inventory is R719 845 591 for the 2022/23 financial year and is 20% of the expenditure budget. The total inventory consumed budget amount is R786 819 208, 22% of the total expenditure budget.

<b>Inventory Consumed</b>										
Inventory Consumed - Water	-	-	-	679 100	679 100	679 100	-	719 846	763 036	808 819
Inventory Consumed - Other	-	-	-	63 183	63 183	63 183	-	66 974	70 992	75 252
<b>Total Inventory Consumed &amp; Other Material</b>	-	-	-	<b>742 282</b>	<b>742 282</b>	<b>742 282</b>	-	<b>786 819</b>	<b>834 028</b>	<b>884 070</b>

**Contracted Services**

Contracted services consist out of outsourced services, consultants and professions, and contractors. Included in contractors is repair and maintenance. The total budget for contracted services is R211 540 513.

**Other Expenditure**

Other General Expenditure relate to operational costs of the municipality. The budgeted amount is R301 864 171

**Depreciation and Debt Impairment**

The amount budgeted for debt impairment and depreciation amounts are R460 743 476 and R131 153 243 for the 2022/23 financial year.

**Repairs and Maintenance**

Repairs and Maintenance expenditure is budgeted for under inventory and contractors. The total budgeted amount is R305 857 273 which represents 27.9% as a percentage of expenditure and 7.9% as percentage of Property, Plant and Equipment.

<b>Repairs and Maintenance</b>	8										
Employee related costs											
Inventory Consumed (Project Maintenance)		31	30	53	2 065	85	85	65	166 787	10 695	11 336
Contracted Services		31 437	22 704	31 309	5 986	20 677	20 677	13 608	136 072	59 436	63 002
Other Expenditure		-	-	-	-	-	-	-	2 999	3 179	3 369
<b>Total Repairs and Maintenance Expenditure</b>	9	31 467	22 734	31 362	8 051	20 763	20 763	13 674	305 857	73 309	77 708

FS184 Matjhabeng - Supporting Table SA34c Repairs and maintenance expenditure by asset class

Description	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>									
<b>Infrastructure</b>	25 138	16 801	28 243	2 000	6 015	6 015	192 488	39 737	42 121
Roads Infrastructure	4 433	2 941	16 011	-	2 567	2 567	31 392	6 775	7 182
Roads	-	-	-	-	-	-	-	-	-
Road Structures	-	-	-	-	-	-	14 240	4 494	4 764
Road Furniture	4 433	2 941	16 011	-	2 567	2 567	17 152	2 281	2 418
Capital Spares	-	-	-	-	-	-	-	-	-
Storm water Infrastructure	-	-	-	-	-	-	11 124	1 191	1 262
Drainage Collection	-	-	-	-	-	-	11 124	1 191	1 262
Storm water Conveyance	-	-	-	-	-	-	-	-	-
Attenuation	-	-	-	-	-	-	-	-	-
Electrical Infrastructure	-	-	-	-	-	-	46 574	12 268	13 004
Power Plants	-	-	-	-	-	-	19 660	10 239	10 853
LV Networks	-	-	-	-	-	-	10 730	774	820
Capital Spares	-	-	-	-	-	-	16 184	1 255	1 331
Water Supply Infrastructure	20 705	13 860	12 233	2 000	3 448	3 448	20 575	5 909	6 264
Distribution	20 705	13 860	12 233	2 000	3 448	3 448	2 120	2 247	2 382
Distribution Points	-	-	-	-	-	-	-	-	-
PRV Stations	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	18 455	3 662	3 882
Sanitation Infrastructure	-	-	-	-	-	-	40 890	11 543	12 236
Pump Station	-	-	-	-	-	-	22 833	8 303	8 801
Reticulation	-	-	-	-	-	-	-	-	-
Waste Water Treatment Works	-	-	-	-	-	-	-	-	-
Outfall Sewers	-	-	-	-	-	-	-	-	-
Toilet Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	18 057	3 241	3 435
Solid Waste Infrastructure	-	-	-	-	-	-	41 934	2 050	2 173
Landfill Sites	-	-	-	-	-	-	-	-	-
Waste Transfer Stations	-	-	-	-	-	-	-	-	-
Waste Processing Facilities	-	-	-	-	-	-	-	-	-
Waste Drop-off Points	-	-	-	-	-	-	-	-	-
Waste Separation Facilities	-	-	-	-	-	-	-	-	-
Electricity Generation Facilities	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	41 934	2 050	2 173
<b>Community Assets</b>	-	-	-	-	-	-	4 527	4 799	5 087
Community Facilities	-	-	-	-	-	-	3 663	3 883	4 116
Halls	-	-	-	-	-	-	73	82	82
Centres	-	-	-	-	-	-	554	588	623
Cemeteries/Crematoria	-	-	-	-	-	-	1 109	1 175	1 246
Police	-	-	-	-	-	-	-	-	-
Parks	-	-	-	-	-	-	56	60	63
Public Open Space	-	-	-	-	-	-	1 871	1 983	2 102
Capital Spares	-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities	-	-	-	-	-	-	864	916	971
Indoor Facilities	-	-	-	-	-	-	112	119	126
Outdoor Facilities	-	-	-	-	-	-	337	357	379
Capital Spares	-	-	-	-	-	-	415	439	466
Other assets	1	1	1	1	1	1	1	1	1
<b>Other assets</b>	-	-	-	-	-	-	60 736	14 561	15 434
Operational Buildings	-	-	-	-	-	-	55 175	13 965	14 803
Municipal Offices	-	-	-	-	-	-	12 119	7 546	7 998
Pay/Enquiry Points	-	-	-	-	-	-	-	-	-
Building Plan Offices	-	-	-	-	-	-	-	-	-
Workshops	-	-	-	-	-	-	12 907	3 081	3 266
Yards	-	-	-	-	-	-	-	-	-
Stores	-	-	-	-	-	-	5 022	24	25
Laboratories	-	-	-	-	-	-	-	-	-
Training Centres	-	-	-	-	-	-	-	-	-
Manufacturing Plant	-	-	-	-	-	-	-	-	-
Depots	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	25 127	3 315	3 513
Housing	-	-	-	-	-	-	5 562	596	631
Staff Housing	-	-	-	-	-	-	562	596	631
Social Housing	-	-	-	-	-	-	-	-	-
Capital Spares	-	-	-	-	-	-	5 000	-	-
<b>Computer Equipment</b>	-	-	-	-	-	-	11 807	2 236	2 370
Computer Equipment	-	-	-	-	-	-	11 807	2 236	2 370
<b>Furniture and Office Equipment</b>	-	-	-	-	-	-	10 899	953	1 010
Furniture and Office Equipment	-	-	-	-	-	-	10 899	953	1 010
<b>Machinery and Equipment</b>	31	95	58	58	76	76	11 700	7 102	7 528
Machinery and Equipment	31	95	58	58	76	76	11 700	7 102	7 528
<b>Transport Assets</b>	6 298	5 838	3 061	5 993	14 672	14 672	13 700	3 922	4 157
Transport Assets	6 298	5 838	3 061	5 993	14 672	14 672	13 700	3 922	4 157
<b>Land</b>	-	-	-	-	-	-	-	-	-
Land	-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>	-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals	-	-	-	-	-	-	-	-	-
<b>Total Repairs and Maintenance Expenditure</b>	<b>31 467</b>	<b>22 734</b>	<b>31 362</b>	<b>8 051</b>	<b>20 763</b>	<b>20 763</b>	<b>305 857</b>	<b>73 309</b>	<b>77 708</b>
<b>R&amp;M as a % of PPE</b>	0.8%	0.6%	0.8%	0.3%	0.6%	0.6%	7.5%	1.0%	1.0%
<b>R&amp;M as % Operating Expenditure</b>	1.0%	0.7%	0.9%	0.2%	0.6%	0.6%	27.9%	2.1%	2.0%

**Proposed Tariff increases for 2022/23 MTREF.**

The setting of cost-reflective tariffs is a requirement of Section 74(2) of the Municipal Systems Act which is meant to ensure that municipalities set tariffs that enable them to recover the full cost of rendering the service. Cost-reflective tariffs forms the basis of compiling a credible budget.

The following factors were considered during the tariff setting process. The key cost drives to provide basic municipal services, the economic landscape and the impact of Covid-19.

- The water tariff is increasing with 11.75% as a result of the unit price of water and the present difficult economic situation.
- The bulk service provider, Sedibeng Water is increasing its tariffs with 6.5% for the 2022/23 financial year.
- The overall electricity tariff is increasing with 6% and Eskom, the bulk electricity supplier is increasing with 9.61%. NERSA is responsible for price determination of bulk cost of electricity. Eskom requested approval for municipal bulk tariff increase of 20.5% (2022/23), 15% (2023/24) and 10%(2024/25). NERSA rejected the application; Eskom filed an application in the High Court for review of NERSA's decision. The matter is still in court.
- The property rates tariffs to increase with 4%.
- The refuse tariff is increasing with 8%.
- The sewerage tariff is increasing with 8%.
- Other revenue is increasing with 6%.

**Capital Budget**

The Capital Budget for the 2022/23 financial year is R 166 809 00 and is entirely funded by grants. The sources of funds for the capital budget are as follow:

Municipal Infrastructure Grant	R136 630 000
Water Services Infrastructure Grant	R25 800 000
Integrated National Electrification Programme Grant	R4 380 000

The table below presents the capital expenditure per vote and the sources of funding. The bulk of the capital budget is related to service delivery vote, which is community service, water, sewerage and electricity.

Vote Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
<b>R thousand</b>	1										
<b>Capital expenditure - Vote</b>											
<b>Single-year expenditure to be appropriated</b>	2										
Vote 01 - Council General		-	20 134	6 972	-	1 281	1 281	555	-	-	-
Vote 02 - Office Of The Executive Mayor		-	-	-	-	-	-	-	-	-	-
Vote 03 - Office Of The Speaker		-	-	-	-	-	-	-	-	-	-
Vote 04 - Council Whip		-	-	-	-	-	-	-	-	-	-
Vote 05 - Office Of The Municipal Manager		-	-	-	-	-	-	-	-	-	-
Vote 06 - Corporate Services		-	-	-	-	-	-	-	-	-	-
Vote 07 - Finance		-	-	-	-	-	-	-	-	-	-
Vote 08 - Human Resources		-	-	-	-	-	-	-	-	-	-
Vote 09 - Community Services		30 793	29 091	28 100	-	2 377	2 377	2 288	29 852	31 643	33 542
Vote 10 - Public Safety And Transport		-	-	-	-	-	-	-	-	-	-
Vote 11 - Economic Development		-	-	-	-	-	-	-	-	-	-
Vote 12 - Engineering Services		10 119	14 027	58 920	16 591	19 333	19 333	10 619	-	-	-
Vote 13 - Water/ Sewerage		80 007	34 998	(13 513)	135 973	130 854	130 854	19 160	132 577	131 290	345 777
Vote 14 - Electricity		12 161	13 647	9 530	5 269	5 869	5 869	1 906	4 380	11 000	11 494
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>		<b>133 080</b>	<b>111 898</b>	<b>90 009</b>	<b>157 833</b>	<b>159 713</b>	<b>159 713</b>	<b>34 529</b>	<b>166 809</b>	<b>173 933</b>	<b>390 813</b>
<b>Total Capital Expenditure - Vote</b>		<b>133 080</b>	<b>111 898</b>	<b>90 009</b>	<b>157 833</b>	<b>159 713</b>	<b>159 713</b>	<b>34 529</b>	<b>166 809</b>	<b>173 933</b>	<b>390 813</b>
<b>Capital Expenditure - Functional</b>											
<b>Governance and administration</b>		-	20 134	6 972	-	1 281	1 281	555	-	-	-
Executive and council		-	20 134	6 972	-	1 281	1 281	555	-	-	-
Finance and administration		-	-	-	-	-	-	-	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		21 782	24 245	25 395	-	2 377	2 377	2 288	6 148	6 517	6 908
Community and social services		4 053	17 230	14 187	-	43	43	43	-	-	-
Sport and recreation		17 729	7 015	11 209	-	2 334	2 334	2 246	6 148	6 517	6 908
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		7 959	1 299	15 621	16 591	16 591	16 591	8 319	-	-	-
Planning and development		-	-	-	-	-	-	-	-	-	-
Road transport		7 959	1 299	15 621	16 591	16 591	16 591	8 319	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		103 339	66 219	42 021	141 241	139 464	139 464	23 367	160 661	167 416	383 905
Energy sources		12 161	13 647	9 530	5 269	5 869	5 869	1 906	4 380	11 000	11 494
Water management		10 160	4 517	10 406	26 556	21 866	21 866	2 619	10 803	11 451	12 138
Waste water management		72 008	43 209	19 380	109 417	111 730	111 730	18 842	121 774	119 839	333 639
Waste management		9 011	4 846	2 704	-	-	-	-	23 704	25 126	26 633
<b>Other</b>		-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional</b>	3	<b>133 080</b>	<b>111 898</b>	<b>90 009</b>	<b>157 833</b>	<b>159 713</b>	<b>159 713</b>	<b>34 529</b>	<b>166 809</b>	<b>173 933</b>	<b>390 813</b>
<b>Funded by:</b>											
National Government		109 654	90 799	80 376	157 833	158 227	158 227	33 975	166 809	173 933	390 813
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>	4	<b>109 654</b>	<b>90 799</b>	<b>80 376</b>	<b>157 833</b>	<b>158 227</b>	<b>158 227</b>	<b>33 975</b>	<b>166 809</b>	<b>173 933</b>	<b>390 813</b>
<b>Borrowing</b>											
Internally generated funds	6	-	21 099	9 634	-	1 486	1 486	555	-	-	-
<b>Total Capital Funding</b>	7	<b>109 654</b>	<b>111 898</b>	<b>90 009</b>	<b>157 833</b>	<b>159 713</b>	<b>159 713</b>	<b>34 529</b>	<b>166 809</b>	<b>173 933</b>	<b>390 813</b>

## **Budget Funding Plan**

The principle objective of the BFP is to ensure financial viability and sustainability of the municipality, a funded budget and to subsequently ensure its ability to meet its obligations in terms of the SDBIP and IDP.

Implementation of the Revenue Enhancement Strategy by increasing the revenue base of the municipality.

Revenue Enhancement Committee (REC)

Revenue Collection Campaign

Installation of new meters in unmetered areas and replacement of faulty meters.

Implementation and installation of Automated meter reading (AMR) meters.

Review of municipal by-laws

Review of budget related policies

Indigent Management

Implementation of the Valuation Roll

Bulk Service management

Expenditure Management



1.5 Annual Budget Tables

The following pages present the main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulation.

FS184 Matjhabeng - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
<b>Revenue - Functional</b>										
<b>Governance and administration</b>		1 094 015	1 116 892	1 335 638	1 825 251	1 725 151	1 725 151	1 798 834	1 922 608	2 045 360
Executive and council		613 634	611 088	790 338	785 728	685 628	685 628	867 224	871 502	931 187
Finance and administration		480 381	505 803	545 300	1 039 523	1 039 523	1 039 523	931 610	1 051 106	1 114 173
Internal audit		-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		12 534	7 014	14 879	47 052	47 052	47 052	49 875	52 868	56 040
Community and social services		1 574	1 493	3 489	12 090	12 090	12 090	12 815	13 584	14 399
Sport and recreation		851	280	131	4 788	4 788	4 788	5 075	5 380	5 703
Public safety		10 109	5 241	11 260	30 174	30 174	30 174	31 985	33 904	35 938
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		(116)	13	20	-	-	-	-	-	-
Planning and development		(116)	13	20	-	-	-	-	-	-
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		1 297 094	1 482 929	1 506 406	1 790 611	1 790 611	1 790 611	1 927 099	2 060 765	2 184 411
Energy sources		587 204	662 691	674 589	903 307	903 307	903 307	957 505	1 014 955	1 075 853
Water management		416 006	504 013	503 778	537 463	537 463	537 463	592 912	646 526	685 318
Waste water management		177 090	190 914	203 112	206 351	206 351	206 351	222 239	235 573	249 708
Waste management		116 795	125 312	124 927	143 489	143 489	143 489	154 444	163 710	173 533
<b>Other</b>	4	246	251	246	22 472	22 472	22 472	23 820	25 250	26 765
<b>Total Revenue - Functional</b>	2	2 403 773	2 607 098	2 857 190	3 685 386	3 585 286	3 585 286	3 799 629	4 061 491	4 312 575
<b>Expenditure - Functional</b>										
<b>Governance and administration</b>		915 436	882 712	858 807	871 213	902 522	902 522	686 405	736 073	780 237
Executive and council		222 605	170 044	191 365	187 376	227 457	227 457	197 871	204 688	216 970
Finance and administration		689 267	708 782	663 089	678 456	669 684	669 684	482 830	525 339	556 859
Internal audit		3 563	3 887	4 353	5 381	5 381	5 381	5 704	6 046	6 409
<b>Community and public safety</b>		307 961	277 232	283 360	337 904	364 638	364 638	404 879	375 111	397 618
Community and social services		92 606	87 835	70 437	125 347	133 528	133 528	160 259	137 014	145 235
Sport and recreation		79 559	72 859	70 794	70 741	85 000	85 000	89 985	79 484	84 254
Public safety		86 385	88 510	111 634	99 893	103 777	103 777	113 837	115 367	122 289
Housing		40 177	19 068	20 491	25 340	25 334	25 334	23 219	24 612	26 089
Health		9 233	8 961	10 005	16 583	16 998	16 998	17 578	18 633	19 751
<b>Economic and environmental services</b>		465 505	143 498	174 230	140 421	150 423	150 423	132 934	87 910	93 184
Planning and development		26 707	30 949	44 148	53 411	53 544	53 544	80 069	58 373	61 876
Road transport		438 798	112 550	130 081	87 010	96 879	96 879	52 865	29 537	31 309
Environmental protection		-	-	-	-	-	-	-	-	-
<b>Trading services</b>		2 152 666	2 599 365	2 822 990	2 143 388	1 805 997	1 805 997	2 449 029	2 614 886	2 761 572
Energy sources		633 529	775 095	1 142 749	801 189	476 286	476 286	764 823	756 729	792 132
Water management		904 013	1 067 409	972 460	906 017	650 833	650 833	1 184 849	1 254 894	1 330 188
Waste water management		295 758	400 875	471 666	237 739	474 904	474 904	304 897	354 736	375 813
Waste management		319 366	355 986	236 115	198 443	203 974	203 974	194 460	248 528	263 440
<b>Other</b>	4	5 118	4 850	4 953	6 922	6 893	6 893	12 338	7 778	8 244
<b>Total Expenditure - Functional</b>	3	3 846 686	3 907 657	4 144 340	3 499 848	3 230 472	3 230 472	3 685 584	3 821 758	4 040 856
<b>Surplus/(Deficit) for the year</b>		(1 442 912)	(1 300 559)	(1 287 151)	185 538	354 814	354 814	114 045	239 733	271 719

FS184 Matjhabeng - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22			2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
<b>Revenue by Vote</b>	1									
Vote 01 - Council General		613 635	611 096	790 343	785 728	685 628	685 628	867 224	871 502	931 187
Vote 02 - Office Of The Executive Mayor		-	-	-	-	-	-	-	-	-
Vote 03 - Office Of The Speaker		-	-	-	-	-	-	-	-	-
Vote 04 - Council Whip		-	-	-	-	-	-	-	-	-
Vote 05 - Office Of The Municipal Manager		(0)	(8)	(5)	-	-	-	-	-	-
Vote 06 - Corporate Services		1	-	0	225	225	225	238	252	268
Vote 07 - Finance		464 963	492 042	528 152	1 032 192	1 032 192	1 032 192	923 839	1 042 869	1 105 441
Vote 08 - Human Resources		-	-	-	-	-	-	-	-	-
Vote 09 - Community Services		119 219	127 085	128 546	160 143	160 143	160 143	172 096	182 422	193 367
Vote 10 - Public Safety And Transport		10 109	5 241	11 260	31 208	31 208	31 208	33 080	35 065	37 169
Vote 11 - Economic Development		246	251	246	-	-	-	-	-	-
Vote 12 - Engineering Services		(168)	-	-	3 553	3 553	3 553	3 766	3 992	4 232
Vote 13 - Water/ Sewerage		593 096	694 927	706 890	743 815	743 815	743 815	815 151	882 099	935 025
Vote 14 - Electricity		587 204	662 691	674 589	903 307	903 307	903 307	957 505	1 014 955	1 075 853
Vote 15 - Other		15 470	13 774	17 168	25 217	25 217	25 217	26 730	28 333	30 033
<b>Total Revenue by Vote</b>	2	<b>2 403 773</b>	<b>2 607 098</b>	<b>2 857 190</b>	<b>3 685 386</b>	<b>3 585 286</b>	<b>3 585 286</b>	<b>3 799 629</b>	<b>4 061 491</b>	<b>4 312 575</b>
<b>Expenditure by Vote to be appropriated</b>	1									
Vote 01 - Council General		105 496	90 581	116 793	81 213	121 283	121 283	89 227	93 521	99 132
Vote 02 - Office Of The Executive Mayor		45 874	20 943	19 172	23 243	23 243	23 243	18 621	19 738	20 922
Vote 03 - Office Of The Speaker		7 266	6 956	6 664	6 430	6 418	6 418	6 816	7 225	7 659
Vote 04 - Council Whip		29 576	30 833	30 502	49 113	49 113	49 113	52 060	55 183	58 494
Vote 05 - Office Of The Municipal Manager		112 668	105 680	117 737	90 855	100 962	100 962	107 076	100 286	106 304
Vote 06 - Corporate Services		82 779	66 470	55 998	78 077	71 701	71 701	94 704	84 486	89 555
Vote 07 - Finance		440 693	492 270	387 006	481 785	422 943	422 943	260 720	310 781	329 428
Vote 08 - Human Resources		14 786	16 061	16 673	20 773	20 773	20 773	22 019	23 340	24 741
Vote 09 - Community Services		463 625	492 743	358 085	365 880	394 404	394 404	395 334	429 655	455 434
Vote 10 - Public Safety And Transport		171 803	147 878	219 469	157 363	200 905	200 905	176 754	179 940	190 736
Vote 11 - Economic Development		19 501	15 042	17 280	20 928	21 522	21 522	27 184	23 515	24 926
Vote 12 - Engineering Services		496 085	176 094	215 104	161 763	179 314	179 314	160 612	111 949	118 666
Vote 13 - Water/ Sewerage		1 172 991	1 444 125	1 403 626	1 115 870	1 090 345	1 090 345	1 450 187	1 578 297	1 672 787
Vote 14 - Electricity		649 333	790 260	1 156 642	816 657	497 593	497 593	791 219	774 108	810 555
Vote 15 - Other		34 209	11 723	23 589	29 898	29 953	29 953	33 051	29 734	31 518
<b>Total Expenditure by Vote</b>	2	<b>3 846 686</b>	<b>3 907 657</b>	<b>4 144 340</b>	<b>3 499 848</b>	<b>3 230 472</b>	<b>3 230 472</b>	<b>3 685 584</b>	<b>3 821 758</b>	<b>4 040 856</b>
<b>Surplus/(Deficit) for the year</b>	2	<b>(1 442 912)</b>	<b>(1 300 559)</b>	<b>(1 287 151)</b>	<b>185 538</b>	<b>354 814</b>	<b>354 814</b>	<b>114 045</b>	<b>239 733</b>	<b>271 719</b>

FS184 Matjhabeng - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
<b>Revenue By Source</b>										
Property rates	378 085 169	401 901 704	424 353 316	423 255 274	423 255 274	423 255 274	268 868 545	440 165 484	466 595 619	494 592 418
Service charges - electricity revenue	571 639 711	645 780 710	654 193 122	690 362 742	690 362 742	690 362 742	474 178 914	943 784 506	1 000 411 570	1 000 436 272
Service charges - water revenue	327 134 979	404 897 934	412 665 563	403 577 748	403 577 748	403 577 748	287 969 117	450 993 069	466 092 375	525 857 918
Service charges - sanitation revenue	141 824 520	140 646 509	164 704 341	175 322 933	175 322 933	175 322 933	134 031 568	189 348 787	200 709 694	212 752 275
Service charges - refuse revenue	86 555 799	90 350 896	100 109 200	117 249 482	117 249 482	117 249 482	82 549 290	126 629 441	134 227 208	142 280 839
Rental of facilities and equipment	15 360 401	13 748 446	17 103 249	25 082 797	25 082 797	25 082 797	13 195 836	26 587 765	28 183 031	29 874 013
Interest earned - external investments	1 118 760	2 108 016	814 805	4 334 438	4 334 438	4 334 438	383 450	4 594 504	4 870 174	5 102 385
Interest earned - outstanding debtors	204 821 915	229 141 420	210 548 083	229 017 753	229 017 753	229 017 753	162 345 838	242 758 818	257 324 347	272 763 808
Dividends received	20 400	21 445	22 848	24 182	24 182	24 182	29 192	25 633	27 171	28 801
Fines, penalties and forfeits	8 871 833	4 265 007	5 039 140	25 172 698	25 172 698	25 172 698	1 447 809	26 683 000	28 284 044	29 681 086
Licences and permits	129 382	91 360	193 583	0	0	0	73 244	205 198	217 510	230 560
Agency services										
Transfers and subsidies	462 252 000	502 011 557	632 601 000	567 659 000	467 559 000	467 559 000	327 200 625	636 614 000	677 569 000	727 086 000
Other revenue	8 918 005	4 099 596	24 093 905	60 625 805	60 625 805	60 625 805	7 653 302	480 603 264	573 044 761	607 427 452
Gains	47 545 780	49 890 089	52 315 324	60 000 000	60 000 000	60 000 000	0	63 600 000	20 000 000	20 000 000
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>2 252 390 862</b>	<b>2 488 014 191</b>	<b>2 899 447 494</b>	<b>3 627 818 862</b>	<b>3 427 218 862</b>	<b>3 427 218 862</b>	<b>1 769 626 768</b>	<b>3 832 818 608</b>	<b>3 887 667 608</b>	<b>4 128 478 826</b>
<b>Expenditure By Type</b>										
Employee related costs	7 07 492 378	699 826 895	833 733 638	886 219 623	886 132 896	886 132 896	552 725 138	938 647 743	994 966 620	1 054 664 620
Remuneration of councillors	31 770 599	30 274 209	28 671 498	3 8104 520	3 8104 520	3 8104 520	12 623 264	40 390 794	42 814 240	45 383 099
Debt Impairment	594 662 155	684 012 154	814 216 842	529 097 528	343 097 528	343 097 528	4 181 330	460 743 476	594 463 983	630 163 621
Depreciation & asset impairment	528 737 269	253 022 920	233 600 806	17 0 672 575	123 001 502	123 001 502	0	1 31 153 243	159 022 438	158 563 784
Finance charges	281 765 183	281 932 415	1 08 812 105	20 4 411 837	139 761 837	139 761 837	1 118 648	134 17 2 259	188 431 529	199 737 421
Bulk purchases - electricity	450 358 536	528 574 945	544 880 225	516 350 463	322 362 144	322 362 144	-16 068 168	505 971 742	599 930 047	635 025 850
Inventory consumed	0	0	0	74 2 282 272	74 2 282 272	74 2 282 272	0	7 66 619 208	834 028 361	884 070 063
Contracted services	425 594 397	415 820 503	533 701 677	129 170 648	396 971 711	396 971 711	227 899 005	211 540 513	133 058 363	140 832 704
Transfers and subsidies	0	1 478 207	1 527 801	780 900	984 450	984 450	968 406	827 754	877 410	930 065
Other expenditure	1 97 992 880	283 532 219	310 305 711	28 2 757 943	441 845 807	441 845 807	314 444 646	3 01 854 171	3 10 976 033	3 39 174 587
Losses	0	0	0	0	0	0	0	0	0	0
<b>Total Expenditure</b>	<b>3 178 349 898</b>	<b>3 178 474 467</b>	<b>3 408 448 902</b>	<b>3 489 848 307</b>	<b>3 404 644 867</b>	<b>3 404 644 867</b>	<b>1 967 892 898</b>	<b>3 672 100 900</b>	<b>3 967 697 003</b>	<b>4 039 446 823</b>
<b>Surplus/(Deficit)</b>	<b>-926 959 036</b>	<b>-690 460 276</b>	<b>-509 001 408</b>	<b>-862 029 445</b>	<b>-977 426 005</b>	<b>-977 426 005</b>	<b>-200 266 130</b>	<b>-839 282 292</b>	<b>-108 029 395</b>	<b>-910 968 000</b>
Deficit	151 382 785	109 084 140	157 742 041	158 069 000	158 069 000	158 069 000	88 179 000	166 610 000	173 933 000	184 101 000
Transfers and subsidies - capital (monetary allocations) (National / Provincial)	0	0	0	0	0	0	0	0	0	0
Departmental Agencies, Households, Non-profit institutions, Private Enterprises,	0	0	0	0	0	0	0	0	0	0
Transfers and subsidies - capital (In-kind - all)	0	0	0	0	0	0	0	0	0	0
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>-774 689 669</b>	<b>-671 378 137</b>	<b>-662 280 378</b>	<b>-186 637 646</b>	<b>-160 741 186</b>	<b>-160 741 186</b>	<b>760 212 929</b>	<b>2 27 497 609</b>	<b>186 896 476</b>	<b>223 129 002</b>
Taxation										
<b>Surplus/(Deficit) after taxation</b>	<b>-774 689 669</b>	<b>-671 378 137</b>	<b>-662 280 378</b>	<b>-186 637 646</b>	<b>-160 741 186</b>	<b>-160 741 186</b>	<b>760 212 929</b>	<b>2 27 497 609</b>	<b>186 896 476</b>	<b>223 129 002</b>
Attributable to minorities										
<b>Surplus/(Deficit) attributable to municipality</b>	<b>-774 689 669</b>	<b>-671 378 137</b>	<b>-662 280 378</b>	<b>-186 637 646</b>	<b>-160 741 186</b>	<b>-160 741 186</b>	<b>760 212 929</b>	<b>2 27 497 609</b>	<b>186 896 476</b>	<b>223 129 002</b>
Share of surplus/(deficit) of associates										
<b>Surplus/(Deficit) for the year</b>	<b>-774 689 669</b>	<b>-671 378 137</b>	<b>-662 280 378</b>	<b>-186 637 646</b>	<b>-160 741 186</b>	<b>-160 741 186</b>	<b>760 212 929</b>	<b>2 27 497 609</b>	<b>186 896 476</b>	<b>223 129 002</b>

Vote Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
<b>R thousand</b>	1										
<b>Capital expenditure - Vote</b>											
<b>Single-year expenditure to be appropriated</b>	2										
Vote 01 - Council General		-	20 134	6 972	-	1 281	1 281	555	-	-	-
Vote 02 - Office Of The Executive Mayor		-	-	-	-	-	-	-	-	-	-
Vote 03 - Office Of The Speaker		-	-	-	-	-	-	-	-	-	-
Vote 04 - Council Whip		-	-	-	-	-	-	-	-	-	-
Vote 05 - Office Of The Municipal Manager		-	-	-	-	-	-	-	-	-	-
Vote 06 - Corporate Services		-	-	-	-	-	-	-	-	-	-
Vote 07 - Finance		-	-	-	-	-	-	-	-	-	-
Vote 08 - Human Resources		-	-	-	-	-	-	-	-	-	-
Vote 09 - Community Services		30 793	29 091	28 100	-	2 377	2 377	2 288	29 852	31 643	33 542
Vote 10 - Public Safety And Transport		-	-	-	-	-	-	-	-	-	-
Vote 11 - Economic Development		-	-	-	-	-	-	-	-	-	-
Vote 12 - Engineering Services		10 119	14 027	58 920	16 591	19 333	19 333	10 619	-	-	-
Vote 13 - Water/ Sewerage		80 007	34 998	(13 513)	135 973	130 854	130 854	19 160	132 577	131 290	345 777
Vote 14 - Electricity		12 161	13 647	9 530	5 269	5 869	5 869	1 906	4 380	11 000	11 494
Vote 15 - Other		-	-	-	-	-	-	-	-	-	-
<b>Capital single-year expenditure sub-total</b>		<b>133 080</b>	<b>111 898</b>	<b>90 009</b>	<b>157 833</b>	<b>159 713</b>	<b>159 713</b>	<b>34 529</b>	<b>166 809</b>	<b>173 933</b>	<b>390 813</b>
<b>Total Capital Expenditure - Vote</b>		<b>133 080</b>	<b>111 898</b>	<b>90 009</b>	<b>157 833</b>	<b>159 713</b>	<b>159 713</b>	<b>34 529</b>	<b>166 809</b>	<b>173 933</b>	<b>390 813</b>
<b>Capital Expenditure - Functional</b>											
<b>Governance and administration</b>		-	20 134	6 972	-	1 281	1 281	555	-	-	-
Executive and council		-	20 134	6 972	-	1 281	1 281	555	-	-	-
Finance and administration		-	-	-	-	-	-	-	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		21 782	24 245	25 395	-	2 377	2 377	2 288	6 148	6 517	6 908
Community and social services		4 053	17 230	14 187	-	43	43	43	-	-	-
Sport and recreation		17 729	7 015	11 209	-	2 334	2 334	2 246	6 148	6 517	6 908
Public safety		-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		7 959	1 299	15 621	16 591	16 591	16 591	8 319	-	-	-
Planning and development		-	-	-	-	-	-	-	-	-	-
Road transport		7 959	1 299	15 621	16 591	16 591	16 591	8 319	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		103 339	66 219	42 021	141 241	139 464	139 464	23 367	160 661	167 416	383 905
Energy sources		12 161	13 647	9 530	5 269	5 869	5 869	1 906	4 380	11 000	11 494
Water management		10 160	4 517	10 406	26 556	21 866	21 866	2 619	10 803	11 451	12 138
Waste water management		72 008	43 209	19 380	109 417	111 730	111 730	18 842	121 774	119 839	333 639
Waste management		9 011	4 846	2 704	-	-	-	-	23 704	25 126	26 633
<b>Other</b>		-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional</b>	3	<b>133 080</b>	<b>111 898</b>	<b>90 009</b>	<b>157 833</b>	<b>159 713</b>	<b>159 713</b>	<b>34 529</b>	<b>166 809</b>	<b>173 933</b>	<b>390 813</b>
<b>Funded by:</b>											
National Government		109 654	90 799	80 376	157 833	158 227	158 227	33 975	166 809	173 933	390 813
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>	4	<b>109 654</b>	<b>90 799</b>	<b>80 376</b>	<b>157 833</b>	<b>158 227</b>	<b>158 227</b>	<b>33 975</b>	<b>166 809</b>	<b>173 933</b>	<b>390 813</b>
<b>Borrowing</b>											
Internally generated funds	6	-	21 099	9 634	-	1 486	1 486	555	-	-	-
<b>Total Capital Funding</b>	7	<b>109 654</b>	<b>111 898</b>	<b>90 009</b>	<b>157 833</b>	<b>159 713</b>	<b>159 713</b>	<b>34 529</b>	<b>166 809</b>	<b>173 933</b>	<b>390 813</b>

FS184 Matjhabeng - Table A6 Budgeted Financial Position

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
<b>ASSETS</b>											
<b>Current assets</b>											
Cash		696	(10 762)	(661 736)	395 543	5 296 857	5 296 857	(363 158)	3 099 124	3 301 061	3 502 476
Call investment deposits	1	386	69 562	718 905	3 395	3 395	3 395	675 341	-	-	4 043
Consumer debtors	1	855 077	957 474	1 003 111	5 196 507	1 748 030	1 748 030	1 709 478	1 905 504	2 019 834	2 141 024
Other debtors		1 882 459	2 116 802	2 434 247	664 869	664 869	664 869	2 416 740	873 433	925 839	981 390
Current portion of long-term receivables		1 079	1 079	1 079	-	-	-	1 079	-	-	-
Inventory	2	8 849	7 395	5 128	278 128	278 128	278 128	5 128	567 508	874 251	1 199 398
<b>Total current assets</b>		<b>2 748 545</b>	<b>3 141 549</b>	<b>3 500 734</b>	<b>6 538 442</b>	<b>7 991 279</b>	<b>7 991 279</b>	<b>4 444 608</b>	<b>6 445 569</b>	<b>7 120 985</b>	<b>7 828 331</b>
<b>Non current assets</b>											
Long-term receivables		-	-	-	438	438	438	-	464	492	522
Investments		-	-	-	305	305	305	-	323	342	363
Investment property		995 681	1 045 585	1 094 908	1 045 585	1 045 585	1 045 585	1 094 908	1 108 320	1 174 819	1 245 308
Investment in Associate											
Property, plant and equipment	3	4 070 250	3 969 317	4 051 463	3 080 073	3 247 969	3 247 969	4 085 993	7 085 917	7 613 248	8 097 440
Biological											
Intangible											
Other non-current assets		7 104	7 104	7 104	7 104	7 104	7 104	7 104	7 531	7 982	8 461
<b>Total non current assets</b>		<b>5 073 035</b>	<b>5 022 006</b>	<b>5 153 475</b>	<b>4 133 505</b>	<b>4 301 400</b>	<b>4 301 400</b>	<b>5 188 004</b>	<b>8 202 554</b>	<b>8 796 884</b>	<b>9 352 094</b>
<b>TOTAL ASSETS</b>		<b>7 821 580</b>	<b>8 163 555</b>	<b>8 654 209</b>	<b>10 671 947</b>	<b>12 292 679</b>	<b>12 292 679</b>	<b>9 632 612</b>	<b>14 648 123</b>	<b>15 917 869</b>	<b>17 180 425</b>
<b>LIABILITIES</b>											
<b>Current liabilities</b>											
Bank overdraft	1	-	-	-	-	-	-	-	-	-	-
Borrowing	4	-	-	-	-	-	-	-	-	-	-
Consumer deposits		39 754	17 970	10 989	84 669	84 669	84 669	12 027	89 749	95 134	100 842
Trade and other payables	4	7 268 855	9 041 944	10 712 799	9 968 208	11 419 664	11 419 664	11 205 415	13 712 092	14 534 138	15 423 376
Provisions		534 619	487 902	614 853	428 405	428 405	428 405	614 853	454 109	481 356	510 237
<b>Total current liabilities</b>		<b>7 843 228</b>	<b>9 547 815</b>	<b>11 338 641</b>	<b>10 481 282</b>	<b>11 932 738</b>	<b>11 932 738</b>	<b>11 832 294</b>	<b>14 255 950</b>	<b>15 110 628</b>	<b>16 034 456</b>
<b>Non current liabilities</b>											
Borrowing		-	-	-	-	-	-	-	-	-	-
Provisions		-	-	-	-	-	-	-	-	-	-
<b>Total non current liabilities</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL LIABILITIES</b>		<b>7 843 228</b>	<b>9 547 815</b>	<b>11 338 641</b>	<b>10 481 282</b>	<b>11 932 738</b>	<b>11 932 738</b>	<b>11 832 294</b>	<b>14 255 950</b>	<b>15 110 628</b>	<b>16 034 456</b>
<b>NET ASSETS</b>	5	<b>(21 648)</b>	<b>(1 384 261)</b>	<b>(2 684 432)</b>	<b>190 666</b>	<b>359 942</b>	<b>359 942</b>	<b>(2 199 682)</b>	<b>392 173</b>	<b>807 241</b>	<b>1 145 969</b>
<b>COMMUNITY WEALTH/EQUITY</b>											
Accumulated Surplus/(Deficit)		646 695	(655 078)	(1 949 542)	185 538	150 741	150 741	(1 934 219)	227 498	193 893	223 129
Reserves	4	-	-	-	-	-	-	-	-	-	-
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	5	<b>646 695</b>	<b>(655 078)</b>	<b>(1 949 542)</b>	<b>185 538</b>	<b>150 741</b>	<b>150 741</b>	<b>(1 934 219)</b>	<b>227 498</b>	<b>193 893</b>	<b>223 129</b>

FS184 Matjhabeng - Table A7 Budgeted Cash Flows

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>											
<b>Receipts</b>											
Property rates		-	-	133 374	-	761 859	761 859	205 945	-	-	-
Service charges		-	-	640 945	-	2 648 993	2 648 993	687 932	1 536 467	1 628 800	-
Other revenue		-	-	442 216	-	37 624	37 624	(234 735)	524 003	619 043	-
Transfers and Subsidies - Operational	1	-	-	37 300	-	1 135 318	1 135 318	-	636 814	677 569	-
Transfers and Subsidies - Capital	1	-	-	161 274	-	316 138	316 138	-	166 810	173 933	-
Interest		-	-	217	-	-	-	381	4 595	4 870	-
Dividends		-	-	13	-	-	-	29	26	27	-
<b>Payments</b>											
Suppliers and employees		-	-	(286 158)	-	-	-	(497 545)	(2 341 103)	(2 481 569)	-
Finance charges		-	-	-	-	-	-	-	-	-	-
Transfers and Grants	1	-	-	-	-	-	-	-	-	-	-
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		-	-	1 129 180	-	4 899 933	4 899 933	162 008	527 611	622 673	-
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>											
<b>Receipts</b>											
Proceeds on disposal of PPE		-	-	-	-	-	-	-	63 600	20 000	-
Decrease (increase) in non-current receivables		-	-	-	438	-	-	-	(26)	(28)	(30)
Decrease (increase) in non-current investments		-	-	-	305	-	-	-	(18)	(19)	(21)
<b>Payments</b>											
Capital assets		-	-	(51 840)	-	(1 381)	(1 381)	(31 230)	(166 809)	(173 933)	-
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		-	-	(51 840)	742	(1 381)	(1 381)	(31 230)	(103 254)	(153 980)	(50)
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>											
<b>Receipts</b>											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-
Increase (decrease) in consumer deposits		(39 754)	21 784	6 980	(73 680)	-	-	(1 037)	5 080	5 385	5 708
<b>Payments</b>											
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		(39 754)	21 784	6 980	(73 680)	-	-	(1 037)	5 080	5 385	5 708
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		(39 754)	21 784	1 084 320	(72 937)	4 898 552	4 898 552	129 741	429 437	474 078	5 658
Cash/cash equivalents at the year begin:	2	3 358	1 081	58 800	-	-	-	-	-	429 437	903 515
Cash/cash equivalents at the year end:	2	(36 396)	22 865	1 143 120	(72 937)	4 898 552	4 898 552	129 741	429 437	903 515	909 173

FS 184 Matjhabeng - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2018/19	2019/20	2020/21	Current Year 2021/22				2022/23 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2022/23	Budget Year +1 2023/24	Budget Year +2 2024/25
<b>Cash and investments available</b>											
Cash/cash equivalents at the year end	1	(36 396)	22 865	1 143 120	(72 937)	4 898 552	4 898 552	129 741	429 437	903 515	909 173
Other current investments > 90 days		37 477	35 935	(1 085 952)	471 876	401 700	401 700	182 442	2 669 686	2 397 546	2 597 346
Non current assets - Investments	1	-	-	-	305	305	305	-	323	342	363
<b>Cash and investments available:</b>		<b>1 081</b>	<b>58 800</b>	<b>57 169</b>	<b>399 243</b>	<b>5 300 556</b>	<b>5 300 556</b>	<b>312 183</b>	<b>3 099 446</b>	<b>3 301 403</b>	<b>3 506 882</b>
<b>Application of cash and investments</b>											
Unspent conditional transfers		12 024	66 531	102 363	(1 451 456)	-	-	102 363	1 607 248	1 703 004	1 822 374
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2	-	-	-	-	-	-	-	-	-	-
Other working capital requirements	3	6 062 992	7 646 875	7 075 797	11 419 664	8 545 234	8 545 234	7 602 458	10 148 801	10 751 911	13 601 002
Other provisions		-	-	-	-	-	-	-	-	-	-
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	-	-	-	-
<b>Total Application of cash and investments:</b>		<b>6 075 016</b>	<b>7 713 406</b>	<b>7 178 159</b>	<b>9 968 208</b>	<b>8 545 234</b>	<b>8 545 234</b>	<b>7 704 821</b>	<b>11 756 049</b>	<b>12 454 915</b>	<b>15 423 376</b>
<b>Surplus(shortfall)</b>		<b>(6 073 934)</b>	<b>(7 654 606)</b>	<b>(7 120 991)</b>	<b>(9 568 965)</b>	<b>(3 244 677)</b>	<b>(3 244 677)</b>	<b>(7 392 638)</b>	<b>(8 656 602)</b>	<b>(9 153 512)</b>	<b>(11 916 494)</b>





FS184 Matjhabeng - Table A10 Basic service delivery measurement

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Household service targets</b>										
<b>Water:</b>										
Piped water inside dwelling	1	79 726	79 726	79 726	80 523	80 523	80 523	80 523	80 523	-
Piped water inside yard (but not in dwelling)	2	40 406	40 406	40 406	40 810	40 810	40 810	40 810	40 810	-
Using public tap (at least min.service level)	4	9 190	9 190	9 190	9 282	9 282	9 282	9 282	9 282	-
Other water supply (at least min.service level)	2	1 642	1 642	1 642	1 658	1 658	1 658	1 658	1 658	-
<i>Minimum Service Level and Above sub-total</i>		130 964	130 964	130 964	132 274	132 274	132 274	132 274	132 274	-
Using public tap (< min.service level)	3	103	103	103	104	104	104	104	104	-
Other water supply (< min.service level)	4	1 004	1 004	1 004	1 014	1 014	1 014	1 014	1 014	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		1 107	1 107	1 107	1 118	1 118	1 118	1 118	1 118	-
<b>Total number of households</b>	5	<b>132 071</b>	<b>132 071</b>	<b>132 071</b>	<b>133 392</b>	<b>133 392</b>	<b>133 392</b>	<b>133 392</b>	<b>133 392</b>	-
<b>Sanitation/sewerage:</b>										
Flush toilet (connected to sewerage)		103 172	103 172	103 172	104 204	104 204	104 204	104 204	104 204	-
Flush toilet (with septic tank)		178	178	178	180	180	180	180	180	-
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		244	244	244	246	246	246	246	246	-
Other toilet provisions (> min.service level)		8 922	8 922	8 922	9 011	9 011	9 011	9 011	9 011	-
<i>Minimum Service Level and Above sub-total</i>		112 516	112 516	112 516	113 641	113 641	113 641	113 641	113 641	-
Bucket toilet		14 600	14 600	14 600	14 746	14 746	14 746	14 746	14 746	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		2 792	2 792	2 792	2 820	2 820	2 820	2 820	2 820	-
<i>Below Minimum Service Level sub-total</i>		17 392	17 392	17 392	17 566	17 566	17 566	17 566	17 566	-
<b>Total number of households</b>	5	<b>129 908</b>	<b>129 908</b>	<b>129 908</b>	<b>131 207</b>	<b>131 207</b>	<b>131 207</b>	<b>131 207</b>	<b>131 207</b>	-
<b>Energy:</b>										
Electricity (at least min.service level)		101 399	101 399	101 399	102 413	102 413	102 413	102 413	102 413	-
Electricity - prepaid (min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		101 399	101 399	101 399	102 413	102 413	102 413	102 413	102 413	-
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		30 053	30 053	30 053	30 354	30 354	30 354	30 354	30 354	-
<i>Below Minimum Service Level sub-total</i>		30 053	30 053	30 053	30 354	30 354	30 354	30 354	30 354	-
<b>Total number of households</b>	5	<b>131 452</b>	<b>131 452</b>	<b>131 452</b>	<b>132 767</b>	<b>132 767</b>	<b>132 767</b>	<b>132 767</b>	<b>132 767</b>	-
<b>Refuse:</b>										
Removed at least once a week		117 284	117 284	117 284	118 457	118 457	118 457	118 457	118 457	-
<i>Minimum Service Level and Above sub-total</i>		117 284	117 284	117 284	118 457	118 457	118 457	118 457	118 457	-
Removed less frequently than once a week		176	176	176	178	178	178	178	178	-
Using communal refuse dump		1 528	1 528	1 528	1 543	1 543	1 543	1 543	1 543	-
Using own refuse dump		10 313	10 313	10 313	10 416	10 416	10 416	10 416	10 416	-
Other rubbish disposal		117	117	117	118	118	118	118	118	-
No rubbish disposal		2 204	2 204	2 204	2 226	2 226	2 226	2 226	2 226	-
<i>Below Minimum Service Level sub-total</i>		14 338	14 338	14 338	14 481	14 481	14 481	14 481	14 481	-
<b>Total number of households</b>	5	<b>131 622</b>	<b>131 622</b>	<b>131 622</b>	<b>132 938</b>	<b>132 938</b>	<b>132 938</b>	<b>132 938</b>	<b>132 938</b>	-
<b>Households receiving Free Basic Service</b>										
Water (6 kilolitres per household per month)	7	19 663 646	19 664	19 664	21 052	21 052	21 052	21 052	21 052	-
Sanitation (free minimum level service)		11 800 153	19 664	19 664	21 052	21 052	21 052	21 052	21 052	-
Electricity/other energy (50kwh per household per month)		-	-	-	-	-	-	-	-	-
Refuse (removed at least once a week)		2 850 000	19 664	19 664	21 052	21 052	21 052	21 052	21 052	-
<b>Cost of Free Basic Services provided - Formal Settlements (R'000)</b>										
Water (6 kilolitres per indigent household per month)	8	13 611	12 276	13 918	-	-	-	-	-	-
Sanitation (free sanitation service to indigent households)		11 172	15 914	18 958	-	-	-	-	-	-
Electricity/other energy (50kwh per indigent household per month)		1 181	1 378	1 128	-	-	-	-	-	-
Refuse (removed once a week for indigent households)		13 904	17 507	20 043	-	-	-	-	-	-
<b>Cost of Free Basic Services provided - Informal Formal Settlements (R'000)</b>										
		35	37	34	39 403	39 403	39 403	39 403	39 403	-
<b>Total cost of FBS provided</b>		<b>39 903</b>	<b>47 112</b>	<b>54 080</b>	<b>39 403</b>	<b>39 403</b>	<b>39 403</b>	<b>39 403</b>	<b>39 403</b>	-
<b>Highest level of free service provided per household</b>										
Property rates (R value threshold)		75 000	75 000	75 000	75 750	75 750	75 750	75 750	75 750	-
Water (kilolitres per household per month)	6	6	6	6	6	6	6	6	6	-
Sanitation (kilolitres per household per month)	6	6	6	6	6	6	6	6	6	-
Sanitation (Rand per household per month)		-	-	-	-	-	-	-	-	-
Electricity (kwh per household per month)	50	50	50	50	51	51	51	51	51	-
Refuse (average litres per week)	20	20	20	20	20	20	20	20	20	-
<b>Revenue cost of subsidised services provided (R'000)</b>										
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)	9	-	-	-	-	-	-	-	-	-
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA		47 944	50 894	53 762	-	-	-	-	-	-
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates	6	-	-	-	-	-	-	-	-	-
Housing - top structure subsidies		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Total revenue cost of subsidised services provided</b>		<b>47 944</b>	<b>50 894</b>	<b>53 762</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## 1.6 Proposed Tariff Increases

Tariff setting is a pivotal and strategic part of the compilation of the budget. During the revision of the tariffs the local economic conditions, input costs, the macro-economic forecasts as prescribed by MFMA circulars and the affordability of services were taken into account to ensure financial sustainability. The municipality also participated in a tariff setting workshop which was presented by the National and Provincial Treasury.

The table below provides information on the proposed tariff increases for the service charges. The average tariff increase for rates will be 4%. The estimated tariff increase for water will be 11.75% and electricity will be increased with an overall average 6%. The tariff increases for sewerage and refuse will be at 8%.

<b>Revenue category</b>	<b>Average tariff increases</b>
<b>Rates</b>	4%
<b>Water</b>	11.75%
<b>Electricity</b>	6%
<b>Sewerage</b>	8%
<b>Refuse</b>	8%

The general tariffs will be increased with 8%.

The municipality commenced with the implementation of the winter and summer tariffs for electricity in the 2014/15 financial year. A comprehensive tariff study was performed on the electricity tariff to ensure full cost recovery. The proposed overall average tariff increase for electricity will be at 6%. The municipality will continue implementing the winter, summer tariff as well as Inclining Block Tariffs (IBT) during the 2022/23 financial year as well as the outer years.

The municipality however still experience challenges in performing a fully cost reflective study on other tariffs. Therefore in considering the drafting of the budget in the 2022/23 financial year our tariffs must be cost reflective notwithstanding the CPIX and regulations by National Treasury. This is in consideration of improving revenue collection of these facilities as well as the quality of services to be provided by the municipality. To this extent all departments of the municipality will be required to evaluate their tariffs so that they are cost reflective and market related. The cost reflective tariffs will be phased in.

## 1.7 Council Resolution

The Annual Budget 2022/23 MTREF was tabled in Council on .

## **PART 2 – SUPPORTING DOCUMENTATION**

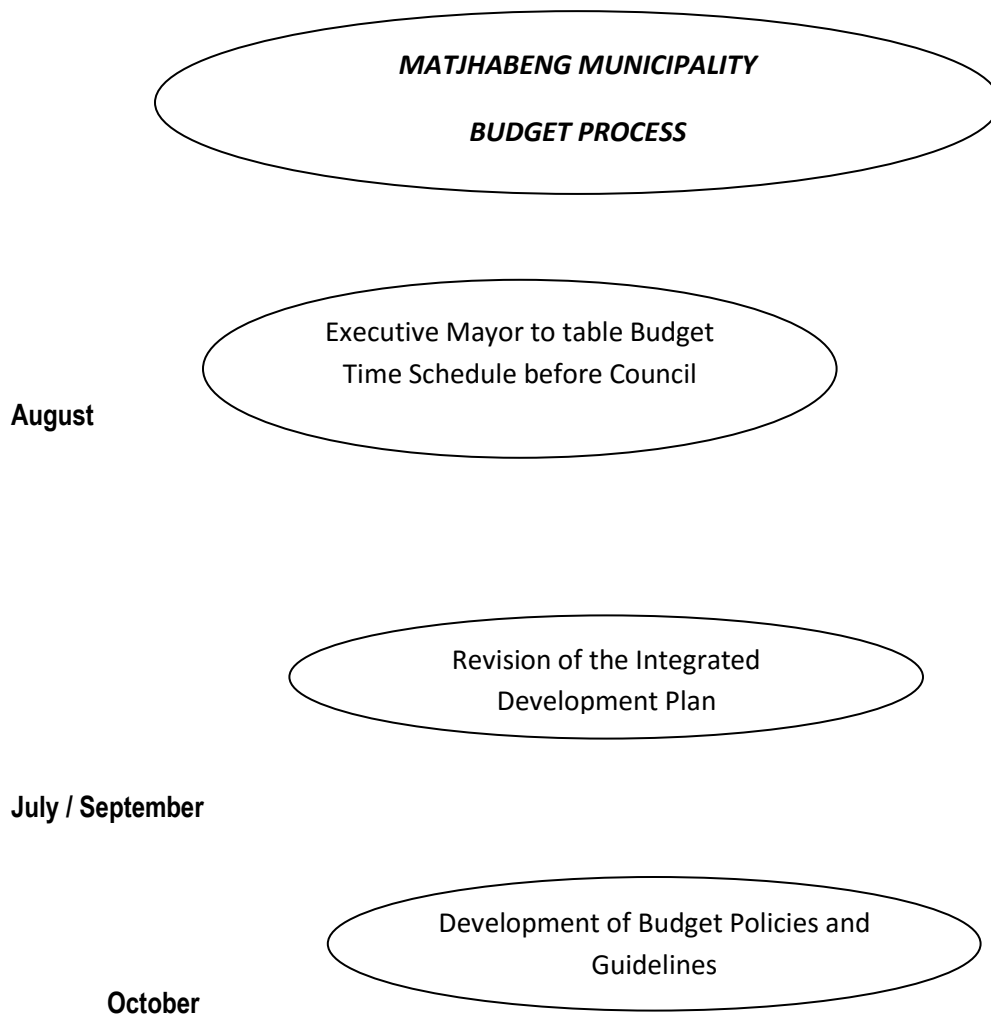
### **2.1 Overview of Budget Process**

Section 21 (1) (b) of the Municipal Finance Management Act states that a municipality must at least 10 months before the start of the budget year, table in the municipal council a time schedule outlining the key deadlines for the preparation, tabling and approval of the annual budget.

Each and every municipality must prepare a draft budget by 30 March of each year.

The final authority to approve the budget and to set tariffs for a financial year rest with the council, and the budget must be approved by 30 May of each financial year, so as to give effect to all relevant legislation.

Below the Budget and IDP time line.



**November**

Preparation and adoption of  
Operational Plans

**November / December**

Preparation and submission of the  
departmental budgets

**December**

Preparation of the draft capital –  
and operating budget

**January**

Revision of the budget by the Budget  
Committee

**February**

Revision of the budget by the section  
80 Committee

**March**

Revision of the draft budget by the  
Mayoral Committee

**April**



**May**



**July**



**MATJHABENG LOCAL MUNICIPALITY**  
**TIME SCHEDULE OF KEY DEADLINES – BUDGET 2022/2023**

Month	Mayor and Council	Administration - Municipality
<b>July</b>	<p>Mayor begins planning for next three-year budget in accordance with co-ordination role of budget process  <b>MFMA s 53</b></p> <p>Planning includes review of the previous years budget process and completion of the Budget Evaluation Checklist</p>	<p>Accounting officers and senior officials of municipality begin planning for next three-year budget  <b>MFMA s 68, 77</b></p> <p>Accounting officers and senior officials of municipality review options and contracts for service delivery  <b>MSA s 76-81</b></p>
<b>August</b>	<p>Mayor tables in Council a time schedule outlining key deadlines for: preparing, tabling and approving the budget; reviewing the IDP (as per s 34 of MSA) and budget related policies and consultation processes at least 10 months before the start of the budget year.  <b>MFMA s 21,22, 23;</b>  <b>MSA s 34, Ch 4 as amended</b></p> <p>Mayor establishes committees and consultation forums for the budget process</p>	
<b>September</b>	<p>Council through the IDP review process determines strategic objectives for service delivery and development for next three-year budgets including review of provincial and national government sector and strategic plans</p>	<p>Budget offices of municipality determine revenue projections and proposed rate and service charges and drafts initial allocations to functions and departments for the next financial year after taking into account strategic objectives</p> <p>Engages with Provincial and National sector departments on sector specific programmes for alignment with municipalities plans (schools, libraries, clinics, water, electricity, roads, etc)</p>
<b>October</b>		<p>Accounting officer does initial review of national policies and budget plans and potential price increases of bulk resources with function and department officials  <b>MFMA s 35, 36, 42; MTBPS</b></p>
<b>November</b>		<p>Accounting officer reviews and drafts initial changes to IDP  <b>MSA s 34</b></p>
<b>December</b>	<p>Council finalises tariff (rates and service charges) policies for next financial year  <b>MSA s 74, 75</b></p>	<p>Accounting officer and senior officials consolidate and prepare proposed budget and plans for next financial year taking into account previous years performance as per audited financial statements</p>
<b>January</b>		<p>Accounting officer reviews proposed national and provincial allocations to municipality for incorporation into the draft budget for tabling. (Proposed national</p>

Month	Mayor and Council	Administration - Municipality
		and provincial allocations for three years must be available by 20 January) <b>MFMA s 36</b>
<b>February</b>		Accounting officer finalises and submits to Mayor proposed budgets and plans for next three-year budgets taking into account the recent mid-year review and any corrective measures proposed as part of the oversight report for the previous years audited financial statements and annual report. Mid-year budget and performance assessment conducted by PT & NT.
<b>March</b>	Mayor tables municipality budget, resolutions, plans, and proposed revisions to IDP at least 90 days before start of budget year <b>MFMA s 16, 22, 23, 87; MSA s 34</b>	Accounting officer publishes tabled budget, plans, and proposed revisions to IDP, invites local community comment and submits to NT, PT and others as prescribed <b>MFMA s 22 &amp; 37; MSA Ch 4 as amended</b>  Accounting officer reviews any changes in prices for bulk resources as communicated by 15 March <b>MFMA s 42</b>
<b>April</b>	Consultation with national and provincial treasuries and finalise sector plans for water, sanitation, electricity etc <b>MFMA s 21</b>	Accounting officer assists the Mayor in revising budget documentation in accordance with consultative processes and taking into account the results from the third quarterly review of the current year
<b>May</b>	Public hearings on the budget, and council debate. Council consider views of the local community, NT, PT, other provincial and national organs of state and municipalities. Mayor to be provided with an opportunity to respond to submissions during consultation and table amendments for council consideration. Council to consider approval of budget and plans at least 30 days before start of budget year. <b>MFMA s 23, 24; MSA Ch 4 as amended</b>	Accounting officer assists the Mayor in preparing the final budget documentation for consideration for approval at least 30 days before the start of the budget year taking into account consultative processes and any other new information of a material nature. Budget and Benchmark Assessment ( PT & NT).
<b>June</b>	Council must approve annual budget by resolution, setting taxes and tariffs, approving changes to IDP and budget related policies, approving measurable performance objectives for revenue by source and expenditure by vote before start of budget year <b>MFMA s 16, 24, 26, 53</b>  Mayor must approve SDBIP within 28 days after approval of the budget and ensure that annual performance contracts are concluded in accordance with s 57(2) of the MSA. Mayor to ensure that the annual performance agreements are linked to the measurable performance objectives approved with the budget and SDBIP. The mayor submits the approved SDBIP and	Accounting officer submits to the mayor no later than 14 days after approval of the budget a draft of the SDBIP and annual performance agreements required by s 57(1)(b) of the MSA. <b>MFMA s 69; MSA s 57</b>  Accounting officers of municipality publishes adopted budget and plans <b>MFMA s 75, 87</b>

Month	Mayor and Council	Administration - Municipality
	performance agreements to council, MEC for local government and makes public within 14 days after approval. <b>MFMA s 53; MSA s 38-45, 57(2)</b>  Council must finalise a system of delegations. <b>MFMA s 59, 79, 82; MSA s 59-65</b>	
<b>Abbreviations:</b> <b>IDP</b> - Integrated Development Plan; <b>MFMA</b> - Local Government: Municipal Finance Management Act, No. 56 of 2003; <b>MSA</b> - Local Government: Municipal Systems Act, No. 32 of 2000, as amended; <b>MTBPS</b> - National Treasury annual publication, Medium Term Budget and Policy Statement; <b>NT</b> - National Treasury; <b>PT</b> - Provincial Treasuries; <b>SDBIP</b> - Service Delivery and Budget Implementation Plan		

**Quality Certificate**

I, ....., Municipal Manager of .....,

hereby certify that the annual budget and supporting documentation have been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act, and that the annual budget and supporting documentation are consistent with the Integrated Development Plan of the municipality.

Print name: .....

Municipal Manager of ..... (FS184)

Signature: .....

Date: .....

Print name: .....

Chief Financial Officer of ..... (FS184)

Signature: .....

Date: .....



## SUPPORTING BUDGET TABLES

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FS184 Matjhabeng - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>											
<b>REVENUE ITEMS:</b>											
<b>Property rates</b>											
Total Property Rates	6	347 155	426 979	455 723	399 297	399 297	399 297	394 016	467 090	448 651	475 570
Less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		47 944	50 894	53 762	-	-	-	46 608	43 835	-	-
Net Property Rates		299 212	376 085	401 962	399 297	399 297	399 297	347 408	423 255	448 651	475 570
<b>Service charges - electricity revenue</b>											
Total Service charges - electricity revenue	6	580 779	573 318	646 909	776 999	776 999	776 999	555 788	890 363	880 448	985 040
Less Revenue Foregone (in excess of 50 kwh per indigent household per month)											
Less Cost of Free Basis Services (50 kwh per indigent household per month)		1 181	1 378	1 128	-	-	-	-	-	-	-
Net Service charges - electricity revenue		579 598	571 940	645 781	776 999	776 999	776 999	555 788	890 363	880 448	985 040
<b>Service charges - water revenue</b>											
Total Service charges - water revenue	6	322 961	339 411	418 816	380 734	380 734	380 734	361 047	430 266	427 792	453 460
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)											
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)		13 611	12 276	13 918	-	-	-	-	26 688	-	-
Net Service charges - water revenue		309 350	327 135	404 898	380 734	380 734	380 734	361 047	403 578	427 792	453 460
<b>Service charges - sanitation revenue</b>											
Total Service charges - sanitation revenue	6	150 471	157 539	168 604	165 399	165 399	165 399	157 291	188 667	185 842	196 993
Less Revenue Foregone (in excess of free sanitation service to indigent households)											
Less Cost of Free Basis Services (free sanitation service to indigent households)		11 172	15 914	18 958	-	-	-	-	13 344	-	-
Net Service charges - sanitation revenue		139 299	141 625	149 647	165 399	165 399	165 399	157 291	175 323	185 842	196 993
<b>Service charges - refuse revenue</b>											
Total refuse removal revenue	6	98 019	104 063	110 394	110 613	110 613	110 613	97 343	121 052	124 284	131 742
Total landfill revenue											
Less Revenue Foregone (in excess of one removal a week to indigent households)											
Less Cost of Free Basis Services (removed once a week to indigent households)		13 904	17 507	20 043	-	-	-	-	3 803	-	-
Net Service charges - refuse revenue		84 115	86 556	90 351	110 613	110 613	110 613	97 343	117 249	124 284	131 742
<b>Other Revenue by source</b>											
Fuel Levy											
Other Revenue		17 571	8 918	4 100	252 961	252 961	252 961	59 750	606 258	351 087	457 461
Total 'Other' Revenue	1	17 571	8 918	4 100	252 961	252 961	252 961	59 750	606 258	351 087	457 461
<b>EXPENDITURE ITEMS:</b>											
<b>Employee related costs</b>											
Basic Salaries and Wages	2	373 118	391 045	410 937	494 584	494 584	494 584	352 039	524 259	555 715	589 058
Pension and UIF Contributions		59 391	64 975	68 010	74 252	74 252	74 252	59 810	78 699	83 421	88 426
Medical Aid Contributions		38 134	41 650	44 568	56 903	56 903	56 903	47 768	60 317	63 936	67 772
Overtime		78 773	77 960	88 213	64 336	64 336	64 336	84 182	68 196	72 287	76 625
Performance Bonus		26 804	31 761	30 060	45 798	45 798	45 798	20 812	48 546	51 459	54 546
Motor Vehicle Allowance		34 757	37 266	40 407	46 557	46 557	46 557	37 920	49 351	52 312	55 450
Cellphone Allowance		236	227	218	236	236	236	225	250	266	281
Housing Allowances		3 852	3 931	4 103	4 619	4 619	4 619	3 420	4 887	5 190	5 502
Other benefits and allowances		16 302	18 352	22 077	21 510	21 510	21 510	20 264	22 801	24 169	25 619
Payments in lieu of leave		16 020	16 877	24 420	17 810	17 810	17 810	8 821	18 879	20 011	21 212
Long service awards		(1 304)	(2 303)	(6 185)	5 319	5 319	5 319	3 623	5 638	5 976	6 334
Post-retirement benefit obligations		17 350	25 751	(27 000)	4 139	4 139	4 139	8 549	4 388	4 651	4 930
sub-total	5	663 434	707 492	699 827	836 063	836 063	836 063	647 431	886 220	939 393	995 756
Less: Employees costs capitalised to PPE		-	-	-	-	-	-	-	-	-	-
Total Employee related costs	1	663 434	707 492	699 827	836 063	836 063	836 063	647 431	886 220	939 393	995 756
<b>Depreciation &amp; asset impairment</b>											
Depreciation of Property, Plant & Equipment		213 628	528 737	253 023	123 276	123 276	123 276	-	130 673	138 513	146 824
Lease amortisation											
Capital asset impairment		13 911	-	-	-	-	-	-	40 000	-	-
Total Depreciation & asset impairment	1	227 539	528 737	253 023	123 276	123 276	123 276	-	170 673	138 513	146 824
<b>Bulk purchases - electricity</b>											
Electricity bulk purchases		421 073	450 359	528 575	438 328	396 045	396 045	161 892	516 350	537 110	569 336
Total bulk purchases	1	421 073	450 359	528 575	438 328	396 045	396 045	161 892	516 350	537 110	569 336
<b>Transfers and grants</b>											
Cash transfers and grants		-	-	1 238	750	1 779	1 779	1 759	622	659	1 933
Non-cash transfers and grants		-	-	240	-	150	150	106	159	169	179
Total transfers and grants	1	-	-	1 478	750	1 929	1 929	1 865	781	828	2 111
<b>Contracted services</b>											
Outsourced Services		101 548	247 799	289 958	119 226	394 033	394 033	292 770	64 478	68 347	115 611
Consultants and Professional Services		79 009	73 424	57 261	43 451	86 263	86 263	70 619	28 920	30 655	55 772
Contractors		86 727	104 342	68 601	27 894	64 247	64 247	60 332	35 772	32 619	36 594
Total contracted services		267 285	425 566	415 821	190 571	544 542	544 542	423 721	129 171	131 621	207 977
<b>Other Expenditure By Type</b>											
Collection costs		3 202	-	-	600	100 552	100 552	96 682	1 023	1 084	119 594
Contributions to 'other' provisions		-	2 354	-	-	-	-	-	-	-	-
Audit fees		-	12 771	9 270	7 000	6 500	6 500	5 862	6 890	7 303	7 742
Other Expenditure		160 063	182 868	274 262	148 364	314 358	314 358	235 413	274 845	291 336	303 987
Total 'Other' Expenditure	1	163 266	197 993	283 532	155 964	421 410	421 410	337 957	282 758	299 723	431 323
<b>Repairs and Maintenance</b>											
Employee related costs	8										
Inventory Consumed (Project Maintenance)		1 805	31	30	32	113	113	31	2 065	2 189	73
Contracted Services		47 703	31 437	22 704	13 200	17 567	17 567	14 861	5 986	6 345	13 262
Other Expenditure											
Total Repairs and Maintenance Expenditure	9	49 508	31 467	22 734	13 232	17 680	17 680	14 892	8 051	8 534	13 336
<b>Inventory Consumed</b>											
Inventory Consumed - Water		-	-	-	-	-	-	-	679 100	719 846	763 036
Inventory Consumed - Other		-	-	-	-	-	-	-	63 183	19 274	20 334
Total Inventory Consumed & Other Material		-	-	-	-	-	-	-	742 282	739 119	783 370

FS184 Matjhabeng - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 01 - Council General	Vote 02 - Office Of The Executive Mayor	Vote 03 - Office Of The Speaker	Vote 04 - Council Whip	Vote 05 - Office Of The Municipal Manager	Vote 06 - Corporate Services	Vote 07 - Finance	Vote 08 - Human Resources	Vote 09 - Community Services	Vote 10 - Public Safety And Transport	Vote 11 - Economic Development	Vote 12 - Engineering Services	Vote 13 - Water/ Sewerage	Vote 14 - Electricity	Vote 15 - Other	Total
<b>R thousand</b>	1																
<b>Revenue By Source</b>																	
Property rates		-	-	-	-	-	-	423 255	-	-	-	-	-	-	-	-	423 255
Service charges - electricity revenue		-	-	-	-	-	-	-	-	-	-	-	-	-	890 363	-	890 363
Service charges - water revenue		-	-	-	-	-	-	-	-	-	-	-	403 578	-	-	-	403 578
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-	-	-	175 323	-	-	-	175 323
Service charges - refuse revenue		-	-	-	-	-	-	-	117 249	-	-	-	-	-	-	-	117 249
Rental of facilities and equipment		-	-	-	-	-	-	-	-	-	-	-	-	-	-	25 083	25 083
Interest earned - external investments		-	-	-	-	-	-	4 334	-	-	-	-	-	-	-	-	4 334
Interest earned - outstanding debtors		-	-	-	-	-	-	24 920	-	26 240	-	-	-	164 914	12 944	-	229 018
Dividends received		-	-	-	-	-	-	24	-	-	-	-	-	-	-	-	24
Fines, penalties and forfeits		-	-	-	-	-	-	-	-	-	25 173	-	-	-	-	-	25 173
Licences and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other revenue		-	-	-	-	-	225	579 658	-	16 653	6 035	-	3 553	-	-	134	606 258
Transfers and subsidies		567 659	-	-	-	-	-	-	-	-	-	-	-	-	-	-	567 659
Gains		60 000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	60 000
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>627 659</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>225</b>	<b>1 032 192</b>	<b>-</b>	<b>160 143</b>	<b>31 208</b>	<b>-</b>	<b>3 553</b>	<b>743 815</b>	<b>903 307</b>	<b>25 217</b>	<b>3 527 317</b>
<b>Expenditure By Type</b>																	
Employee related costs		5 876	1 671	208	48 780	52 523	53 359	82 383	18 907	217 273	136 678	19 555	71 417	99 417	55 717	22 455	886 220
Remuneration of councillors		24 367	12 742	995	-	-	-	-	-	-	-	-	-	-	-	-	38 105
Debt impairment		-	-	-	-	-	-	125 302	-	42 400	-	-	-	184 800	176 595	-	529 098
Depreciation & asset impairment		-	4 676	-	-	-	5 715	40 000	-	9 872	-	-	45 722	20 783	42 345	1 559	170 673
Finance charges		-	-	-	-	-	-	204 412	-	-	-	-	-	-	-	-	204 412
Bulk purchases - electricity		-	-	-	-	-	-	-	-	-	-	-	-	-	516 350	-	516 350
Inventory consumed		1 060	31	86	-	2 016	3 357	2 729	-	2 062	1 217	68	17 528	706 100	6 028	-	742 282
Contracted services		4 094	1 000	5	-	18 200	8 445	14 675	401	13 904	14 050	579	14 308	19 335	14 645	5 530	129 171
Transfers and subsidies		-	781	-	-	-	-	-	-	-	-	-	-	-	-	-	781
Other expenditure		45 817	2 341	5 136	333	18 115	7 201	12 285	1 465	80 370	5 417	726	12 787	85 435	4 976	354	282 758
Losses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>81 213</b>	<b>23 243</b>	<b>6 430</b>	<b>49 113</b>	<b>90 855</b>	<b>78 077</b>	<b>481 785</b>	<b>20 773</b>	<b>365 880</b>	<b>157 363</b>	<b>20 928</b>	<b>161 763</b>	<b>1 115 870</b>	<b>816 657</b>	<b>29 898</b>	<b>3 499 848</b>
<b>Surplus/(Deficit)</b>		<b>546 446</b>	<b>(23 243)</b>	<b>(6 430)</b>	<b>(49 113)</b>	<b>(90 855)</b>	<b>(77 853)</b>	<b>550 407</b>	<b>(20 773)</b>	<b>(205 738)</b>	<b>(126 155)</b>	<b>(20 928)</b>	<b>(158 209)</b>	<b>(372 055)</b>	<b>86 650</b>	<b>(4 682)</b>	<b>27 469</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		158 069	-	-	-	-	-	-	-	-	-	-	-	-	-	-	158 069
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>704 515</b>	<b>(23 243)</b>	<b>(6 430)</b>	<b>(49 113)</b>	<b>(90 855)</b>	<b>(77 853)</b>	<b>550 407</b>	<b>(20 773)</b>	<b>(205 738)</b>	<b>(126 155)</b>	<b>(20 928)</b>	<b>(158 209)</b>	<b>(372 055)</b>	<b>86 650</b>	<b>(4 682)</b>	<b>185 538</b>

FS 164 Matjhabeng - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'										
Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23
<b>R thousand</b>										
<b>ASSETS</b>										
<b>Consumer debtors</b>										
Consumer debtors		2 794 723	3 488 243	4 140 482	1 583 976	1 583 976	1 583 976	4 694 025	5 196 507	5 387 959
Less: Provision for debt impairment		(2 306 802)	(2 633 166)	(3 183 008)				(2 943 973)		
<b>Total Consumer debtors</b>	2	487 921	855 077	957 474	1 583 976	1 583 976	1 583 976	1 750 052	5 196 507	5 387 959
<b>Debt impairment provision</b>										
Balance at the beginning of the year		(1 732 675)	(2 041 259)	(2 468 043)				(2 940 748)		
Contributions to the provision		(308 554)	(426 784)	(472 705)						
Bad debts written off		(265 593)	(165 123)	(242 269)				(3 225)		
<b>Balance at end of year</b>		(2 306 802)	(2 633 166)	(3 183 008)				(2 943 973)		
<b>Inventory</b>										
<b>Water</b>										
<b>Opening Balance</b>		9 981	9 981	9 981	9 981	9 981	9 981	9 981	9 981	(709 865)
<b>System Input Volume</b>										
Water Treatment Works										
Bulk Purchases										
Natural Sources										
<b>Authorised Consumption</b>								(679 100)	(719 846)	(763 036)
<b>Billed Authorised Consumption</b>								(679 100)	(719 846)	(763 036)
<b>Billed Metered Consumption</b>								(679 100)	(719 846)	(763 036)
Free Basic Water										
Subsidised Water										
Revenue Water										
<b>Billed Unmetered Consumption</b>								(679 100)	(719 846)	(763 036)
Free Basic Water										
Subsidised Water										
Revenue Water										
<b>Unbilled Authorised Consumption</b>										
Unbilled Metered Consumption										
Unbilled Unmetered Consumption										
<b>Water Losses</b>										
<b>Apparent losses</b>										
Unauthorised Consumption										
Customer Meter Inaccuracies										
<b>Real losses</b>										
Leakage on Transmission and Distribution Mains										
Leakage and Overflows at Storage Tanks/Reservoirs										
Leakage on Service Connections up to the point of Customer Meter										
Data Transfer and Management Errors										
Unavoidable Annual Real Losses										
<b>Non-revenue Water</b>										
<b>Closing Balance Water</b>		9 981	9 981	9 981	9 981	9 981	9 981	9 981	(709 865)	(1 472 901)
<b>Agricultural</b>										
<b>Opening Balance</b>										
Acquisitions										
Issues										
Adjustments										
Write-offs										
<b>Closing balance - Agricultural</b>										
<b>Consumables</b>										
<b>Standard Rated</b>										
<b>Opening Balance</b>				(1 132)	(2 586)	(2 586)	(2 586)	297 414	570 414	907 494
Acquisitions				300 000	300 000	300 000		336 183	356 354	357 305
Issues								(63 183)	(19 274)	(20 334)
Adjustments			(1 132)	(1 454)						
Write-offs										
<b>Closing balance - Consumables Standard Rated</b>			(1 132)	(2 586)	297 414	297 414	297 414	570 414	907 494	1 244 465
<b>Zero Rated</b>										
<b>Opening Balance</b>										
Acquisitions										
Issues										
Adjustments										
Write-offs										
<b>Closing balance - Consumables Zero Rated</b>										
<b>Finished Goods</b>										
<b>Opening Balance</b>										
Acquisitions										
Issues										
Adjustments										
Write-offs										
<b>Closing balance - Finished Goods</b>										
<b>Materials and Supplies</b>										
<b>Opening Balance</b>										
Acquisitions										
Issues										
Adjustments										
Write-offs										
<b>Closing balance - Materials and Supplies</b>										
<b>Work-in-progress</b>										
<b>Opening Balance</b>										
Materials										
Transfers										
<b>Closing balance - Work-in-progress</b>										
<b>Housing Stock</b>										
<b>Opening Balance</b>										
Acquisitions										
Transfers										
Sales										
<b>Closing Balance - Housing Stock</b>										
<b>Land</b>										
<b>Opening Balance</b>										
Acquisitions										
Sales										
Adjustments										
Correction of Prior period errors										
<b>Closing Balance - Land</b>										
<b>Closing Balance - Inventory &amp; Consumables</b>		9 981	8 849	7 395	307 395	307 395	307 395	7 395	580 395	197 629
<b>Property, plant and equipment (PPE)</b>										
PPE at cost/valuation (excl. finance leases)		8 708 133	8 604 597	8 699 340	4 633 940	4 709 749	4 709 749	8 790 799	3 080 073	5 778 528
Leases recognised as PPE										
Less: Accumulated depreciation		4 330 947	4 534 347	4 730 023	4 633 940	4 709 749	4 709 749	4 730 023		
<b>Total Property, plant and equipment (PPE)</b>	2	4 377 186	4 070 250	3 969 317	4 633 940	4 709 749	4 709 749	4 060 776	3 080 073	5 778 528
<b>LIABILITIES</b>										
<b>Current liabilities - Borrowing</b>										
Short term loans (other than bank overdraft)										
Current portion of long-term liabilities										
<b>Total Current liabilities - Borrowing</b>										
<b>Trade and other payables</b>										
Trade Payables		4 637 752	6 062 992	7 646 875	(4 314 415)	(4 314 415)	(4 314 415)	7 518 548	10 853 361	12 252 622
Other creditors										
Unspent conditional transfers		23 300	12 024	66 531				66 531	(1 451 456)	
VAT		853 899	1 193 839	1 328 538						
<b>Total Trade and other payables</b>	2	5 514 951	7 268 855	9 041 944	(4 314 415)	(4 314 415)	(4 314 415)	9 102 289	9 401 925	12 252 622
<b>Non-current liabilities - Borrowing</b>										
Borrowing										
Finance leases (including PPP asset element)										
<b>Total Non-current liabilities - Borrowing</b>	2									
<b>Provisions - non-current</b>										
Retirement benefits										
Refuse landfill site rehabilitation										
Other										
<b>Total Provisions - non-current</b>										
<b>CHANGES IN NET ASSETS</b>										
<b>Accumulated Surplus/(Deficit)</b>										
Accumulated Surplus/(Deficit) - opening balance		2 348 263	1 472 471	(21 648)				(1 384 261)		
GRAP adjustments										
Restated balance		2 348 263	1 472 471	(21 648)				(1 384 261)		
Surplus/(Deficit)		(280 804)	(774 970)	(571 376)	928 533	591 848	591 848	989 345	185 538	284 515
Transfers to/from Reserves										
Depreciation offsets										
Other adjustments		(54 847)	(61 206)	(62 054)	13 893 722	14 053 830	14 053 830			
<b>Accumulated Surplus/(Deficit)</b>	1	2 012 613	646 695	(65 078)	14 822 256	14 645 678	14 645 678	(394 915)	185 538	284 515
<b>Reserves</b>										
Housing Development Fund										
Capital replacement										
Self-insurance										
Other reserves										
Revaluation										
<b>Total Reserves</b>	2									
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	2	2 012 613	646 695	(65 078)	14 822 256	14 645 678	14 645 678	(394 915)	185 538	284 515

FS184 Matjhabeng - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
FINANCIAL SUSTAINABILITY AND VIABILITY	Ensuring sound financial management and viability .	E		346 335	464 963	492 042	654 786	654 786	654 786	1 032 192	802 577	936 041
INSTITUTIONAL TRANSFORMATION	Accelerating service delivery through the acquisition and retention of competent and efficient human capital	D		7	0	(8)	212	212	212	225	238	252
INCLUSIVE ECONOMIC DEVELOPMENT AND JOB CREATION	Providing integrated and sustainable human settlements, Developing a prosperous and diverse economy .	C		246	246	251	-	-	-	-	-	-
BASIC SERVICE DELIVERY	Ensuring access to basic services for all residents, Fostering a safe, secure and healthy environment for employees and communities.	B		1 286 666	1 324 929	1 503 717	1 698 582	1 698 582	1 698 582	1 867 241	1 915 939	2 082 660
GOOD GOVERNANCE	Ensuring access to basic services for all residents, Addressing the challenges of poverty , unemployment and social inequality , Fostering a safe, secure and healthy environment for employees and communities.	A		399 816	462 252	502 012	604 882	691 609	691 609	627 659	661 425	662 839
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	2 033 071	2 252 391	2 498 014	2 958 462	3 045 189	3 045 189	3 527 317	3 380 180	3 681 792

**FS184 Matjhabeng - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)**

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	
FINANCIAL SUSTAINABILITY AND VIABILITY	Ensuring sound financial management and viability.	E		310 302	440 693	492 270	344 621	397 722	397 722	481 785	380 416	528 062	
INSTITUTIONAL TRANSFORMATION	Accelerating service delivery through the acquisition and retention of competent and sustainable human resources.	D		211 065	210 232	188 210	172 835	193 802	193 802	189 705	195 029	207 117	
INCLUSIVE ECONOMIC DEVELOPMENT AND JOB CREATION	Providing integrated and sustainable human settlements, Developing a vibrant and sustainable economy.	C		20 383	19 501	15 042	21 895	22 086	22 086	20 928	22 184	26 305	
BASIC SERVICE DELIVERY	Ensuring access to basic services for all residents, Fostering a safe, secure and sustainable environment.	B		2 294 312	2 988 046	3 062 823	2 271 000	2 159 255	2 159 255	2 647 430	2 505 823	2 751 716	
GOOD GOVERNANCE	Ensuring access to basic services for all residents, Addressing the challenges of climate change.	A		160 027	188 213	149 312	148 013	178 133	178 133	159 999	164 643	177 087	
<b>Allocations to other priorities</b>													
<b>Total Expenditure</b>				<b>1</b>	<b>2 996 089</b>	<b>3 846 686</b>	<b>3 907 657</b>	<b>2 958 364</b>	<b>2 950 998</b>	<b>2 950 998</b>	<b>3 499 848</b>	<b>3 268 094</b>	<b>3 690 287</b>

FS184 Matjhabeng - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	
INSTITUTIONAL TRANSFORMATION	Accelerating service delivery through the acquisition and retention of competent and	D		1 264	-	-	-	-	-	-	-	-	
INCLUSIVE ECONOMIC DEVELOPMENT AND JOB CREATION	Providing integrated and sustainable human settlements, Developing a	C		-	-	-	-	-	-	-	-	-	
BASIC SERVICE DELIVERY	Ensuring access to basic services for all residents, Fostering a safe, secure and	B		99 507	133 080	91 763	153 247	211 834	211 834	157 833	172 429	175 911	
GOOD GOVERNANCE	Ensuring access to basic services for all residents, Addressing the challenges of	A		1 030	-	20 134	-	17 222	17 222	-	-	-	
Allocations to other priorities			3										
<b>Total Capital Expenditure</b>				1	101 800	133 080	111 898	153 247	229 057	229 057	157 833	172 429	175 911

FS 184 Matjhabeng - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>08 - Human Resources</b>										
<b>Finance And Administration</b>										
<b>Property Services</b>										
Property Rates (R000 Value Threshold)	Rand Value Threshold	75000.0%	75000.0%	75000.0%	75750.0%	75750.0%	75750.0%	75750.0%	75750.0%	0.0%
<b>Waste Management</b>										
<b>Solid Waste Removal</b>										
Formal Settlement Households -	Households	2850000.0%	19664.0%	19664.0%	21052.3%	21052.3%	21052.3%	21052.3%	21052.3%	0.0%
Informal Settlements (R000)	Rand Value	3032.0%	3193.0%	0.0%	3418100.3%	3418100.3%	3418100.3%	3418100.3%	3418100.3%	0.0%
No Rubbish Disposal	Households	2204.0%	2204.0%	2204.0%	2226.0%	2226.0%	2226.0%	2226.0%	2226.0%	0.0%
Other Rubbish Disposal	Households	117.0%	117.0%	117.0%	118.2%	118.2%	118.2%	118.2%	118.2%	0.0%
Refuse (Average Litres Per Week)	Average Litres Per Week	20.0%	20.0%	20.0%	20.2%	20.2%	20.2%	20.2%	20.2%	0.0%
Removed At Least Once A Week	Households	117284.0%	117284.0%	117284.0%	118456.8%	118456.8%	118456.8%	118456.8%	118456.8%	0.0%
Removed Less Frequently Than Once	Households	176.0%	176.0%	176.0%	177.8%	177.8%	177.8%	177.8%	177.8%	0.0%
Using Communal Refuse Dump	Households	1528.0%	1528.0%	1528.0%	1543.3%	1543.3%	1543.3%	1543.3%	1543.3%	0.0%
Using Own Refuse Dump	Households	10313.0%	10313.0%	10313.0%	10416.1%	10416.1%	10416.1%	10416.1%	10416.1%	0.0%
<b>11 - Economic Development</b>										
<b>Energy Sources</b>										
<b>Electricity</b>										
Electricity (At Least Min.Service Level)	Households	101399.0%	101399.0%	101399.0%	102413.0%	102413.0%	102413.0%	102413.0%	102413.0%	0.0%
Electricity (Kwh Per Household Per	Kwh Per Household Per	50.0%	50.0%	50.0%	50.5%	50.5%	50.5%	50.5%	50.5%	0.0%
Other Energy Sources	Households	30053.0%	30053.0%	30053.0%	30353.5%	30353.5%	30353.5%	30353.5%	30353.5%	0.0%
<b>Waste Water Management</b>										
<b>Sewerage</b>										
Bucket Toilet	Households	14600.0%	14600.0%	14600.0%	14746.0%	14746.0%	14746.0%	14746.0%	14746.0%	0.0%
Flush Toilet (Connected To Sewerage)	Households	103172.0%	103172.0%	103172.0%	104203.7%	104203.7%	104203.7%	104203.7%	104203.7%	0.0%
Flush Toilet (With Septic Tank)	Households	178.0%	178.0%	178.0%	179.8%	179.8%	179.8%	179.8%	179.8%	0.0%
Formal Settlement Households	Households	11800153.0%	19664.0%	19664.0%	21052.3%	21052.3%	21052.3%	21052.3%	21052.3%	0.0%
Informal Settlements (R000)	Rand Value	10640.0%	11204.0%	11204.0%	11994916.8%	11994916.8%	11994916.8%	11994916.8%	11994916.8%	0.0%
No Toilet Provisions	Households	2792.0%	2792.0%	2792.0%	2819.9%	2819.9%	2819.9%	2819.9%	2819.9%	0.0%
Other Toilet Provisions (> Min.Service	Households	8922.0%	8922.0%	8922.0%	9011.2%	9011.2%	9011.2%	9011.2%	9011.2%	0.0%
Pit Toilet (Ventilated)	Households	244.0%	244.0%	244.0%	246.4%	246.4%	246.4%	246.4%	246.4%	0.0%
Sanitation (Kilolitres Per Household	Kilolitres Per Household	6.0%	6.0%	6.0%	6.1%	6.1%	6.1%	6.1%	6.1%	0.0%
<b>Water Management</b>										
<b>Water Distribution</b>										
Formal Settlement Households	Households	19663646.0%	19664.0%	19664.0%	21052.3%	21052.3%	21052.3%	21052.3%	21052.3%	0.0%
Informal Settlements (R000)	Rand Value	21280.0%	22408.0%	22408.0%	23989833.5%	23989833.5%	23989833.5%	23989833.5%	23989833.5%	0.0%
Other Water Supply (< Min.Service	Households	1004.0%	1004.0%	1004.0%	1014.0%	1014.0%	1014.0%	1014.0%	1014.0%	0.0%
Other Water Supply (At Least	Households	1642.0%	1642.0%	1642.0%	1658.4%	1658.4%	1658.4%	1658.4%	1658.4%	0.0%
Piped Water Inside Dwelling	Households	79726.0%	79726.0%	79726.0%	80523.3%	80523.3%	80523.3%	80523.3%	80523.3%	0.0%
Piped Water Inside Yard (But Not In	Households	40406.0%	40406.0%	40406.0%	40810.1%	40810.1%	40810.1%	40810.1%	40810.1%	0.0%
Using Public Tap (< Min.Service Level)	Households	103.0%	103.0%	103.0%	104.0%	104.0%	104.0%	104.0%	104.0%	0.0%
Using Public Tap (At Least	Households	9190.0%	9190.0%	9190.0%	9281.9%	9281.9%	9281.9%	9281.9%	9281.9%	0.0%
Water (Kilolitres Per Household Per	Kilolitres Per Household	6.0%	6.0%	6.0%	6.1%	6.1%	6.1%	6.1%	6.1%	0.0%



FS184 Matjhabeng - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Borrowing Management</b>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	6.5%	8.9%	8.9%	9.3%	3.8%	3.8%	0.1%	5.8%	6.6%	6.6%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	9.7%	15.7%	14.1%	8.4%	4.2%	4.2%	0.1%	6.9%	7.8%	7.8%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Safety of Capital</b>											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Liquidity</b>											
Current Ratio	Current assets/current liabilities	0.4	0.4	0.3	(1.0)	(1.0)	(1.0)	0.4	0.7	0.5	0.5
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	0.4	0.4	0.3	(1.0)	(1.0)	(1.0)	0.4	0.7	0.5	0.5
Liquidity Ratio	Monetary Assets/Current Liabilities	0.0	0.0	0.0	(0.4)	(0.4)	(0.4)	(0.0)	0.0	0.0	0.0
<b>Revenue Management</b>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	0.0%	0.0%	189.0%	189.0%	189.0%	39.5%	-76.8%	-76.9%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0.0%	0.0%	0.0%	189.0%	189.0%	189.0%	39.5%	-76.8%	-76.9%	-74.7%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	107.6%	121.6%	123.1%	73.8%	71.7%	71.7%	161.4%	166.2%	180.3%	175.4%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<b>Creditors Management</b>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))										
Creditors to Cash and Investments		-823.9%	295924.4%	33443.0%	160.0%	176.3%	176.3%	8835.3%	-778.9%	-1203.0%	-1670.2%
<b>Other Indicators</b>											
Electricity Distribution Losses (2)	Total Volume Losses (kW)										
	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Water Distribution Losses (2)	Total Volume Losses (kℓ)										
	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	32.6%	31.4%	28.0%	28.3%	27.5%	27.5%	27.0%	25.1%	27.8%	27.0%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	34.1%	32.8%	29.2%	29.5%	28.6%	28.6%		26.2%	29.0%	28.2%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	2.4%	1.4%	0.9%	0.4%	0.6%	0.6%		0.2%	0.3%	0.4%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	19.0%	36.0%	21.4%	11.0%	7.4%	7.4%	0.0%	10.6%	10.5%	10.5%
<b>IDP regulation financial viability indicators</b>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year)	-	-	488.1	589.3	589.3	589.3	407.2	644.2	571.3	633.7
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	153.5%	180.3%	180.2%	117.6%	117.6%	117.6%	252.1%	288.0%	291.0%	284.4%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	(3.2)	0.0	0.1	(16.5)	(12.9)	(12.9)	0.7	(6.2)	(4.9)	(3.2)



FS184 Matjhabeng Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2017/18	2018/19	2019/20	Current Year 2020/21				2021/22 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Funding measures</b>												
Cash/cash equivalents at the year end - R'000	18(1)b	1	(562 917)	2 049	22 865	(2 697 154)	(2 447 726)	(2 447 726)	85 097	(1 393 375)	(1 018 465)	(745 400)
Cash + investments at the yr end less applications - R'000	18(1)b	2	(4 657 699)	(6 073 934)	(7 654 606)	7 364 776	7 816 576	7 816 576	(5 646 942)	(6 855 986)	(11 033 231)	(11 752 805)
Cash year end/monthly employee/supplier payments	18(1)b	3	(3.2)	0.0	0.1	(16.5)	(12.9)	(12.9)	0.7	(6.2)	(4.9)	(3.2)
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(280 804)	(774 570)	(571 376)	928 533	591 848	591 848	989 345	185 538	284 515	225 278
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	0.5%	6.6%	2.3%	(6.0%)	(6.0%)	(23.1%)	3.6%	(3.2%)	2.5%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	0.0%	0.0%	0.0%	64.6%	74.5%	74.5%	51.0%	36.6%	13.1%	6.6%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	37.2%	36.9%	40.4%	10.9%	10.9%	10.9%	0.2%	26.3%	10.9%	9.5%
Capital payments % of capital expenditure	18(1)c,19	8	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	(55.4%)	0.0%	0.0%	0.0%
Borrowing receipts % of capital expenditure (ex cl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	25.2%	12.3%	(29.0%)	0.0%	0.0%	77.0%	168.4%	3.9%	6.0%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	0.0%	0.0%	0.0%	0.0%	0.0%	(100.0%)	(27.0%)	6.0%	6.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	1.1%	0.8%	0.6%	0.3%	0.4%	0.4%	0.2%	0.3%	0.1%	0.2%
Asset renewal % of capital budget	20(1)(vi)	14	(32.8%)	6.0%	1.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

<b>Total Operating Revenue</b>			2 033 071	2 252 391	2 498 014	2 958 462	3 045 189	3 045 189	2 395 081	3 527 317	3 380 180	3 681 792
<b>Total Operating Expenditure</b>			2 455 785	3 178 343	3 178 474	2 183 176	2 660 488	2 660 488	1 601 244	3 499 848	3 268 094	3 632 426
<b>Operating Performance Surplus/(Deficit)</b>			(422 714)	(925 953)	(680 460)	775 286	384 701	384 701	793 838	27 469	112 086	49 367
<b>Cash and Cash Equivalents (30 June 2021)</b>										(1 393 375)		
<b>Revenue</b>												
% Increase in Total Operating Revenue				10.8%	10.9%	18.4%	2.9%	0.0%	(21.3%)	15.8%	(4.2%)	8.9%
% Increase in Property Rates Revenue				25.7%	6.9%	(0.7%)	0.0%	0.0%	(13.0%)	6.0%	6.0%	6.0%
% Increase in Electricity Revenue				(1.3%)	12.9%	20.3%	0.0%	0.0%	(28.5%)	14.6%	(1.1%)	11.9%
% Increase in Property Rates & Services Charges				6.5%	12.6%	8.3%	0.0%	0.0%	(17.1%)	9.6%	2.8%	8.5%
<b>Expenditure</b>												
% Increase in Total Operating Expenditure				29.4%	0.0%	(31.3%)	21.9%	0.0%	(39.8%)	31.5%	(6.6%)	11.1%
% Increase in Employee Costs				6.6%	(1.1%)	19.5%	0.0%	0.0%	(22.6%)	6.0%	6.0%	6.0%
% Increase in Electricity Bulk Purchases				7.0%	17.4%	(17.1%)	(9.6%)	0.0%	(59.1%)	30.4%	4.0%	(17.0%)
Average Cost Per Budgeted Employee Position (Remuneration)					264484.8431	208963.5999				221499.5309		
Average Cost Per Councillor (Remuneration)					6054841.832	7189532				7620904		
R&M % of PPE			1.1%	0.8%	0.6%	0.3%	0.4%	0.4%	0.3%	0.0%	0.1%	0.2%
Asset Renewal and R&M as a % of PPE			0.0%	1.0%	1.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Debt Impairment % of Total Billable Revenue			37.2%	36.9%	40.4%	10.9%	10.9%	10.9%	0.2%	26.3%	10.9%	9.5%
<b>Capital Revenue</b>												
Internally Funded & Other (R'000)			-	-	21 099	-	17 222	17 222	3 339	-	-	-
Borrowing (R'000)			-	-	-	-	-	-	-	-	-	-
Grant Funding and Other (R'000)			68 138	109 654	90 799	153 247	211 834	211 834	92 636	157 833	172 429	175 911
Internally Generated funds % of Non Grant Funding			0.0%	0.0%	100.0%	0.0%	100.0%	100.0%	100.0%	0.0%	0.0%	0.0%
Borrowing % of Non Grant Funding			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grant Funding % of Total Funding			100.0%	100.0%	81.1%	100.0%	92.5%	92.5%	96.5%	100.0%	100.0%	100.0%
<b>Capital Expenditure</b>												
Total Capital Programme (R'000)			101 800	133 080	111 898	153 247	229 057	229 057	95 975	157 833	172 429	175 911
Asset Renewal			(33 424)	7 959	1 122	-	-	-	-	-	-	-
Asset Renewal % of Total Capital Expenditure			(49.1%)	7.3%	1.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Cash</b>												
Cash Receipts % of Rate Payer & Other			0.0%	0.0%	0.0%	64.6%	74.5%	74.5%	51.0%	36.6%	13.1%	6.6%
Cash Coverage Ratio			(0)	0	0	(0)	(0)	(0)	0	(0)	(0)	(0)
<b>Credit Rating (2009/10)</b>												
Capital Charges to Operating			6.5%	8.9%	8.9%	9.3%	3.8%	3.8%	0.1%	5.8%	6.6%	6.6%
Borrowing Receipts % of Capital Expenditure			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Reserves</b>												
Surplus/(Deficit)			(4 657 699)	(6 073 934)	(7 654 606)	7 364 776	7 816 576	7 816 576	(5 646 942)	(6 855 986)	(11 033 231)	(11 752 805)
<b>Free Services</b>												
Free Basic Services as a % of Equitable Share			0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>High Level Outcome of Funding Compliance</b>												
Total Operating Revenue			2 033 071	2 252 391	2 498 014	2 958 462	3 045 189	3 045 189	2 395 081	3 527 317	3 380 180	3 681 792
Total Operating Expenditure			2 455 785	3 178 343	3 178 474	2 183 176	2 660 488	2 660 488	1 601 244	3 499 848	3 268 094	3 632 426
Surplus/(Deficit) Budgeted Operating Statement			(422 714)	(925 953)	(680 460)	775 286	384 701	384 701	793 838	27 469	112 086	49 367
Surplus/(Deficit) Considering Reserves and Cash Backing			(4 657 699)	(6 073 934)	(7 654 606)	7 364 776	7 816 576	7 816 576	(5 646 942)	(6 855 986)	(11 033 231)	(11 752 805)
MTREF Funded (1) / Unfunded (0)		15	0	0	0	1	1	1	0	0	0	0
MTREF Funded ✓ / Unfunded ✗		15	✗	✗	✗	✓	✓	✓	✗	✗	✗	✗



FS184 Matjhabeng - Supporting Table SA11 Property rates summary

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Valuation:</b>										
Date of valuation:	1	2000/01/01	2000/01/01	2000/01/01	2000/01/01					
Financial year valuation used		0	1819	0	0			0		
Municipal by-laws s6 in place? (Y/N)	2	Yes	No		No			No		
Municipal/assistant valuer appointed? (Y/N)		Yes	No		No			No		
Municipal partnership s38 used? (Y/N)			No		No	No	No	No	No	
No. of assistant valuers (FTE)	3									
No. of data collectors (FTE)	3									
No. of internal valuers (FTE)	3									
No. of external valuers (FTE)	3									
No. of additional valuers (FTE)	4									
Valuation appeal board established? (Y/N)			No		No			No		
Implementation time of new valuation roll (mths)										
No. of properties	5	155 000	155 000	-	156 550	156 550	156 550	158 116	159 697	-
No. of sectional title values	5	75 000	75 000	-	75 750	75 750	75 750	76 508	77 273	-
No. of unreasonably difficult properties s7(2)		5 000	5 000	-	5 050	5 050	5 050	5 101	5 152	-
No. of supplementary valuations										
No. of valuation roll amendments										
No. of objections by rate payers										
No. of appeals by rate payers										
No. of successful objections	8									
No. of successful objections > 10%	8									
Supplementary valuation										
Public service infrastructure value (Rm)	5									
Municipality owned property value (Rm)										
<b>Valuation reductions:</b>										
Valuation reductions-public infrastructure (Rm)										
Valuation reductions-nature reserves/park (Rm)										
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)										
Valuation reductions-public worship (Rm)										
Valuation reductions-other (Rm)										
<b>Total valuation reductions:</b>		-	-	-	-	-	-	-	-	-
Total value used for rating (Rm)	5									
Total land value (Rm)	5									
Total value of improvements (Rm)	5									
Total market value (Rm)	5									
<b>Rating:</b>										
Residential rate used to determine rate for other categories? (Y/N)	5									
Differential rates used? (Y/N)										
Limit on annual rate increase (s20)? (Y/N)										
Special rating area used? (Y/N)										
Phasing-in properties s21 (number)										
Rates policy accompanying budget? (Y/N)										
Fixed amount minimum value (R'000)										
Non-residential prescribed ratio s19? (%)										
<b>Rate revenue:</b>										
Rate revenue budget (R'000)	6									
Rate revenue expected to collect (R'000)	6									
Expected cash collection rate (%)										
Special rating areas (R'000)	7									
Rebates, exemptions - indigent (R'000)										
Rebates, exemptions - pensioners (R'000)										
Rebates, exemptions - bona fide farm. (R'000)										
Rebates, exemptions - other (R'000)										
Phase-in reductions/discounts (R'000)										
<b>Total rebates, exemptns, reductns, discs (R'000)</b>		-	-	-	-	-	-	-	-	-

FS184 Matjhabeng - Supporting Table SA12a Property rates by category (current year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monuments	Public benefit organs.	Mining Props.
<b>Current Year 2020/21</b>																	
<b>Valuation:</b>																	
No. of properties		115 837	692	22 491	2 073	409	11 486	461	-	1 944	-	-	-	-	-	1 033	125
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations																	
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections	5																
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation (select)																	
Frequency of valuation (select)																	
Method of valuation used (select)																	
Base of valuation (select)																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/variable rate?																	

FS184 Matjhabeng - Supporting Table SA12b Property rates by category (budget year)

Description	Ref	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monum/ts	Public benefit organs.	Mining Props.
<b>Budget Year 2021/22</b>																	
<b>Valuation:</b>																	
No. of properties		115 837	692	22 491	2 073	409	11 486	461	-	1 944	-	-	-	-	-	1 033	125
No. of sectional title property values																	
No. of unreasonably difficult properties s7(2)																	
No. of supplementary valuations																	
Supplementary valuation (Rm)																	
No. of valuation roll amendments																	
No. of objections by rate-payers																	
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised																	
No. of successful objections	5																
No. of successful objections > 10%	5																
Estimated no. of properties not valued																	
Years since last valuation (select)																	
Frequency of valuation (select)																	
Method of valuation used (select)																	
Base of valuation (select)																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N)																	
Flat rate used? (Y/N)																	
Is balance rated by uniform rate/variable rate?																	
<b>Valuation reductions:</b>																	
Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)																	
Valuation reductions-mineral rights (Rm)																	
Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm)																	
Valuation reductions-other (Rm)	2																
<b>Total valuation reductions:</b>																	
Total value used for rating (Rm)	6																
Total land value (Rm)	6																
Total value of improvements (Rm)	6																
Total market value (Rm)	6																
<b>Rating:</b>																	
Average rate	3																
Rate revenue budget (R '000)																	
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%)	4																
Special rating areas (R'000)																	
Rebates, exemptions - indigent (R'000)																	
Rebates, exemptions - pensioners (R'000)																	
Rebates, exemptions - bona fide farm. (R'000)																	
Rebates, exemptions - other (R'000)																	
Phase-in reductions/discounts (R'000)																	
<b>Total rebates,exemptns,eductns,discs (R'000)</b>																	

FS184 Matjhabeng - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework		
							Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Property rates (rate in the Rand)</b>	1								
Residential properties		RATES HOUSES ( R 75	0.0116	-	-	0.0137	0.0145	-	-
Residential properties - vacant land		Vacant land	0.0116	-	-	0.0137	0.0145	-	-
Formal/informal settlements									
Small holdings		SMALL HOLDING	-	-	-	0.0034	0.0036	-	-
Farm properties - used		FARM PROPERTIES	0.0029	-	-	0.0414	0.0439	-	-
Farm properties - not used									
Industrial properties		MINES	0.0425	-	-	0.0503	0.0533	-	-
Business and commercial properties		RATES BUSINESS	0.0350	-	-	0.0414	0.0439	-	-
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties		SCHOOLS ( INACTIVE)#	0.0350	-	-	0.0414	0.0439	-	-
Municipal properties									
Public service infrastructure									
Privately owned towns serviced by the State trust land									
Restitution and redistribution properties									
Protected areas									
National monuments properties									
<b>Exemptions, reductions and rebates (Rands)</b>									
<b>Residential properties</b>									
R15 000 threshold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate									
Indigent rebate or exemption									
Pensioners/social grants rebate or exemption									
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption			-	75 000	-	75 000	76 508	77 273	-
<b>Other rebates or exemptions</b>	2								
<b>Water tariffs</b>									
<b>Domestic</b>									
Basic charge/fixed fee (Rands/month)									
Service point - vacant land (Rands/month)									
Water usage - flat rate tariff (c/kl)									
Water usage - life line tariff		(describe structure)							
Water usage - Block 1 (c/kl)		Water house	-	-	-	13	14	-	-
Water usage - Block 2 (c/kl)		Water house	-	-	-	16	17	-	-
Water usage - Block 3 (c/kl)		Water house	-	-	-	22	23	-	-
Water usage - Block 4 (c/kl)		(fill in thresholds)							
<b>Other</b>	2								
<b>Waste water tariffs</b>									
<b>Domestic</b>									
Basic charge/fixed fee (Rands/month)									
Service point - vacant land (Rands/month)									
Waste water - flat rate tariff (c/kl)									
Volumetric charge - Block 1 (c/kl)		SEWER RESIDENTIAL	-	-	-	131	138	-	-
Volumetric charge - Block 2 (c/kl)		(fill in structure)							
Volumetric charge - Block 3 (c/kl)		(fill in structure)							
Volumetric charge - Block 4 (c/kl)		(fill in structure)							
<b>Other</b>	2								
<b>Electricity tariffs</b>									
<b>Domestic</b>									
Basic charge/fixed fee (Rands/month)		Residential	-	-	-	204	234	-	-
Service point - vacant land (Rands/month)									
FBE		(how is this targeted?)							
Life-line tariff - meter		(describe structure)							
Life-line tariff - prepaid		(describe structure)							
Flat rate tariff - meter (c/kwh)									
Flat rate tariff - prepaid(c/kwh)									
Meter - IBT Block 1 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 2 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 3 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 4 (c/kwh)		(fill in thresholds)							
Meter - IBT Block 5 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 1 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 2 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 3 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 4 (c/kwh)		(fill in thresholds)							
Prepaid - IBT Block 5 (c/kwh)		(fill in thresholds)							
<b>Other</b>	2								
<b>Waste management tariffs</b>									
<b>Domestic</b>									
Street cleaning charge									
Basic charge/fixed fee									
80l bin - once a week		Refuse households	-	-	-	87	92	-	-
250l bin - once a week									



FS184 Matjhabeng - Supporting Table SA13b Service Tariffs by category - explanatory									
Description	Ref	Provide description of tariff structure where appropriate	2017/18	2018/19	2019/20	Current Year 2020/21	2021/22 Medium Term Revenue & Expenditure Framework		
							Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Exemptions, reductions and rebates (Rands)</b>									
-		-	-	-	-	-	-	-	-
<i>[Insert lines as applicable]</i>									
<b>Water tariffs</b>									
Water House Indigent		Water Indigent	-	-	-	-	-	-	-
Water Business		Water Business	-	-	-	22	23	-	-
Water Special Tariffs: Water Leakage		Water Special Tariff: Water	-	-	-	13	13	-	-
Water Special Tariffs: Sparta/Tikwe			-	-	-	17	18	-	-
Water Purified Departmental		Water Purified Departmental	-	-	-	1	1	-	-
Water Purified		Water Purified	-	-	-	7	8	-	-
Water Schools		Water Schools	-	-	-	14	15	-	-
Water Departmental		Water Departmental	-	-	-	13	13	-	-
Basic Water Departmental		Basic Water Departmental	-	-	-	54	57	-	-
Vacant Stand			-	-	-	54	57	-	-
Min Charge			-	-	-	54	54	-	-
Unmeasured Water Phom/Other (Indigent)		Unmeasured Water Phom /	-	-	-	60	64	-	-
<b>Waste water tariffs</b>									
-		0	-	-	-	-	-	-	-
<i>[Insert blocks as applicable]</i>									
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
		(fill in structure)							
<b>Electricity tariffs</b>									
-		0	-	-	-	-	-	-	-
<i>[Insert blocks as applicable]</i>									
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							
		(fill in thresholds)							

FS184 Matjhabeng - Supporting Table SA14 Household bills

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22 % incr.	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Rand/cent</b>											
<b>Monthly Account for Household - 'Middle Income Range'</b>	1										
<b>Rates and services charges:</b>											
Property rates		634.72	668.36	668.36	712.85	712.85	712.85	10 000.0%	719.97	727.17	-
Electricity: Basic levy		198.86	213.42	213.42	227.62	227.62	227.62	9 980.0%	229.90	232.20	-
Electricity: Consumption		1 201.79	1 289.76	1 289.76	1 375.61	1 375.61	1 375.61	10 000.0%	1 389.36	1 403.26	-
Water: Basic levy		-	-	-	-	-	-	-	-	-	-
Water: Consumption		102.42	107.85	107.85	115.03	115.03	115.03	10 010.0%	116.18	117.34	-
Sanitation		131.76	138.74	138.74	147.98	147.98	147.98	10 030.0%	149.46	150.95	-
Refuse removal		88.24	92.92	92.92	99.10	99.10	99.10	9 990.0%	100.09	101.09	-
Other											
<b>sub-total</b>		<b>2 357.79</b>	<b>2 511.05</b>	<b>2 511.05</b>	<b>2 678.19</b>	<b>2 678.19</b>	<b>2 678.19</b>	<b>1.0%</b>	<b>2 704.96</b>	<b>2 732.01</b>	<b>-</b>
VAT on Services											
<b>Total large household bill:</b>		<b>2 357.79</b>	<b>2 511.05</b>	<b>2 511.05</b>	<b>2 678.19</b>	<b>2 678.19</b>	<b>2 678.19</b>	<b>1.0%</b>	<b>2 704.96</b>	<b>2 732.01</b>	<b>-</b>
<b>% increase/-decrease</b>			<b>6.5%</b>	<b>-</b>	<b>6.7%</b>	<b>-</b>	<b>-</b>		<b>1.0%</b>	<b>1.0%</b>	<b>(100.0%)</b>
<b>Monthly Account for Household - 'Affordable Range'</b>	2										
<b>Rates and services charges:</b>											
Property rates		453.09	477.10	477.10	508.86	508.86	508.86	#####	513.95	519.09	-
Electricity: Basic levy		198.88	213.44	213.44	227.64	227.64	227.64	9 980.0%	229.92	232.22	-
Electricity: Consumption		1 416.13	1 519.79	1 519.79	1 620.95	1 620.95	1 620.95	10 000.0%	1 637.16	1 653.53	-
Water: Basic levy											
Water: Consumption		725.86	764.33	764.33	815.20	815.20	815.20	10 000.0%	823.36	831.59	-
Sanitation		130.66	137.58	137.58	146.74	146.74	146.74	9 980.0%	148.21	149.69	-
Refuse removal		87.71	92.36	92.36	98.51	98.51	98.51	10 050.0%	99.49	100.49	-
Other											
<b>sub-total</b>		<b>3 012.33</b>	<b>3 204.60</b>	<b>3 204.60</b>	<b>3 417.90</b>	<b>3 417.90</b>	<b>3 417.90</b>	<b>1.0%</b>	<b>3 452.09</b>	<b>3 486.61</b>	<b>-</b>
VAT on Services											
<b>Total small household bill:</b>		<b>3 012.33</b>	<b>3 204.60</b>	<b>3 204.60</b>	<b>3 417.90</b>	<b>3 417.90</b>	<b>3 417.90</b>	<b>1.0%</b>	<b>3 452.09</b>	<b>3 486.61</b>	<b>-</b>
<b>% increase/-decrease</b>			<b>6.4%</b>	<b>-</b>	<b>6.7%</b>	<b>-</b>	<b>-</b>		<b>1.0%</b>	<b>1.0%</b>	<b>(100.0%)</b>
<b>Monthly Account for Household - 'Indigent' Household receiving free basic services</b>	3										
<b>Rates and services charges:</b>											
Property rates		231.08	243.33	243.33	259.52	259.52	259.52	10 000.0%	262.12	264.74	-
Electricity: Basic levy											
Electricity: Consumption											
Water: Basic levy											
Water: Consumption		94.70	99.72	99.72	106.36	106.36	106.36	10 070.0%	107.42	108.49	-
Sanitation		91.70	96.56	96.56	102.99	102.99	102.99	10 000.0%	104.02	105.06	-
Refuse removal		88.97	93.69	93.69	99.92	99.92	99.92	10 010.0%	100.92	101.93	-
Other											
<b>sub-total</b>		<b>506.45</b>	<b>533.30</b>	<b>533.30</b>	<b>568.79</b>	<b>568.79</b>	<b>568.79</b>	<b>1.0%</b>	<b>574.48</b>	<b>580.22</b>	<b>-</b>
VAT on Services											
<b>Total small household bill:</b>		<b>506.45</b>	<b>533.30</b>	<b>533.30</b>	<b>568.79</b>	<b>568.79</b>	<b>568.79</b>	<b>1.0%</b>	<b>574.48</b>	<b>580.22</b>	<b>-</b>
<b>% increase/-decrease</b>			<b>5.3%</b>	<b>-</b>	<b>6.7%</b>	<b>-</b>	<b>-</b>		<b>1.0%</b>	<b>1.0%</b>	<b>(100.0%)</b>

FS184 Matjhabeng - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>R thousand</b>										
<b>Parent municipality</b>										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits		316	386	69 562	7 203	7 203	7 203	3 700	3 922	4 157
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
<b>Municipality sub-total</b>	1	<b>316</b>	<b>386</b>	<b>69 562</b>	<b>7 203</b>	<b>7 203</b>	<b>7 203</b>	<b>3 700</b>	<b>3 922</b>	<b>4 157</b>
<b>Entities</b>										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
<b>Entities sub-total</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Consolidated total:</b>		<b>316</b>	<b>386</b>	<b>69 562</b>	<b>7 203</b>	<b>7 203</b>	<b>7 203</b>	<b>3 700</b>	<b>3 922</b>	<b>4 157</b>

FS184 Matjhabeng - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (€)	Investment Top Up	Closing Balance
Name of institution & investment ID	1													
Parent municipality														
Municipality sub-total										#REF!		#REF!	#REF!	#REF!
Entities														
N/A														-
Entities sub-total														-
TOTAL INVESTMENTS AND INTEREST	1									#REF!		#REF!	#REF!	#REF!

FS184 Matjhabeng - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework						
					Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	
<b>R thousand</b>														
<b>RECEIPTS:</b>	1, 2													
<b>Operating Transfers and Grants</b>														
<b>National Government:</b>														
Local Government Equitable Share		-	-	502 012	548 702	635 429	635 429	567 659	597 825	595 423				
Equitable Share		-	-	497 500	543 954	630 681	630 681	561 595	594 725	592 323				
Expanded Public Works Programme Integrated		-	-	1 236	1 748	1 748	1 748	2 964	-	-				
Local Government Financial Management Grant		-	-	2 680	3 000	3 000	3 000	3 100	3 100	3 100				
Municipal Disaster Relief Grant		-	-	596	-	-	-	-	-	-				
Neighbourhood Development Partnership Grant		-	-	-	-	-	-	-	-	-				
<b>Provincial Government:</b>		-	-	-	-	-	-	-	-	-				
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-				
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-				
<b>Total Operating Transfers and Grants</b>	5	-	-	502 012	548 702	635 429	635 429	567 659	597 825	595 423				
<b>Capital Transfers and Grants</b>														
<b>National Government:</b>		883	151 383	135 946	153 247	207 147	207 147	158 069	172 429	175 911				
Integrated National Electrification Programme Grant		883	9 560	15 545	-	-	-	-	10 000	11 000				
Municipal Infrastructure Grant		-	116 581	100 705	118 247	162 247	162 247	133 069	136 629	142 932				
Water Services Infrastructure Grant		-	25 241	19 695	35 000	44 900	44 900	25 000	25 800	21 979				
<b>Provincial Government:</b>		-	-	-	-	-	-	-	-	-				
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-				
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-				
<b>Total Capital Transfers and Grants</b>	5	883	151 383	135 946	153 247	207 147	207 147	158 069	172 429	175 911				
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>		883	151 383	637 957	701 949	842 576	842 576	725 728	770 254	771 334				

FS184 Matjhabeng - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>EXPENDITURE:</b>										
<b>Operating expenditure of Transfers and Grants</b>										
<b>National Government:</b>		-	-	6 579	-	8 150	8 150	7 579	8 034	9 707
Local Government Equitable Share		-	-	3 726	-	5 650	5 650	5 989	6 348	6 729
Municipal Disaster Relief Grant		-	-	2 853	-	2 500	2 500	1 590	1 685	2 978
<b>Provincial Government:</b>		-	-	-	-	-	-	-	-	-
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
<b>Total operating expenditure of Transfers and Grants</b>		-	-	6 579	-	8 150	8 150	7 579	8 034	9 707
<b>Capital expenditure of Transfers and Grants</b>										
<b>National Government:</b>		68 138	109 654	90 799	153 247	208 755	208 755	157 833	172 429	175 911
Integrated National Electrification Programme Grant		-	12 161	12 866	-	2 616	2 616	-	10 000	11 000
Municipal Infrastructure Grant		68 138	97 493	62 639	118 247	161 239	161 239	132 833	136 629	142 932
Municipal Water Infrastructure Grant		-	-	-	-	-	-	-	-	-
Regional Bulk Infrastructure Grant		-	-	-	-	-	-	-	-	-
Water Services Infrastructure Grant		-	-	15 295	35 000	44 900	44 900	25 000	25 800	21 979
<b>Provincial Government:</b>		-	-	-	-	-	-	-	-	-
<b>District Municipality:</b>		-	-	-	-	-	-	-	-	-
<b>Other grant providers:</b>		-	-	-	-	-	-	-	-	-
<b>Total capital expenditure of Transfers and Grants</b>		68 138	109 654	90 799	153 247	208 755	208 755	157 833	172 429	175 911
<b>TOTAL EXPENDITURE OF TRANSFERS AND GRANTS</b>		68 138	109 654	97 378	153 247	216 905	216 905	165 412	180 463	185 618

FS184 Matjhabeng - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Operating transfers and grants:</b>	1,3									
<b>National Government:</b>										
Balance unspent at beginning of the year		0	(4 117)	(440)	-	-	-	-	-	-
Current year receipts		-	(440)	(21 936)	-	-	-	567 659	-	-
<b>Conditions met - transferred to revenue</b>		-	4 117	16 099	-	-	-	567 659	-	-
Conditions still to be met - transferred to liabilities		0	(440)	(6 717)	-	-	-	1 135 318	-	-
<b>Provincial Government:</b>										
Balance unspent at beginning of the year										
Current year receipts										
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
<b>District Municipality:</b>										
Balance unspent at beginning of the year										
Current year receipts										
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
<b>Other grant providers:</b>										
Balance unspent at beginning of the year										
Current year receipts										
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
<b>Total operating transfers and grants revenue</b>		-	4 117	16 099	-	-	-	567 659	-	-
<b>Total operating transfers and grants - CTBM</b>	2	0	(440)	(6 717)	-	-	-	1 135 318	-	-
<b>Capital transfers and grants:</b>	1,3									
<b>National Government:</b>										
Balance unspent at beginning of the year		(19 188)	-	-	-	-	-	-	-	-
Current year receipts		(4 117)	-	(119 070)	-	-	-	158 069	-	-
<b>Conditions met - transferred to revenue</b>		-	-	74 681	-	-	-	158 069	-	-
Conditions still to be met - transferred to liabilities		(23 305)	-	(44 389)	-	-	-	316 138	-	-
<b>Provincial Government:</b>										
Balance unspent at beginning of the year										
Current year receipts										
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
<b>District Municipality:</b>										
Balance unspent at beginning of the year										
Current year receipts										
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
<b>Other grant providers:</b>										
Balance unspent at beginning of the year										
Current year receipts										
<b>Conditions met - transferred to revenue</b>		-	-	-	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
<b>Total capital transfers and grants revenue</b>		-	-	74 681	-	-	-	158 069	-	-
<b>Total capital transfers and grants - CTBM</b>	2	(23 305)	-	(44 389)	-	-	-	316 138	-	-
<b>TOTAL TRANSFERS AND GRANTS REVENUE</b>		-	4 117	90 780	-	-	-	725 728	-	-
<b>TOTAL TRANSFERS AND GRANTS - CTBM</b>		(23 305)	(440)	(51 106)	-	-	-	1 451 456	-	-

FS184 Matjhabeng - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
R thousand		A	B	C	D	E	F	G	H	I
<b>Councillors (Political Office Bearers plus Other)</b>	1									
Basic Salaries and Wages		18 863	20 353	18 832	23 151	23 151	23 151	24 540	26 013	27 574
Pension and UIF Contributions		810	891	952	1 004	1 004	1 004	1 064	1 128	1 195
Medical Aid Contributions		639	620	602	711	711	711	753	798	846
Motor Vehicle Allowance		6 602	6 926	6 952	7 841	7 841	7 841	8 311	8 810	9 339
Cellphone Allowance		2 921	2 926	2 901	3 121	3 121	3 121	3 308	3 506	3 717
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		54	55	36	120	120	120	128	135	143
<b>Sub Total - Councillors</b>		<b>29 891</b>	<b>31 771</b>	<b>30 274</b>	<b>35 948</b>	<b>35 948</b>	<b>35 948</b>	<b>38 105</b>	<b>40 391</b>	<b>42 814</b>
<b>% increase</b>	4		<b>6.3%</b>	<b>(4.7%)</b>	<b>18.7%</b>	-	-	<b>6.0%</b>	<b>6.0%</b>	<b>6.0%</b>
<b>Senior Managers of the Municipality</b>	2									
Basic Salaries and Wages		5 690	5 841	4 843	9 297	9 297	9 297	9 855	10 446	11 073
Pension and UIF Contributions		219	232	116	265	265	265	281	297	315
Medical Aid Contributions		101	67	62	119	119	119	126	134	142
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance	3	860	915	707	1 756	1 756	1 756	1 862	1 973	2 092
Cellphone Allowance	3	-	-	-	-	-	-	-	-	-
Housing Allowances	3	-	-	-	-	-	-	-	-	-
Other benefits and allowances	3	-	-	-	-	-	-	-	-	-
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	6	-	-	-	-	-	-	-	-	-
<b>Sub Total - Senior Managers of Municipality</b>		<b>6 869</b>	<b>7 055</b>	<b>5 728</b>	<b>11 438</b>	<b>11 438</b>	<b>11 438</b>	<b>12 124</b>	<b>12 851</b>	<b>13 622</b>
<b>% increase</b>	4		<b>2.7%</b>	<b>(18.8%)</b>	<b>99.7%</b>	-	-	<b>6.0%</b>	<b>6.0%</b>	<b>6.0%</b>
<b>Other Municipal Staff</b>										
Basic Salaries and Wages		367 428	385 203	406 094	485 287	485 287	485 287	514 404	545 269	577 985
Pension and UIF Contributions		59 173	64 743	67 894	73 987	73 987	73 987	78 418	83 124	88 111
Medical Aid Contributions		38 033	41 583	44 506	56 783	56 783	56 783	60 190	63 802	67 630
Overtime		78 773	77 960	88 213	64 336	64 336	64 336	68 196	72 287	76 625
Performance Bonus		26 804	31 761	30 060	45 798	45 798	45 798	48 546	51 459	54 546
Motor Vehicle Allowance	3	33 898	36 350	39 700	44 801	44 801	44 801	47 489	50 338	53 359
Cellphone Allowance	3	236	227	218	236	236	236	250	266	281
Housing Allowances	3	3 852	3 931	4 103	4 619	4 619	4 619	4 897	5 190	5 502
Other benefits and allowances	3	16 302	18 352	22 077	21 510	21 510	21 510	22 801	24 169	25 619
Payments in lieu of leave		16 020	16 877	24 420	17 810	17 810	17 810	18 879	20 011	21 212
Long service awards		(1 304)	(2 303)	(6 185)	5 319	5 319	5 319	5 638	5 976	6 334
Post-retirement benefit obligations	6	17 350	25 751	(27 000)	4 139	4 139	4 139	4 388	4 651	4 930
<b>Sub Total - Other Municipal Staff</b>		<b>656 564</b>	<b>700 437</b>	<b>694 099</b>	<b>824 626</b>	<b>824 626</b>	<b>824 626</b>	<b>874 096</b>	<b>926 542</b>	<b>982 134</b>
<b>% increase</b>	4		<b>6.7%</b>	<b>(0.9%)</b>	<b>18.8%</b>	-	-	<b>6.0%</b>	<b>6.0%</b>	<b>6.0%</b>
<b>Total Parent Municipality</b>		<b>693 325</b>	<b>739 263</b>	<b>730 101</b>	<b>872 011</b>	<b>872 011</b>	<b>872 011</b>	<b>924 324</b>	<b>979 784</b>	<b>1 038 571</b>
			<b>6.6%</b>	<b>(1.2%)</b>	<b>19.4%</b>	-	-	<b>6.0%</b>	<b>6.0%</b>	<b>6.0%</b>

FS184 Matjhabeng - Supporting Table SA23 Salaries, allowances & benefits (political office bearers/councillors/senior managers)

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contribution	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum				1.				2.
<b>Councillors</b>	3							
Speaker	4		637 061	68 673	289 496			995 230
Chief Whip			612 788	65 595	274 276			952 659
Executive Mayor			882 168	-	350 355			1 232 523
Deputy Executive Mayor								-
Executive Committee			676 640	71 642	154 069			902 351
Total for all other councillors			21 731 813	1 611 277	10 678 667			34 021 757
<b>Total Councillors</b>	8	-	<b>24 540 470</b>	<b>1 817 187</b>	<b>11 746 863</b>			<b>38 104 520</b>
<b>Senior Managers of the Municipality</b>	5							
Municipal Manager (MM)			3 378 162	280 647	953 260	-		4 612 069
Chief Finance Officer			1 245 548	-	458 559	-		1 704 107
SM								-
SM D01			1 436 173	29 862				1 466 035
SM D02			1 494 918	59 580				1 554 498
SM D03			1 157 500		159 595			1 317 095
SM D04			1 142 832	36 944	290 173			1 469 949
SM D05			-	-	-	-		-
List of each official with packages >= senior manager								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
<b>Total Senior Managers of the Municipality</b>	8,10	-	<b>9 855 133</b>	<b>407 033</b>	<b>1 861 587</b>	<b>-</b>		<b>12 123 753</b>
<b>A Heading for Each Entity</b>	6,7							
List each member of board by designation								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
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								-
								-
								-
								-
								-
								-
								-
								-
<b>Total for municipal entities</b>	8,10	-	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>		<b>-</b>
<b>TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION</b>	10	-	<b>34 395 603</b>	<b>2 224 220</b>	<b>13 608 450</b>	<b>-</b>		<b>50 228 273</b>



FS184 Matjhambeng - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref	2019/20			Current Year 2020/21			Budget Year 2021/22		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
<b>Municipal Council and Boards of Municipal Entities</b>										
Councillors (Political Office Bearers plus Other Councillors)	4	5	12	1	5	12	1	5	12	1
Board Members of municipal entities										
<b>Municipal employees</b>	5									
Municipal Manager and Senior Managers	3	26	24	5	26	24	5	26	24	5
Other Managers	7	63	11	3	63	11	3	63	11	3
<b>Professionals</b>		779	493	54	779	493	54	779	493	54
<i>Finance</i>		15	4	-	15	4	-	15	4	-
<i>Spatial/town planning</i>		27	9	1	27	9	1	27	9	1
<i>Information Technology</i>		11	1	-	11	1	-	11	1	-
<i>Roads</i>		2	1	-	2	1	-	2	1	-
<i>Electricity</i>		2	-	-	2	-	-	2	-	-
<i>Water</i>		125	115	13	125	115	13	125	115	13
<i>Sanitation</i>		430	244	33	430	244	33	430	244	33
<i>Refuse</i>		166	118	7	166	118	7	166	118	7
<i>Other</i>		1	1	-	1	1	-	1	1	-
<b>Technicians</b>		840	491	104	840	491	104	840	491	104
<i>Finance</i>		35	14	-	35	14	-	35	14	-
<i>Spatial/town planning</i>		41	36	1	41	36	1	41	36	1
<i>Information Technology</i>		94	29	2	94	29	2	94	29	2
<i>Roads</i>		38	14	4	38	14	4	38	14	4
<i>Electricity</i>		30	12	9	30	12	9	30	12	9
<i>Water</i>		18	13	7	18	13	7	18	13	7
<i>Sanitation</i>		126	108	79	126	108	79	126	108	79
<i>Refuse</i>		458	222	2	458	222	2	458	222	2
<i>Other</i>		-	43	-	-	43	-	-	43	-
Clerks (Clerical and administrative)		132	52	3	132	52	3	132	52	3
Service and sales workers		335	144	4	335	144	4	335	144	4
Skilled agricultural and fishery workers		1 826	1 034	216	1 826	1 034	216	1 826	1 034	216
Craft and related trades										
Plant and Machine Operators										
Elementary Occupations										
<b>TOTAL PERSONNEL NUMBERS</b>	9	<b>4 006</b>	<b>2 261</b>	<b>390</b>	<b>4 006</b>	<b>2 261</b>	<b>390</b>	<b>4 006</b>	<b>2 261</b>	<b>390</b>
<b>% increase</b>										
<b>Total municipal employees headcount</b>	6, 10	<b>4 006</b>	<b>2 261</b>	<b>390</b>	<b>4 006</b>	<b>2 261</b>	<b>390</b>	<b>4 006</b>	<b>2 261</b>	<b>390</b>
Finance personnel headcount	8, 10									
Human Resources personnel headcount	8, 10									

FS184 Matjhabeng - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24	
<b>Revenue By Source</b>																	
Property rates		35 271	35 271	35 271	35 271	35 271	35 271	35 271	35 271	35 271	35 271	35 271	35 271	423 255	448 651	475 570	
Service charges - electricity revenue		69 218	69 218	69 218	69 218	69 218	69 218	69 218	69 218	69 218	69 218	69 218	69 218	830 612	880 448	985 040	
Service charges - water revenue		33 631	33 631	33 631	33 631	33 631	33 631	33 631	33 631	33 631	33 631	33 631	33 631	403 578	427 792	453 460	
Service charges - sanitation revenue		14 610	14 610	14 610	14 610	14 610	14 610	14 610	14 610	14 610	14 610	14 610	14 610	175 323	185 842	196 993	
Service charges - refuse revenue		9 771	9 771	9 771	9 771	9 771	9 771	9 771	9 771	9 771	9 771	9 771	9 771	117 249	124 284	131 742	
Rental of facilities and equipment		2 090	2 090	2 090	2 090	2 090	2 090	2 090	2 090	2 090	2 090	2 090	2 090	25 083	26 588	28 183	
Interest earned - external investments		361	361	361	361	361	361	361	361	361	361	361	361	4 334	4 595	4 870	
Interest earned - outstanding debtors		19 085	19 085	19 085	19 085	19 085	19 085	19 085	19 085	19 085	19 085	19 085	19 085	229 018	242 759	257 324	
Dividends received		2	2	2	2	2	2	2	2	2	2	2	2	24	26	27	
Fines, penalties and forfeits		2 098	2 098	2 098	2 098	2 098	2 098	2 098	2 098	2 098	2 098	2 098	2 098	25 173	26 683	28 284	
Licences and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Transfers and subsidies		47 305	47 305	47 305	47 305	47 305	47 305	47 305	47 305	47 305	47 305	47 305	47 305	567 659	597 825	595 423	
Other revenue		50 429	50 429	50 429	50 429	50 429	50 429	50 429	50 429	50 429	50 429	50 429	50 429	605 149	464 135	457 461	
Gains		5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	5 000	60 000	63 600	67 416	
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>288 871</b>	<b>288 871</b>	<b>288 871</b>	<b>288 871</b>	<b>288 871</b>	<b>288 871</b>	<b>288 871</b>	<b>288 871</b>	<b>288 871</b>	<b>288 871</b>	<b>288 871</b>	<b>288 871</b>	<b>3 466 457</b>	<b>3 493 228</b>	<b>3 681 792</b>	
<b>Expenditure By Type</b>																	
Employee related costs		73 852	73 852	73 852	73 852	73 852	73 852	73 852	73 852	73 852	73 852	73 852	73 852	886 220	939 393	995 756	
Remuneration of councillors		3 175	3 175	3 175	3 175	3 175	3 175	3 175	3 175	3 175	3 175	3 175	3 175	38 105	40 391	42 814	
Debt impairment		17 667	17 667	17 667	17 667	17 667	17 667	17 667	17 667	17 667	17 667	17 667	17 667	212 000	224 720	212 000	
Depreciation & asset impairment		14 223	14 223	14 223	14 223	14 223	14 223	14 223	14 223	14 223	14 223	14 223	14 223	170 673	138 513	146 824	
Finance charges		17 034	17 034	17 034	17 034	17 034	17 034	17 034	17 034	17 034	17 034	17 034	17 034	204 412	216 677	240 913	
Bulk purchases - electricity		42 226	42 226	42 226	42 226	42 226	42 226	42 226	42 226	42 226	42 226	42 226	42 226	506 707	537 110	569 336	
Inventory consumed		58 107	58 107	58 107	58 107	58 107	58 107	58 107	58 107	58 107	58 107	58 107	58 107	697 282	739 119	783 466	
Contracted services		10 348	10 348	10 348	10 348	10 348	10 348	10 348	10 348	10 348	10 348	10 348	10 347	124 171	131 621	207 977	
Transfers and subsidies		65	65	65	65	65	65	65	65	65	65	65	65	781	828	2 111	
Other expenditure		23 563	23 563	23 563	23 563	23 563	23 563	23 563	23 563	23 563	23 563	23 563	23 562	282 758	299 723	431 323	
Losses		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Total Expenditure</b>		<b>260 260</b>	<b>260 260</b>	<b>260 260</b>	<b>260 260</b>	<b>260 260</b>	<b>260 260</b>	<b>260 260</b>	<b>260 260</b>	<b>260 260</b>	<b>260 260</b>	<b>260 260</b>	<b>260 252</b>	<b>3 123 108</b>	<b>3 268 094</b>	<b>3 632 522</b>	
<b>Surplus/(Deficit)</b>		<b>28 612</b>	<b>28 612</b>	<b>28 612</b>	<b>28 612</b>	<b>28 612</b>	<b>28 612</b>	<b>28 612</b>	<b>28 612</b>	<b>28 612</b>	<b>28 612</b>	<b>28 612</b>	<b>28 620</b>	<b>343 349</b>	<b>225 134</b>	<b>49 271</b>	
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		13 172	13 172	13 172	13 172	13 172	13 172	13 172	13 172	13 172	13 172	13 172	13 172	158 069	172 429	175 911	
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	#VALUE!	-	-	-	
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>41 784</b>	<b>41 784</b>	<b>41 784</b>	<b>41 784</b>	<b>41 784</b>	<b>41 784</b>	<b>41 784</b>	<b>41 784</b>	<b>41 784</b>	<b>41 784</b>	<b>41 784</b>	<b>#VALUE!</b>	<b>501 418</b>	<b>397 563</b>	<b>225 182</b>	
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>41 784</b>	<b>41 784</b>	<b>41 784</b>	<b>41 784</b>	<b>41 784</b>	<b>41 784</b>	<b>41 784</b>	<b>41 784</b>	<b>41 784</b>	<b>41 784</b>	<b>41 784</b>	<b>#VALUE!</b>	<b>501 418</b>	<b>397 563</b>	<b>225 182</b>	

FS184 Matjhabeng - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue by Vote</b>																
Vote 01 - Council General		65 477	65 477	65 477	65 477	65 477	65 477	65 477	65 477	65 477	65 477	65 477	65 477	785 728	833 854	838 750
Vote 02 - Office Of The Executive Mayor		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 03 - Office Of The Speaker		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 04 - Council Whip		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 05 - Office Of The Municipal Manager		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 06 - Corporate Services		19	19	19	19	19	19	19	19	19	19	19	19	225	238	252
Vote 07 - Finance		86 016	86 016	86 016	86 016	86 016	86 016	86 016	86 016	86 016	86 016	86 016	86 016	1 032 192	916 801	936 041
Vote 08 - Human Resources		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 09 - Community Services		13 345	13 345	13 345	13 345	13 345	13 345	13 345	13 345	13 345	13 345	13 345	13 345	160 143	169 751	179 936
Vote 10 - Public Safety And Transport		2 601	2 601	2 601	2 601	2 601	2 601	2 601	2 601	2 601	2 601	2 601	2 601	31 208	33 080	35 065
Vote 11 - Economic Development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - Engineering Services		296	296	296	296	296	296	296	296	296	296	296	296	3 553	3 766	3 992
Vote 13 - Water/ Sewerage		61 985	61 985	61 985	61 985	61 985	61 985	61 985	61 985	61 985	61 985	61 985	61 985	743 815	788 444	835 750
Vote 14 - Electricity		70 296	70 296	70 296	70 296	70 296	70 296	70 296	70 296	70 296	70 296	70 296	70 296	843 555	894 169	999 583
Vote 15 - Other		2 101	2 101	2 101	2 101	2 101	2 101	2 101	2 101	2 101	2 101	2 101	2 101	25 217	26 730	28 333
<b>Total Revenue by Vote</b>		<b>302 136</b>	<b>302 136</b>	<b>302 136</b>	<b>302 136</b>	<b>302 136</b>	<b>302 136</b>	<b>302 136</b>	<b>302 136</b>	<b>302 136</b>	<b>302 136</b>	<b>302 137</b>	<b>3 625 635</b>	<b>3 666 832</b>	<b>3 857 703</b>	
<b>Expenditure by Vote to be appropriated</b>																
Vote 01 - Council General		6 768	6 768	6 768	6 768	6 768	6 768	6 768	6 768	6 768	6 768	6 768	6 768	81 213	86 086	91 420
Vote 02 - Office Of The Executive Mayor		1 547	1 547	1 547	1 547	1 547	1 547	1 547	1 547	1 547	1 547	1 547	1 547	18 567	19 681	23 026
Vote 03 - Office Of The Speaker		536	536	536	536	536	536	536	536	536	536	536	536	6 430	6 816	7 458
Vote 04 - Council Whip		4 093	4 093	4 093	4 093	4 093	4 093	4 093	4 093	4 093	4 093	4 093	4 092	49 113	52 060	55 183
Vote 05 - Office Of The Municipal Manager		7 571	7 571	7 571	7 571	7 571	7 571	7 571	7 571	7 571	7 571	7 571	7 571	90 855	96 306	102 852
Vote 06 - Corporate Services		6 030	6 030	6 030	6 030	6 030	6 030	6 030	6 030	6 030	6 030	6 030	6 030	72 362	76 704	80 822
Vote 07 - Finance		33 240	33 240	33 240	33 240	33 240	33 240	33 240	33 240	33 240	33 240	33 239	398 883	380 416	528 062	
Vote 08 - Human Resources		1 731	1 731	1 731	1 731	1 731	1 731	1 731	1 731	1 731	1 731	1 731	1 731	20 773	22 019	23 443
Vote 09 - Community Services		33 478	33 478	33 478	33 478	33 478	33 478	33 478	33 478	33 478	33 478	33 477	401 737	425 841	440 548	
Vote 10 - Public Safety And Transport		13 114	13 114	13 114	13 114	13 114	13 114	13 114	13 114	13 114	13 114	13 113	157 363	166 804	181 584	
Vote 11 - Economic Development		1 744	1 744	1 744	1 744	1 744	1 744	1 744	1 744	1 744	1 744	1 744	1 744	20 928	22 184	26 305
Vote 12 - Engineering Services		8 420	8 420	8 420	8 420	8 420	8 420	8 420	8 420	8 420	8 420	8 419	101 040	107 103	192 942	
Vote 13 - Water/ Sewerage		84 380	84 380	84 380	84 380	84 380	84 380	84 380	84 380	84 380	84 380	84 379	1 012 559	1 073 313	1 100 282	
Vote 14 - Electricity		55 662	55 662	55 662	55 662	55 662	55 662	55 662	55 662	55 662	55 662	55 661	667 945	708 022	806 777	
Vote 15 - Other		1 945	1 945	1 945	1 945	1 945	1 945	1 945	1 945	1 945	1 945	1 945	1 945	23 340	24 740	29 584
<b>Total Expenditure by Vote</b>		<b>260 260</b>	<b>260 260</b>	<b>260 260</b>	<b>260 260</b>	<b>260 260</b>	<b>260 260</b>	<b>260 260</b>	<b>260 260</b>	<b>260 260</b>	<b>260 260</b>	<b>260 252</b>	<b>3 123 108</b>	<b>3 268 094</b>	<b>3 690 287</b>	
<b>Surplus/(Deficit) before assoc.</b>		<b>41 877</b>	<b>41 877</b>	<b>41 877</b>	<b>41 877</b>	<b>41 877</b>	<b>41 877</b>	<b>41 877</b>	<b>41 877</b>	<b>41 877</b>	<b>41 877</b>	<b>41 885</b>	<b>502 527</b>	<b>398 738</b>	<b>167 416</b>	
Taxation														-	-	-
Attributable to minorities														-	-	-
Share of surplus/ (deficit) of associate														-	-	-
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>41 877</b>	<b>41 877</b>	<b>41 877</b>	<b>41 877</b>	<b>41 877</b>	<b>41 877</b>	<b>41 877</b>	<b>41 877</b>	<b>41 877</b>	<b>41 877</b>	<b>41 885</b>	<b>502 527</b>	<b>398 738</b>	<b>167 416</b>	

FS184 Matjhabeng - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Revenue - Functional</b>																
<b>Governance and administration</b>		152 104	152 104	152 104	152 104	152 104	152 104	152 104	152 104	152 104	152 104	152 104	152 105	1 825 251	1 758 426	1 783 028
Executive and council		65 477	65 477	65 477	65 477	65 477	65 477	65 477	65 477	65 477	65 477	65 477	65 477	785 728	833 854	838 750
Finance and administration		86 627	86 627	86 627	86 627	86 627	86 627	86 627	86 627	86 627	86 627	86 627	86 627	1 039 523	924 572	944 278
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		3 921	3 921	3 921	3 921	3 921	3 921	3 921	3 921	3 921	3 921	3 921	3 921	47 052	49 875	52 868
Community and social services		1 007	1 007	1 007	1 007	1 007	1 007	1 007	1 007	1 007	1 007	1 007	1 008	12 090	12 815	13 584
Sport and recreation		399	399	399	399	399	399	399	399	399	399	399	399	4 788	5 075	5 380
Public safety		2 515	2 515	2 515	2 515	2 515	2 515	2 515	2 515	2 515	2 515	2 515	30 174	31 985	33 904	
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Planning and development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		144 238	144 238	144 238	144 238	144 238	144 238	144 238	144 238	144 238	144 238	144 238	144 238	1 730 859	1 834 711	1 996 558
Energy sources		70 296	70 296	70 296	70 296	70 296	70 296	70 296	70 296	70 296	70 296	70 296	70 296	843 555	894 169	999 583
Water management		44 789	44 789	44 789	44 789	44 789	44 789	44 789	44 789	44 789	44 789	44 789	44 789	537 463	569 711	603 894
Waste water management		17 196	17 196	17 196	17 196	17 196	17 196	17 196	17 196	17 196	17 196	17 196	17 196	206 351	218 733	231 857
Waste management		11 957	11 957	11 957	11 957	11 957	11 957	11 957	11 957	11 957	11 957	11 957	11 957	143 489	152 099	161 225
<b>Other</b>		1 873	1 873	1 873	1 873	1 873	1 873	1 873	1 873	1 873	1 873	1 873	1 873	22 472	23 820	25 250
<b>Total Revenue - Functional</b>		302 136	302 136	302 136	302 136	302 136	302 136	302 136	302 136	302 136	302 136	302 136	302 137	3 625 635	3 666 832	3 857 703
<b>Expenditure - Functional</b>																
<b>Governance and administration</b>		64 827	64 827	64 827	64 827	64 827	64 827	64 827	64 827	64 827	64 827	64 827	64 823	777 919	782 194	964 688
Executive and council		15 225	15 225	15 225	15 225	15 225	15 225	15 225	15 225	15 225	15 225	15 225	15 224	182 700	193 662	207 873
Finance and administration		49 153	49 153	49 153	49 153	49 153	49 153	49 153	49 153	49 153	49 153	49 153	49 151	589 838	582 829	750 769
Internal audit		448	448	448	448	448	448	448	448	448	448	448	448	5 381	5 704	6 046
<b>Community and public safety</b>		30 903	30 903	30 903	30 903	30 903	30 903	30 903	30 903	30 903	30 903	30 903	30 902	370 839	393 090	417 653
Community and social services		13 737	13 737	13 737	13 737	13 737	13 737	13 737	13 737	13 737	13 737	13 737	13 736	164 841	174 731	179 426
Sport and recreation		5 895	5 895	5 895	5 895	5 895	5 895	5 895	5 895	5 895	5 895	5 895	5 895	70 741	74 985	83 098
Public safety		8 324	8 324	8 324	8 324	8 324	8 324	8 324	8 324	8 324	8 324	8 324	8 324	99 893	105 887	115 585
Housing		1 565	1 565	1 565	1 565	1 565	1 565	1 565	1 565	1 565	1 565	1 565	1 565	18 781	19 908	21 162
Health		1 382	1 382	1 382	1 382	1 382	1 382	1 382	1 382	1 382	1 382	1 382	1 382	16 583	17 578	18 382
<b>Economic and environmental services</b>		6 642	6 642	6 642	6 642	6 642	6 642	6 642	6 642	6 642	6 642	6 642	6 641	79 698	84 480	150 149
Planning and development		4 451	4 451	4 451	4 451	4 451	4 451	4 451	4 451	4 451	4 451	4 451	4 450	53 411	56 615	65 211
Road transport		2 191	2 191	2 191	2 191	2 191	2 191	2 191	2 191	2 191	2 191	2 191	2 190	26 288	27 865	84 937
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		157 311	157 311	157 311	157 311	157 311	157 311	157 311	157 311	157 311	157 311	157 311	157 309	1 887 729	2 000 993	2 149 843
Energy sources		54 373	54 373	54 373	54 373	54 373	54 373	54 373	54 373	54 373	54 373	54 373	54 373	652 478	691 626	786 519
Water management		69 641	69 641	69 641	69 641	69 641	69 641	69 641	69 641	69 641	69 641	69 641	69 641	835 695	885 837	846 974
Waste water management		17 063	17 063	17 063	17 063	17 063	17 063	17 063	17 063	17 063	17 063	17 063	17 062	204 750	217 035	306 518
Waste management		16 234	16 234	16 234	16 234	16 234	16 234	16 234	16 234	16 234	16 234	16 234	16 234	194 806	206 495	209 831
<b>Other</b>		577	577	577	577	577	577	577	577	577	577	577	577	6 922	7 338	7 954
<b>Total Expenditure - Functional</b>		260 260	260 260	260 260	260 260	260 260	260 260	260 260	260 260	260 260	260 260	260 260	260 252	3 123 108	3 268 094	3 690 287
<b>Surplus/(Deficit) before assoc.</b>		41 877	41 877	41 877	41 877	41 877	41 877	41 877	41 877	41 877	41 877	41 877	41 885	502 527	398 738	167 416
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	1	41 877	41 877	41 877	41 877	41 877	41 877	41 877	41 877	41 877	41 877	41 877	41 885	502 527	398 738	167 416

FS184 Matjhabeng - Supporting Table SA29 Budgeted monthly capital expenditure (functional classification)

Description	Ref	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Capital Expenditure - Functional</b>	1															
<i>Governance and administration</i>																
Executive and council		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Finance and administration		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>																
Community and social services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Sport and recreation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	16 591	17 587	18 642
Planning and development		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Road transport		1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	1 383	16 591	17 587	18 642
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		11 770	11 770	11 770	11 770	11 770	11 770	11 770	11 770	11 770	11 770	11 770	11 770	141 241	154 842	157 269
Energy sources		439	439	439	439	439	439	439	439	439	439	439	439	5 269	15 585	16 920
Water management		2 213	2 213	2 213	2 213	2 213	2 213	2 213	2 213	2 213	2 213	2 213	2 213	26 556	28 149	29 838
Waste water management		9 118	9 118	9 118	9 118	9 118	9 118	9 118	9 118	9 118	9 118	9 118	9 118	109 417	111 108	110 511
Waste management		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Other</i>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional</b>	2	13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	157 833	172 429	175 911
<b>Funded by:</b>																
National Government		13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	157 833	172 429	175 911
Provincial Government		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
District Municipality		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>		13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	157 833	172 429	175 911
<b>Borrowing</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Internally generated funds</b>		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Capital Funding</b>		13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	13 153	157 833	172 429	175 911

FS184 Matjhabeng - Supporting Table SA30 Budgeted monthly cash flow

MONTHLY CASH FLOWS	Budget Year 2021/22												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Cash Receipts By Source</b>													1		
Property rates	(95 232)	(95 232)	(95 232)	(95 232)	(95 232)	(95 232)	(95 232)	(95 232)	(95 232)	(95 232)	(95 232)	(95 232)	(1 142 789)	(1 211 357)	-
Service charges - electricity revenue	(149 724)	(149 724)	(149 724)	(149 724)	(149 724)	(149 724)	(149 724)	(149 724)	(149 724)	(149 724)	(149 724)	(149 724)	(1 796 691)	(1 904 492)	-
Service charges - water revenue	(75 122)	(75 122)	(75 122)	(75 122)	(75 122)	(75 122)	(75 122)	(75 122)	(75 122)	(75 122)	(75 122)	(75 122)	(901 462)	(955 549)	-
Service charges - sanitation revenue	(54 857)	(54 857)	(54 857)	(54 857)	(54 857)	(54 857)	(54 857)	(54 857)	(54 857)	(54 857)	(54 857)	(54 857)	(658 288)	(697 786)	-
Service charges - refuse revenue	0	0	0	0	0	0	0	0	0	0	0	0	2	2	-
Rental of facilities and equipment	(4 703)	(4 703)	(4 703)	(4 703)	(4 703)	(4 703)	(4 703)	(4 703)	(4 703)	(4 703)	(4 703)	(4 703)	(56 436)	(59 822)	-
Interest earned - external investments	361	361	361	361	361	361	361	361	361	361	361	361	4 334	4 595	-
Interest earned - outstanding debtors													-	-	-
Dividends received	6	6	6	6	6	6	6	6	6	6	6	6	73	77	-
Fines, penalties and forfeits	6 293	6 293	6 293	6 293	6 293	6 293	6 293	6 293	6 293	6 293	6 293	6 293	75 518	80 049	-
Licences and permits	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services													-	-	-
Transfers and Subsidies - Operational													-	-	-
Other revenue	391 223	391 223	391 223	391 223	391 223	391 223	391 223	391 223	391 223	391 223	391 223	391 224	4 694 678	4 976 358	-
<b>Cash Receipts by Source</b>	<b>18 245</b>	<b>18 245</b>	<b>18 245</b>	<b>18 245</b>	<b>18 245</b>	<b>18 245</b>	<b>18 245</b>	<b>18 245</b>	<b>18 245</b>	<b>18 245</b>	<b>18 245</b>	<b>18 246</b>	<b>218 938</b>	<b>232 075</b>	<b>-</b>
<b>Other Cash Flows by Source</b>															
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)													-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)													-	-	-
Proceeds on Disposal of Fixed and Intangible Assets	15 000	15 000	15 000	15 000	15 000	15 000	15 000	15 000	15 000	15 000	15 000	15 000	180 000	190 800	-
Short term loans													-	-	-
Borrowing long term/refinancing													-	-	-
Increase (decrease) in consumer deposits	(444)	(444)	(444)	(444)	(444)	(444)	(444)	(444)	(444)	(444)	(444)	(444)	(5 331)	2 080	2 205
Decrease (increase) in non-current receivables	14	14	14	14	14	14	14	14	14	14	14	14	162	(26)	(28)
Decrease (increase) in non-current investments	308	308	308	308	308	308	308	308	308	308	308	308	3 695	(18)	(19)
<b>Total Cash Receipts by Source</b>	<b>33 122</b>	<b>33 122</b>	<b>33 122</b>	<b>33 122</b>	<b>33 122</b>	<b>33 122</b>	<b>33 122</b>	<b>33 122</b>	<b>33 122</b>	<b>33 122</b>	<b>33 122</b>	<b>33 123</b>	<b>397 465</b>	<b>424 910</b>	<b>2 158</b>
<b>Cash Payments by Type</b>															
Employee related costs													-	-	-
Remuneration of councillors													-	-	-
Finance charges													-	-	-
Bulk purchases - electricity													-	-	-
Acquisitions - water & other inventory													-	-	-
Contracted services													-	-	-
Transfers and grants - other municipalities													-	-	-
Transfers and grants - other													-	-	-
Other expenditure													-	-	-
<b>Cash Payments by Type</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Other Cash Flows/Payments by Type</b>															
Capital assets													-	-	-
Repayment of borrowing													-	-	-
Other Cash Flows/Payments													-	-	-
<b>Total Cash Payments by Type</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>33 122</b>	<b>33 122</b>	<b>33 122</b>	<b>33 122</b>	<b>33 122</b>	<b>33 122</b>	<b>33 122</b>	<b>33 122</b>	<b>33 122</b>	<b>33 122</b>	<b>33 122</b>	<b>33 123</b>	<b>397 465</b>	<b>424 910</b>	<b>2 158</b>
Cash/cash equivalents at the monthly/year begin:	-	33 122	66 244	99 366	132 488	165 610	198 732	231 854	264 976	298 098	331 220	364 342	-	397 465	822 375
Cash/cash equivalents at the monthly/year end:	33 122	66 244	99 366	132 488	165 610	198 732	231 854	264 976	298 098	331 220	364 342	397 465	397 465	822 375	824 533



FS 184 Matjhabeng - Supporting Table SA34a Capital expenditure on new assets by asset class											
R thousand	Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Capital expenditure on new assets by Asset Class/subclass</b>											
<b>Infrastructure</b>			106 810	103 339	66 598	131 680	170 443	170 443	157 833	172 429	175 911
Roads Infrastructure			15 523	1 988	12 905	2 847	26 364	26 364	16 591	17 587	45 037
Roads			15 523	1 988	12 905	2 847	26 364	26 364	16 591	17 587	45 037
Road Structures			-	-	-	-	-	-	-	-	-
Road Furniture			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Storm water Infrastructure			8 852	172	-	-	-	-	-	-	-
Drainage Collection			8 852	172	-	-	-	-	-	-	-
Storm water Conveyance			-	-	-	-	-	-	-	-	-
Attenuation			-	-	-	-	-	-	-	-	-
Electrical Infrastructure			(3 269)	12 161	13 647	9 060	11 676	11 676	5 269	15 585	16 920
Power Plants			-	-	-	-	-	-	-	-	-
HV Substations			-	-	-	-	-	-	-	-	-
HV Switching Station			-	-	-	-	-	-	-	-	-
HV Transmission Conductors			-	-	-	-	-	-	-	-	-
MV Substations			-	-	-	-	-	-	-	-	-
MV Switching Stations			774	9 297	13 647	-	2 616	2 616	-	10 000	11 000
MV Networks			(4 043)	2 864	-	9 060	9 060	9 060	5 269	5 585	5 920
LV Networks			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Water Supply Infrastructure			833	10 160	4 517	15 668	17 969	17 969	26 556	28 149	29 838
Dams and Weirs			-	-	-	-	-	-	-	-	-
Boreholes			-	-	-	-	-	-	-	-	-
Reservoirs			-	-	-	-	-	-	-	-	-
Pump Stations			-	-	-	-	-	-	-	-	-
Water Treatment Works			-	-	-	-	-	-	-	-	-
Bulk Mains			-	-	-	-	-	-	-	-	-
Distribution			155	2 351	2 921	6 689	8 074	8 074	26 556	28 149	29 838
Distribution Points			-	-	-	-	-	-	-	-	-
PRV Stations			-	-	-	-	-	-	-	-	-
Capital Spares			678	7 809	1 596	8 980	9 895	9 895	-	-	-
Sanitation Infrastructure			83 307	6 848	30 643	92 435	102 764	102 764	109 417	111 168	84 116
Pump Station			22 017	6 824	3 150	51 907	18 595	18 595	21 719	18 849	11 966
Reticulation			9 962	23 427	15 461	39 935	63 240	63 240	41 172	42 942	40 150
Waste Water Treatment Works			49 601	28 365	4 236	-	17 019	17 019	46 526	49 317	32 000
Outfall Sewers			1 532	11 131	7 796	503	3 910	3 910	-	-	-
Toilet Facilities			286	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure			1 474	9 011	4 846	11 670	11 670	11 670	-	-	-
Landfill Sites			1 474	9 011	4 846	11 670	11 670	11 670	-	-	-
Waste Transfer Stations			-	-	-	-	-	-	-	-	-
Waste Processing Facilities			-	-	-	-	-	-	-	-	-
Waste Drop-off Points			-	-	-	-	-	-	-	-	-
Waste Separation Facilities			-	-	-	-	-	-	-	-	-
Electricity Generation Facilities			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Rail Infrastructure			-	-	-	-	-	-	-	-	-
Rail Lines			-	-	-	-	-	-	-	-	-
Rail Structures			-	-	-	-	-	-	-	-	-
Rail Furniture			-	-	-	-	-	-	-	-	-
Drainage Collection			-	-	-	-	-	-	-	-	-
Storm water Conveyance			-	-	-	-	-	-	-	-	-
Attenuation			-	-	-	-	-	-	-	-	-
MV Substations			-	-	-	-	-	-	-	-	-
LV Networks			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Coastal Infrastructure			-	-	-	-	-	-	-	-	-
Sand Pumps			-	-	-	-	-	-	-	-	-
Piers			-	-	-	-	-	-	-	-	-
Revetments			-	-	-	-	-	-	-	-	-
Promenades			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure			-	-	-	-	-	-	-	-	-
Data Centres			-	-	-	-	-	-	-	-	-
Core Layers			-	-	-	-	-	-	-	-	-
Distribution Layers			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
<b>Community Assets</b>			22 901	21 782	24 084	21 567	36 312	36 312	-	-	-
Community Facilities			3 213	4 053	17 069	11 274	17 718	17 718	-	-	-
Halls			-	-	-	-	-	-	-	-	-
Centres			-	-	-	-	-	-	-	-	-
Crèches			-	-	-	-	-	-	-	-	-
Clinics/Care Centres			-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations			-	-	-	-	-	-	-	-	-
Testing Stations			-	-	-	-	-	-	-	-	-
Museums			-	-	-	-	-	-	-	-	-
Galleries			-	-	-	-	-	-	-	-	-
Theatres			-	-	-	-	-	-	-	-	-
Libraries			-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria			2 595	4 053	17 069	1 274	7 718	7 718	-	-	-
Police			-	-	-	-	-	-	-	-	-
Parks			-	-	-	-	-	-	-	-	-
Public Open Space			-	-	-	-	-	-	-	-	-
Nature Reserves			-	-	-	-	-	-	-	-	-
Public Ablution Facilities			-	-	-	-	-	-	-	-	-
Markets			88	-	-	-	-	-	-	-	-
Stalls			-	-	-	-	-	-	-	-	-
Abattoirs			-	-	-	-	-	-	-	-	-
Airports			-	-	-	10 000	10 000	10 000	-	-	-
Taxi Ranks/Bus Terminals			530	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities			19 689	17 729	7 015	10 293	20 593	20 593	-	-	-
Indoor Facilities			15 982	17 729	7 015	10 293	20 593	20 593	-	-	-
Outdoor Facilities			3 707	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
<b>Heritage assets</b>			-	-	-	-	-	-	-	-	-
Monuments			-	-	-	-	-	-	-	-	-
Historic Buildings			-	-	-	-	-	-	-	-	-
Works of Art			-	-	-	-	-	-	-	-	-
Conservation Areas			-	-	-	-	-	-	-	-	-
Other Heritage			-	-	-	-	-	-	-	-	-
<b>Investment properties</b>			-	-	-	-	-	-	-	-	-
Revenue Generating			-	-	-	-	-	-	-	-	-
Improved Property			-	-	-	-	-	-	-	-	-
Unimproved Property			-	-	-	-	-	-	-	-	-
Non-revenue Generating			-	-	-	-	-	-	-	-	-
Improved Property			-	-	-	-	-	-	-	-	-
Unimproved Property			-	-	-	-	-	-	-	-	-
<b>Other assets</b>			4 484	-	-	-	-	-	-	-	-
Operational Buildings			1 264	-	-	-	-	-	-	-	-
Municipal Offices			1 264	-	-	-	-	-	-	-	-
Play/Enquiry Points			-	-	-	-	-	-	-	-	-
Building Plan Offices			-	-	-	-	-	-	-	-	-
Workshops			-	-	-	-	-	-	-	-	-
Yards			-	-	-	-	-	-	-	-	-
Stores			-	-	-	-	-	-	-	-	-
Laboratories			-	-	-	-	-	-	-	-	-
Training Centres			-	-	-	-	-	-	-	-	-
Manufacturing Plant			-	-	-	-	-	-	-	-	-
Depots			-	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
Housing			3 220	-	-	-	-	-	-	-	-
Staff Housing			-	-	-	-	-	-	-	-	-
Social Housing			3 220	-	-	-	-	-	-	-	-
Capital Spares			-	-	-	-	-	-	-	-	-
<b>Biological or Cultivated Assets</b>			-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets			-	-	-	-	-	-	-	-	-
<b>Intangible Assets</b>			-	-	-	-	-	-	-	-	-
Service Licences			-	-	-	-	-	-	-	-	-
Licences and Rights			-	-	-	-	-	-	-	-	-
Water Rights			-	-	-	-	-	-	-	-	-
Effluent Licences			-	-	-	-	-	-	-	-	-
Solid Waste Licences			-	-	-	-	-	-	-	-	-
Computer Software and Applications			-	-	-	-	-	-	-	-	-
Load Settlement Software Applications			-	-	-	-	-	-	-	-	-
Unspecified			-	-	-	-	-	-	-	-	-
<b>Computer Equipment</b>			387	41	-	-	-	-	-	-	-
Computer Equipment			387	41	-	-	-	-	-	-	-
<b>Furniture and Office Equipment</b>			482	(41)	-	-	-	-	-	-	-
Furniture and Office Equipment			482	(41)	-	-	-	-	-	-	-
<b>Machinery and Equipment</b>			-	-	-	-	-	-	-	-	-
Machinery and Equipment			-	-	-	-	-	-	-	-	-
<b>Transport Assets</b>			162	-	20 134	-	16 222	16 222	-	-	-
Transport Assets			162	-	20 134	-	16 222	16 222	-	-	-
<b>Land</b>			-	-	-	-	-	-	-	-	-
Land			-	-	-	-	-	-	-	-	-
<b>Zoo's, Marine and Non-biological Animals</b>			-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals			-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure on new assets</b>			135 225	125 122							



FS 184 Matjhabeng - Supporting Table SA34c Repairs and maintenance expenditure by asset class

R Thousands	Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
						Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast
<b>Repairs and maintenance expenditure by Asset Class/Sub-class</b>											
<b>Infrastructure</b>											
	Roads Infrastructure		43 029	25 138	16 801	7 375	9 195	9 195	2 000	2 120	8 784
	Roads		646	4 433	2 941	2 000	2 920	2 920			2 382
	Road Structures										
	Road Furniture										
	Capital Spares		646	4 433	2 941	2 000	2 920	2 920			2 382
	Storm water Infrastructure										
	Drainage Collection										
	Storm water Conveyance										
	Attenuation										
	Electrical Infrastructure										
	Power Plants										
	HV Substations										
	HV Switching Station										
	HV Transmission Conductors										
	MV Substations										
	MV Switching Stations										
	MV Networks										
	LV Networks										
	Capital Spares										
	Water Supply Infrastructure		42 384	20 705	13 860	5 375	6 275	6 275	2 000	2 120	6 402
	Dams and Weirs										
	Boreholes										
	Reservoirs										
	Pump Stations										
	Water Treatment Works										
	Bulk Mains										
	Distribution		42 384	20 705	13 860	5 375	6 275	6 275	2 000	2 120	6 402
	Distribution Points										
	PIV Stations										
	Capital Spares										
	Sanitation Infrastructure										
	Pump Station										
	Reticulation										
	Waste Water Treatment Works										
	Outfall Sewers										
	Toilet Facilities										
	Capital Spares										
	Solid Waste Infrastructure										
	Landfill Sites										
	Waste Transfer Stations										
	Waste Processing Facilities										
	Waste Drop-off Points										
	Waste Separation Facilities										
	Electricity Generation Facilities										
	Capital Spares										
	Rail Infrastructure										
	Rail Lines										
	Rail Structures										
	Rail Furniture										
	Drainage Collection										
	Storm water Conveyance										
	Attenuation										
	MV Substations										
	LV Networks										
	Capital Spares										
	Coastal Infrastructure										
	Sand Pumps										
	Piers										
	Revetments										
	Promenades										
	Capital Spares										
	Information and Communication Infrastructure										
	Data Centres										
	Core Layers										
	Distribution Layers										
	Capital Spares										
<b>Community Assets</b>											
Community Facilities											
	Halls										
	Centres										
	Crèches										
	Clinics/Care Centres										
	First/Ambulance Stations										
	Testing Stations										
	Museums										
	Galleries										
	Theatres										
	Libraries										
	Cemeteries/Crematoria										
	Police										
	Parks										
	Public Open Space										
	Nature Reserves										
	Public Ablution Facilities										
	Markets										
	Stalls										
	Abattoirs										
	Airports										
	Taxi Ranks/Bus Terminals										
	Capital Spares										
	Sport and Recreation Facilities										
	Indoor Facilities										
	Outdoor Facilities										
	Capital Spares										
<b>Heritage assets</b>											
	Monuments										
	Historic Buildings										
	Works of Art										
	Conservation Areas										
	Other Heritage										
<b>Investment Properties</b>											
Revenue Generating											
	Improved Property										
	Unimproved Property										
Non-revenue Generating											
	Improved Property										
	Unimproved Property										
<b>Other assets</b>											
Operational Buildings											
	Municipal Offices										
	Pay/Enquiry Points										
	Building Plan Offices										
	Workshops										
	Yards										
	Stores										
	Laboratories										
	Training Centres										
	Manufacturing Plant										
	Depots										
	Capital Spares										
Housing											
	Staff Housing										
	Social Housing										
	Capital Spares										
<b>Biological or Cultivated Assets</b>											
Biological or Cultivated Assets											
<b>Intangible Assets</b>											
Sery/Rides											
	Licences and Rights										
	Water Rights										
	Effluent Licenses										
	Solid Waste Licenses										
	Computer Software and Applications										
	Load Settlement Software Applications										
	Unspecified										
<b>Computer Equipment</b>											
Computer Equipment											
<b>Furniture and Office Equipment</b>											
Furniture and Office Equipment											
			6 479	31	95	75	55	55	58	62	66
<b>Machinery and Equipment</b>											
Machinery and Equipment											
			6 479	31	95	75	55	55	58	62	66
<b>Transport Assets</b>											
Transport Assets											
			6 298	5 838	5 838	5 782	3 303	3 303	5 993	6 352	4 486
<b>Land</b>											
Land											
Zoo's, Marine and Non-biological Animals											
Zoo's, Marine and Non-biological Animals											
<b>Total Repairs and Maintenance Expenditure</b>											
			49 508	31 467	22 734	13 232	12 553	12 553	8 051	8 534	13 336
<b>R&amp;M as a % of PFE</b>											
			1.1%	0.8%	0.6%	0.3%	0.3%	0.3%	0.2%	0.2%	0.3%
<b>R&amp;M as % Operating Expenditure</b>											
			2.0%	1.0%	0.7%	0.6%	0.5%	0.5%	0.6%	0.3%	0.4%

FS184 Matjhabeng - Supporting Table SA34d Depreciation by asset class										
Description	Ref	2017/18	2018/19	2019/20	Current Year 2020/21			2021/22 Medium Term Revenue & Expenditure Framework		
					Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast
<b>R thousand</b>	<b>1</b>									
<b>Depreciation by Asset Class/Sub-class</b>										
<b>Infrastructure</b>		190 964	482 750	217 483	80 136	80 136	80 136	84 944	90 041	95 443
Roads Infrastructure		86 693	394 821	88 321						
Roads		86 693	88 167	88 321						
Road Structures										
Road Furniture			306 653							
Capital Spares										
Storm water Infrastructure										
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		33 328	33 210	81 435	40 068	40 068	40 068	42 472	45 020	47 722
Power Plants		33 328	33 210							
HV Substations				33 523	40 068	40 068	40 068	42 472	45 020	47 722
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks				47 912						
Capital Spares										
Water Supply Infrastructure		19 944	15 883	15 799	40 068	40 068	40 068	42 472	45 020	47 722
Dams and Weirs		19 944								
Boreholes										
Reservoirs										
Pump Stations			15 883							
Water Treatment Works										
Bulk Mains										
Distribution				15 799	40 068	40 068	40 068	42 472	45 020	47 722
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		51 000	38 836	25 312						
Pump Station		38 000		25 312						
Reticulation		13 000	38 836							
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure				6 616						
Landfill Sites				6 616						
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure										
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure										
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure										
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										
<b>Community Assets</b>		17 667	19 884	12 367	43 140	43 140	43 140	45 728	48 472	51 380
Community Facilities		17 667	19 884	12 367	43 140	43 140	43 140	45 728	48 472	51 380
Halls										
Centres			12 719	12 367	43 140	43 140	43 140	45 728	48 472	51 380
Crèches										
Clinics/Care Centres										
First/Ambulance Stations										
Testing Stations			666							
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria										
Police										
Parks										
Public Open Space										
Nature Reserves			6 600							
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities										
Indoor Facilities										
Outdoor Facilities										
Capital Spares										
<b>Heritage assets</b>										
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
<b>Investment properties</b>										
Revenue Generating										
Improved Property										
Unimproved Property										
Non-revenue Generating										
Improved Property										
Unimproved Property										
<b>Other assets</b>		4 450	12 451	3 311						
Operational Buildings		4 450	12 451	3 311						
Municipal Offices		3 646	3 366	3 311						
Pay/Enquiry Points			9 092							
Building Plan Offices		605								
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing										
Staff Housing										
Social Housing										
Capital Spares										
<b>Biological or Cultivated Assets</b>										
Biological or Cultivated Assets										
<b>Intangible Assets</b>										
Service Marks										
Licences and Rights										
Water Rights										
Effluent Licences										
Solid Waste Licences										
Computer Softwares and Applications										
Lead Settlement Software Applications										
Unspecified										
<b>Computer Equipment</b>		1 454	2 405					40 000		
Computer Equipment		1 454	2 405					40 000		
<b>Furniture and Office Equipment</b>		2 714	2 372							
Furniture and Office Equipment		2 714	2 372							
<b>Machinery and Equipment</b>		1 628	110	10 187						
Machinery and Equipment		1 628	110	10 187						
<b>Transport Assets</b>		8 662	8 766	9 096						
Transport Assets		8 662	8 766	9 096						
<b>Land</b>										
Land										
<b>Zoo's Marine and Non-biological Animals</b>										
Zoo's, Marine and Non-biological Animals										
<b>Total Depreciation</b>	1	227 539	528 737	252 444	123 276	123 276	123 276	170 673	136 513	146 824

FS184 Matjhabeng - Supporting Table SA36 Detailed capital budget

R thousand	Function	Project Description	2021/22 Medium Term Revenue & Expenditure Framework				
			Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Parent municipality:</b>							
<i>List all capital projects grouped by Function</i>							
	Executive And Council	Capital:Non-Infrastructure:New :Transport As	20 134	16 222	-	-	-
	Community And Social Services	Capital:Infrastructure:New :Sanitation Inf	161	1 364	-	-	-
	Community And Social Services	Capital:Non-Infrastructure:New :Commu	17 069	7 718	-	-	-
	Sport And Recreation	Capital:Non-Infrastructure:New :Commu	-	10 000	-	-	-
	Sport And Recreation	Capital:Non-Infrastructure:New :Commu	5 224	-	-	-	-
	Sport And Recreation	Capital:Non-Infrastructure:New :Commu	1 791	20 593	-	-	-
	Road Transport	Capital:Infrastructure:Ex isting:Renew al	1 122	-	-	-	-
	Road Transport	Capital:Infrastructure:New :Roads Infr	178	-	16 591	17 587	18 642
	Energy Sources	Capital:Infrastructure:New :Electrical Infr	13 647	2 616	-	10 000	11 000
	Energy Sources	Capital:Infrastructure:New :Electrical Infr	-	113	-	-	-
	Energy Sources	Capital:Infrastructure:New :Electrical Infr	-	5 707	5 269	5 585	5 920
	Energy Sources	Capital:Infrastructure:New :Electrical Infr	-	3 240	-	-	-
	Water Management	Capital:Infrastructure:New :Water Supply	2 921	448	-	-	-
	Water Management	Capital:Infrastructure:New :Water Supply	-	7 626	26 556	28 149	29 838
	Water Management	Capital:Infrastructure:New :Water Supply	-	2 000	-	-	-
	Water Management	Capital:Infrastructure:New :Water Supply	1 596	7 896	-	-	-
	Waste Water Management	Capital:Infrastructure:New :Sanitation Inf	2 512	-	-	-	-
	Waste Water Management	Capital:Infrastructure:New :Sanitation Inf	638	-	11 069	11 733	-
	Waste Water Management	Capital:Infrastructure:New :Sanitation Inf	-	18 595	10 650	7 116	11 966
	Waste Water Management	Capital:Infrastructure:New :Sanitation Inf	-	16 976	16 172	17 142	18 171
	Waste Water Management	Capital:Infrastructure:New :Sanitation Inf	15 300	44 900	25 000	25 800	21 979
	Waste Water Management	Capital:Infrastructure:New :Sanitation Inf	-	16 500	45 874	48 626	32 000
	Waste Water Management	Capital:Infrastructure:New :Sanitation Inf	3 345	507	-	-	-
	Waste Water Management	Capital:Infrastructure:New :Sanitation Inf	-	-	652	691	-
	Waste Water Management	Capital:Infrastructure:New :Sanitation Inf	891	12	-	-	-
	Waste Water Management	Capital:Infrastructure:New :Sanitation Inf	7 796	3 910	-	-	-
	Waste Water Management	Capital:Infrastructure:New :Roads Infr	-	2 233	-	-	26 395
	Waste Water Management	Capital:Infrastructure:New :Roads Infr	12 728	24 130	-	-	-
	Waste Management	Capital:Infrastructure:New :Solid Waste	4 846	766	-	-	-
	Waste Management	Capital:Infrastructure:New :Solid Waste	-	10 904	-	-	-
	<b>Parent Capital expenditure</b>		<b>111 898</b>	<b>224 978</b>	<b>157 833</b>	<b>172 429</b>	<b>175 911</b>
<b>Entities:</b>							
<i>List all capital projects grouped by Entity</i>							
	<b>Entity A</b>						
	Water project A						
	<b>Entity B</b>						
	Electricity project B						
	<b>Entity Capital expenditure</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>Total Capital expenditure</b>		<b>111 898</b>	<b>224 978</b>	<b>157 833</b>	<b>172 429</b>	<b>175 911</b>

FS184 Matjhabeng - Supporting Table SA38 Consolidated detailed operational projects

R thousand	Function	Project Description	Prior year outcomes		2021/22 Medium Term Revenue & Expenditure Framework		
			Audited Outcome 2019/20	Current Year 2020/21 Full Year Forecast	Budget Year 2021/22	Budget Year +1 2022/23	Budget Year +2 2023/24
<b>Parent municipality:</b>							
<i>List all operational projects grouped by Function</i>							
	<b>Executive And Council</b>	<b>Operational:Municipal Running Cost</b>	169 859	173 440	173 646	184 065	195 890
	Executive And Council	Operational:Municipal Running Cost	7 324	4 099	1 840	1 950	3 878
	Executive And Council	Operational:Typical Work Streams:Communication And Public Participation:A	(199)	-	-	-	-
	Executive And Council	Operational:Typical Work Streams:Communication And Public Participation:N	4 004	4 500	4 770	5 056	5 360
	Executive And Council	Operational:Typical Work Streams:Emergency And Disaster Management:Di	1 534	2 150	2 279	2 416	2 561
	Executive And Council	Operational:Maintenance:Non-Infrastructure:Corrective Maintenance:Emerger	65	5	5	6	6
	Executive And Council	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condit	30	50	53	56	60
	Executive And Council	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condit	1 321	100	106	112	119
	Finance And Administration	Operational:Municipal Running Cost	517 149	337 156	428 269	453 965	500 426
	Finance And Administration	Operational:Municipal Running Cost	158 243	272 259	157 725	124 789	246 023
	Finance And Administration	Operational:Typical Work Streams:Emergency And Disaster Management:Di	2 853	2 201	2 120	2 247	2 382
	Finance And Administration	Operational:Typical Work Streams:Financial Management Grant:Audit Outcor	1 033	-	-	-	-
	Finance And Administration	Operational:Typical Work Streams:Financial Management Grant:Budget And	18 066	3 155	1 060	1 124	1 191
	Finance And Administration	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condit	289	626	664	703	746
	Internal Audit	Operational:Municipal Running Cost	3 877	5 026	5 328	5 648	5 986
	Internal Audit	Operational:Municipal Running Cost	10	50	53	56	60
	Community And Social Services	Operational:Municipal Running Cost	35 512	74 654	76 589	81 184	81 036
	Community And Social Services	Operational:Municipal Running Cost	49 851	78 380	84 828	89 918	93 352
	Community And Social Services	Operational:Typical Work Streams:Emergency And Disaster Management:Di	2 192	3 799	3 180	3 371	4 764
	Community And Social Services	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condit	280	255	244	258	274
	Sport And Recreation	Operational:Municipal Running Cost	24 802	13 244	10 409	11 034	15 934
	Sport And Recreation	Operational:Municipal Running Cost	47 594	58 586	60 240	63 854	67 061
	Sport And Recreation	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condit	463	121	92	97	103
	Public Safety	Operational:Municipal Running Cost	658	3 957	2 028	2 150	3 242
	Public Safety	Operational:Municipal Running Cost	84 068	91 215	97 052	102 875	109 047
	Public Safety	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:R	2 941	2 920	-	-	2 382
	Public Safety	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condit	843	340	813	862	914
	Housing	Operational:Municipal Running Cost	15 720	17 780	18 771	19 897	21 150
	Housing	Operational:Municipal Running Cost	3 348	10	11	11	12
	Health	Operational:Municipal Running Cost	6 093	11 295	12 196	12 928	13 452
	Health	Operational:Municipal Running Cost	2 868	4 117	4 364	4 626	4 904
	Health	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condit	-	22	23	25	26
	Planning And Development	Operational:Municipal Running Cost	10 540	28 300	25 955	27 513	34 363
	Planning And Development	Operational:Municipal Running Cost	20 409	25 901	27 455	29 103	30 849
	Road Transport	Operational:Municipal Running Cost	11 780	63 135	11 173	11 844	67 575
	Road Transport	Operational:Municipal Running Cost	99 729	14 607	12 709	13 471	16 906
	Road Transport	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condit	1 040	400	2 406	2 550	456
	Energy Sources	Operational:Municipal Running Cost	33 909	54 016	9 485	10 054	49 171
	Energy Sources	Operational:Municipal Running Cost	738 646	573 557	642 887	681 460	737 229
	Energy Sources	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condit	252	100	106	112	119
	Water Management	Operational:Municipal Running Cost	16 994	44 292	5 129	5 437	52 679
	Water Management	Operational:Municipal Running Cost	1 034 042	337 402	828 156	877 845	787 432
	Water Management	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condit	113	348	410	435	461
	Water Management	Operational:Maintenance:Infrastructure:Corrective Maintenance:Emergency:V	13 860	6 275	2 000	2 120	6 402
	Waste Water Management	Operational:Municipal Running Cost	207 000	318 894	81 251	86 126	168 611
	Waste Water Management	Operational:Municipal Running Cost	193 721	122 210	122 997	130 377	137 343
	Waste Water Management	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condit	154	400	502	533	565
	Waste Management	Operational:Municipal Running Cost	21 029	64 643	59 782	63 369	66 658
	Waste Management	Operational:Municipal Running Cost	333 295	124 020	134 397	142 461	142 469
	Waste Management	Operational:Maintenance:Non-Infrastructure:Preventative Maintenance:Condit	1 084	591	627	665	704
	Other	Operational:Municipal Running Cost	4 850	6 658	6 900	7 314	7 930
	Other	Operational:Municipal Running Cost	-	21	22	23	25
	<b>Parent Operational expenditure</b>		<b>3 905 135</b>	<b>2 951 282</b>	<b>3 123 108</b>	<b>3 268 094</b>	<b>3 690 287</b>
<b>Entities:</b>							
<i>List all Operational projects grouped by Entity</i>							
	<b>Entity A</b>						
	Water project A						
	<b>Entity B</b>						
	Electricity project B						
	<b>Entity Operational expenditure</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	<b>Total Operational expenditure</b>		<b>3 905 135</b>	<b>2 951 282</b>	<b>3 123 108</b>	<b>3 268 094</b>	<b>3 690 287</b>